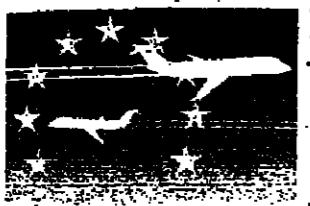


FINANCIAL TIMES



EU skies
Open in law but
not in reality

Page 13

Emu timetable
Foolish fixation
on fiscal failure

Martin Wolf, Page 12



Smart phones

*Big new market in
information appliances'*

Technology, Page 10

Finland

*On track for
renewed growth*

Survey, Separate section

World Business Newspaper <http://www.FT.com>

TUESDAY MARCH 11 1997

Siemens switches to outright sale of electronics arm

German electrical and electronics group Siemens abandoned plans to place its defence electronics business in a joint venture in favour of a trade sale. The company, which two weeks ago told staff it was seeking a partner for the business, has hired US investment bank Morgan Stanley to draw up a shortlist of outright bidders and hopes to complete the disposal before its September financial year-end. Page 15

Swedish SE merger backed: Plans for a merger between the Stockholm Stock Exchange and OM, the Swedish derivatives exchange operator, were boosted by a government-sponsored report which backed the move. Page 15

Manila stock exchange chief quits: The president of the Philippine Stock Exchange resigned amid controversy over the suspension of a number of insider dealing investigations and reports of clashes with senior managers. Page 14

James Bond defeated by Hanoi officials: The makers of *Tomorrow Never Dies*, the 18th James Bond film, are to switch filming from Vietnam to Thailand after Hanoi government officials cancelled production weeks before the cameras were due to start rolling, saying the British spy, played by Pierce Brosnan (left), was too anti-Communist. Page 14; Observer, Page 13

Oil markets plan to co-operate: The world's two largest oil futures markets, London's International Petroleum Exchange and the New York Mercantile Exchange, are expected to announce a co-operation pact. Page 15

Rifkind warns on Nato: Europe will relapse into a volatile mixture of local and regional alliances if Nato fails to enlarge, UK foreign secretary Malcolm Rifkind told a Washington think-tank. Page 2

Wassall to distribute £150m: Wassall is to float 70 per cent of its General Cable Corporation subsidiary in the US and distribute £150m (\$245m) of the proceeds to shareholders. Page 15; Lex, Page 14

US knew of China election claims: The US Justice Department told two officials at the National Security Council last June that the Chinese government was allegedly trying to influence congressional elections, but told the officials not to tell the administration, the White House said. Page 6

US office suppliers' merger blocked: The US Federal Trade Commission moved to block the planned \$6bn merger between Staples and Office Depot, two fast-growing operators of office supply "superstores". Page 15

Seoul weakens labour law: The South Korean parliament approved a more lenient version of a controversial labour law which sparked three weeks of industrial unrest in January that cost \$3.4bn in lost production. Page 4

Thailand to take on companies' debt: The Thai government is preparing to take on as much as \$100bn (\$3.9bn) of bad debt from finance companies which have over-extended themselves to the country's troubled property sector. Page 4

Calmet chief quits: Howard Ford, 45, managing director of Calmet for 30 months, unexpectedly left the mobile telephone operator. He is believed to be taking a position with a rival. Page 23

Emu drives hits machinery sales: Sales of construction machinery in western Europe will fall again in 1997 as governments continue efforts to tighten economic policy to meet targets for economic and monetary union, a London consultancy says. Page 3

Paralysed author dies: French journalist Jean-Dominique Bauby, paralysed and made mute by a stroke 15 months ago, died in Paris less than a week after publication of a 150-page book he dictated letter by letter by winking his left eye.

FT.com: the FT web site provides online news, comment and analysis at <http://www.FT.com>

EU to resist French bid to quit daylight saving

By Emma Tucker in Brussels

The French government's campaign to stop changing the country's clocks between summer and winter is expected to be greeted with a resounding "Non" in Brussels today.

The French, led in person by the sensitive issue by Mr Alain Juppé, the prime minister, argue that putting the clocks forward an hour in March and back again in October disrupts farmers and the biological rhythms of children

and old people. Transport ministers of the other 14 European Union member states are unconvinced. They fear a unilateral move by France, with its pivotal geographic position, would cause massive disruption to transport scheduling across the EU.

"The transport sector would be seriously affected if one member state decided to operate its own time zone," said an EU official. Southern EU countries such as Greece, Italy, Spain and Portugal argue that

longer evenings boost their important tourist trades, allowing museums and other services to stay open later.

France, like most of Europe, sets its clocks to one hour ahead of Greenwich mean time in winter and two hours ahead in summer. "I wish the other member states could show us why the switch to summer time is necessary," said a French spokeswoman.

The European Commission - which believes the benefits of summer time's extra hour of

evening daylight outweigh the disruptions - has proposed a four year extension of a directive which harmonises the dates on which member states alter their clocks. The directive is due to expire next year.

Fourteen of the 15 EU countries back the extension, although Britain, ever conscious of member states' desire to maintain control over their internal affairs, has expressed "sympathy" for the French position. France has carried out its own studies and

decided against summer time, which was introduced in 1976 to save energy after the oil price rise.

Failure to reach agreement at today's meeting would leave transport companies, already planning next years' timetables, in disarray.

Unanimous agreement is not necessary to extend the directive, but the Dutch, current holders of the EU presidency, are reluctant to force an unpopular decision on the French public and will try to

broker some concessions, such as extending the directive for three rather than four years.

During this time the French government, spurred on by Mr Juppé, would almost certainly carry out more studies in order to determine whether the shift was still necessary.

"Mr Juppé certainly seems to have made this his *cheval de bataille*," commented one EU diplomat. "It may be related to his two year old daughter - you know how light sensitive children are."

Albanian rebels now hold third of country

By Guy Dimmore in Tirana and Robert Graham in Rome

Government forces lost control yesterday of most of southern Albania, as rebels extended their grip over about one third of the country.

Rebel leaders rejected an offer of amnesty made by President Sali Berisha on Sunday when he bowed to opposition demands for a broad-based coalition government and fresh parliamentary elections.

But they told Italian officials they would encourage citizens to lay down their arms if the international community provided emergency aid.

The president's capitulation after weeks of intransigence has only fuelled the insurrection, with rebels demanding that he resign. Diplomats said

Mr Berisha had apparently lost control of the army and might have to resign to contain the conflict. But some foreign

investors appeared to discount the threat of civil war. Middle

East interests bought majority stakes in a cement company and an oil products company

yesterday, even as government forces retreated and mass

insurrection spread towards the capital Tirana.

The fragmented opposition

parties - dominated by the former communists - admit they

have no control over the

rebel, which was triggered last month by the collapse of

fraudulent pyramid investment schemes.

Rebels accuse Mr Berisha of

using the schemes to fund his

party's election campaigns last

year. He is also accused of

encouraging people to put

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funds.

Meanwhile, eight leaders of

the insurrection in the

southern seaside town of Vlore

met Italian officials led by Mr

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in Tirana, on the warship

San Giorgio in the Adriatic.

The identity of the rebels

picked up from Albanian territory

by Italian helicopters

was not disclosed. The talks

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played by Mr Lamberto Dini,

Italian foreign minister, in arran-

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opposition.

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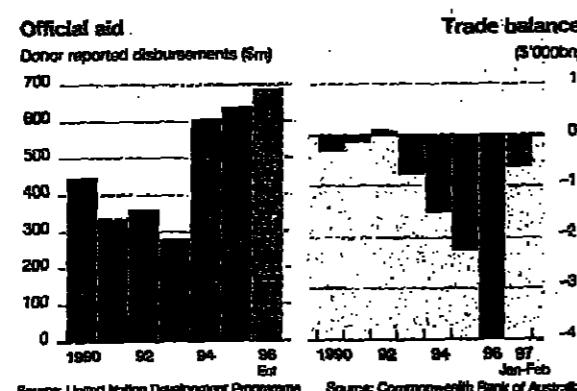
San Giorgio in the Adriatic.

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NEWS: ASIA-PACIFIC

Vietnam



Malaysia Inc proves a mixed blessing

James Kyne on how a singular government-business partnership hand-picks entrepreneurial leaders

When the new chairman of one of Malaysia's biggest industrial corporations took his post last week, he declined to say how many of the company's shares he owned. This might seem unusual in the west, where directors' shareholdings are public knowledge. But in Malaysia such matters are often shrouded with a certain mystique.

The reticence of Mr Saleh Sulong, who succeeded the late Mr Yahaya Ahmad as chairman of Hicom, the conglomerate which controls Malaysia's car industry, was understandable. An inscrutable web of corporate shareholdings, in which top business leaders are sometimes believed to hold shares as proxies for government figures, is central to the way Malaysia runs its economy.

The system is informally known as Malaysia Inc, a symbiotic relationship between business and government which at its best serves the interests of both.

Carefully constructed over several years, Malaysia Inc is held together by a variety of forces. The most tangible are the shareholdings of government concern and individuals in corporations, especially the "golden shares" which allow the cabinet a considerable say in the workings of many privatised companies.

Less obvious but probably more compelling are the ties of patronage between an inner circle of powerful entrepreneurs and figures in the government. Many of these businessmen were hand-picked by the government.

State-owned enterprises were "building castles on sand", hiding the true state of their accounts in an attempt to secure multiple loans from different banks, said the Saigon Newsreader.

Vietnam is thought to be considering banning certain imports to help trim the trade deficit which is running well ahead of last year's \$4bn level.

Although foreign bankers stop short of talking in terms of crisis, some official newspapers – usually a barometer of government thinking – hint this might be in the offing.

The Saigon Newsreader, based in the southern commercial capital of Ho Chi Minh City, urged immediate reform of the legal system "to save a chain reaction in the collapse of the whole banking system".

"The situation's becoming

more complicated for the State Bank," said Mr Carlos Jahnson, project co-ordinator for a German technical assistance programme.

"They're trying to manage

all this weakness on the reserve side."

The State Bank, Vietnam's central bank, engineered a depreciation of the dong 10 days ago by widening the currency's trading band against the dollar.

However it cannot afford to let the dong slip far without posing difficulties for banks and state-owned enterprises as they struggle to buy dollars needed to meet the debts.



Members of Malaysia Inc: Tajudin Ramli of Malaysia Airlines, Rashed Hussain of Khazanah, the government investment arm, and a leading private banker, and Ting Pek Khing, mastermind of the Bakun hydro-electric dam. Pictures by Reuter and AP

ment and allowed to buy a controlling share in formerly state-run enterprises, sometimes at a discount.

The favoured businessmen include Malays, Indians and Chinese, the dominant commercial class in the country, and their number comprises characters such as Mr Rashed Hussain, boss of Khazanah, the government investment arm and a leading private banker, and Mr Tajudin Ramli, chairman of Malaysia Airlines.

Membership of Malaysia Inc is in the favour of Dr Mahathir Mohamad, the prime minister, and Mr Daim Zainuddin, his economic adviser. Loyalty to the prime minister and Mr Daim – and others such as Mr Anwar Ibrahim, deputy prime minister and finance minister – are reinforced by the knowledge they hold the power to award contracts.

This is a big incentive in a country which sees growth of an average of at least 7 per cent a year until 2020. It is still unclear, for example, which companies will be awarded the main contracts to build a new administrative capital, Putrajaya, from next year. The new capital is expected to cost about M\$20bn (US\$8bn).

"The government has a treasure trove of contracts it has not yet awarded. In this situation it is extremely unwise to do anything which the government does not like," said the managing director of a large Malaysian corporation.

"What you should do is find projects that they (the government) like and then propose them," said the entrepreneur. "Then you have to complete them ahead of schedule and make them serve a social purpose.

That is the way you win favour."

Examples are manifold. KL Linear City, the company which is to build the world's longest building (2 km long) over a river running through central Kuala Lumpur, landed permission to buy a considerable amount of government land for the project partly through impressing Dr Mahathir. Mr David Chew, the company's managing director, said the prime minister warmed to the modern concept behind the building and the fact that the company pledged to clean up the river and resettle the squatters along its banks.

Mr Ting Pek Khing, the tycoon who is managing a project to build the M\$13.6bn (US\$5.5bn) Bakun hydro-electric dam on Borneo island, first caught Dr Mahathir's eye when he built a luxury hotel in just 53 days. This distinction undoubtedly helped him win the dam project.

Increasingly, however, it is in overseas investment that the impact of Malaysia Inc is being felt. Dr Mahathir and his cabinet have identified several promising countries, including South Africa, Vietnam and Cambodia. To a lesser extent, investment is also encouraged in Burma, Zimbabwe and some South American countries.

The fact that Malaysia makes a point of maintaining good relations with these countries has, in some cases, helped entrepreneurs win key contracts. The most recent example was the award by the Zimbabwe government of 51 per cent stake in its Hwange power plant to YTL Corp, a private Malaysian power company. Several foreign companies

were also interested in the plant and foreign diplomats in Harare have complained that the award of the tender bypassed the established tendering procedure.

Mr Francis Yeoh, managing director of YTL Corp, is a stalwart of Malaysia Inc. The regard in which the government holds him was clear from the revelation late last year that Khazanah had been willing to put up M\$2.5bn to help the company acquire CEPA, a Hong Kong-based power company.

In spite of its many advantages, Malaysia Inc does have its shortcomings. Some companies are beginning to find the costs of fulfilling social obligations, the *quid pro quo* of government favours, weigh heavily as global competition becomes ever stiffer.

Malaysia Airlines provides one example. As with many rivals, its profit margins have fallen. But still it is expected to operate marginal routes which were initiated more for reasons of diplomatic convenience than commercialism. Buenos Aires and Beirut are two relatively unprofitable routes and officials have promised that Zagreb, the Croatian capital, may soon be added.

The airline is also obliged to show a social conscience by not sacking staff at home and by keeping domestic air fares at loss-making levels, company executives said.

"I think domestic fares are way too low. I think the government will be more amenable in the future. I think it has been a bit unfair," said Mr Bashir Ahmad, the airline's senior vice-president.

ASIA-PACIFIC NEWS DIGEST

HK school books 'must be revised'

School books that do not conform with Chinese policies should be revised after Hong Kong returns to China in July, Mr Qian Qichen, foreign minister, said yesterday. The Hong Kong government criticised his comments, insisting that educational policies are to be set by the territory's administration and called for clarification of Mr Qian's words. "In a free society teachers are not told what they can teach and what facts it is politically wrong to teach," said Mr Chris Patten, Hong Kong's governor.

Mr Qian said that "the contents of some textbooks currently used in Hong Kong do not accord with history or reality, are not suited to the changes after 1997, contradict the spirit of 'one country, two systems' and the Basic Law and must be revised".

Mr Rodney Chui, head of the Hong Kong Educational Publication Association, said that certain changes were already being made in textbooks to reflect the transfer of sovereignty.

John Riddick, Hong Kong

Electricity plan rejected

The Hong Kong government has ruled out the possibility of electricity sales between the territory's two suppliers as a means of absorbing surplus capacity at China Light and Power, the biggest utility. Hongkong Electric, which supplies electricity on Hong Kong Island, had already rejected the proposal to buy surplus electricity from its competitor, which serves the densely populated Kowloon peninsula and remote New Territories.

Largely because of the move of manufacturers across the border into China, demand for electricity has not kept pace recently with CLP's forecasts and the company now has excess capacity of 50 per cent. In spite of this, it is keen to press ahead with development of its Black Point power station because, it says, deferral would prove expensive.

Louise Lucas, Hong Kong

New Caledonia mine dispute

New Caledonia's independence party yesterday complained the French government's moves to expropriate the Koniambo nickel mine with a view to awarding it to the independence movement were too long and uncertain. The FLNKS pro-independence movement has called on its party activists to "mobilise".

The nickel mine, owned by the French state's Eramet mining company, is at the centre of a dispute in the French Pacific territory.

FLNKS has made immediate acquisition of the Koniambo mine, which it wants to develop jointly with Falconbridge of Canada, a precondition for talks on the territory's political future. Eramet has refused a speedy exchange of Koniambo for a FLNKS-controlled mine and Paris has retaliated by threatening to withdraw Eramet's mining concession at Koniambo.

David Buchan, Paris

Goh wins Singapore libel case

Singapore's High Court yesterday found a leading opposition politician guilty of libelling Mr Goh Chok Tong, the prime minister, and other ruling party members during December's election campaign. The court said Mr Tang Liang Hong, who fled abroad shortly after the polls, had presented no defence, and therefore it found in favour of the People's Action Party (PAP) litigants.

The court said a date would be set for a hearing to determine damages and costs. The High Court had earlier ordered Mr Tang to declare assets worth S\$11.2m (US\$7.5m) to cover damages if he was found guilty.

Reuter, Singapore

Taiwan jet hijacked to China

A Taiwan journalist doused himself with petrol yesterday and forced a Taiwan airline to fly to China, authorities said. Far East Air Transport flight 128, a Boeing 757, had just taken off from southern Kaohsiung with 150 passengers and six or seven crew when the hijacking took place, authorities said.

The aircraft, flying to the Taiwan capital, Taipei, landed safely at China's south-eastern coastal port of Xiamen less than two hours later.

Reuter, Taipei

■ Nepal's King Birendra yesterday named Mr Lokendra Bahadur Chand as prime minister. Palace officials said Mr Chand, leader of the centrist Rashtriya Prajatantra party (RPP), was expected to be sworn in today. Mr Chand has the support of Nepal's former ruling communists, the Unified Marxist-Leninist (UML) party. Reuter, Kathmandu

Hanoi forex reserves face pressure

By Jeremy Grant in Hanoi

Vietnam's central bank faces pressure to clip into modest foreign exchange reserves over the next six months to head off a liquidity crunch as short-term trade debt of several hundred million dollars owed by importers falls due.

Western economists said Vietnam's reserves currently totalled only \$1.3bn, equivalent to about eight weeks of imports.

But the central bank risks sparking a liquidity crisis if it does not provide foreign exchange to meet the trade debt. The concern is compounded by Vietnam's trade deficit which is running well ahead of last year's \$4bn level.

Although foreign bankers stop short of talking in terms of crisis, some official newspapers – usually a barometer of government thinking – hint this might be in the offing.

The Saigon Newsreader, based in the southern commercial capital of Ho Chi Minh City, urged immediate reform of the legal system "to save a chain reaction in the collapse of the whole banking system".

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more complicated for the State Bank," said Mr Carlos Jahnson, project co-ordinator for a German technical assistance programme.

"They're trying to manage

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The State Bank, Vietnam's central bank, engineered a depreciation of the dong 10 days ago by widening the currency's trading band against the dollar.

However it cannot afford to let the dong slip far without posing difficulties for banks and state-owned enterprises as they struggle to buy dollars needed to meet the debts.

By Michio Nakamoto in Tokyo

Japan is to bring forward plans to start digital terrestrial broadcasting in an attempt to catch up with the US and Europe.

The move reflects growing concern in Japan that it is being left behind in the race towards digital broadcasts, which allow more efficient and sophisticated use of wavelength and multimedia broadcasts. The EU and US have already selected technical standards for

digital broadcasting and digital terrestrial broadcasts will start as early as next year in the US and UK.

Japan hopes to chose a standard by next summer and begin experimental broadcasts in the autumn. The ministry says Japan is likely to adopt the EU standard, which is better suited to Japan's densely populated territory and limited radio frequencies.

The Ministry of Posts and Telecommunications said yesterday it

planned to bring forward the start of digital terrestrial broadcasts to before 2000, instead of before 2005 as previously planned. This follows a recent decision to use the second of two broadcast satellites for digital, rather than analogue, satellite broadcasts. That decision was taken despite resistance from proponents of Hi-Vision, Japan's high-definition standard. This was developed by NHK, the public broadcaster, at high cost but uses an analogue transmission system.

The Hi-Vision standard has been largely responsible for the delay in switching to digital broadcasting. It has been trumpeted by NHK and the Japanese electronics industry as the highest quality technology for clear TV broadcasting, even as other countries have moved towards digital broadcasting.

The ministry, which supported development of the Hi-Vision standard, signalled its intention in 1993 to switch its support to digital broadcasting. However, it has

been forced to moderate its enthusiasm because of opposition from NHK and the electronics industry.

As a result, the ministry had accepted a more gradual shift to digital broadcasting and agreed to continue Hi-Vision broadcasts in parallel with digital broadcasts. The ambiguity, however, has created uncertainty among consumers, who are unsure whether Hi-Vision broadcasts will continue indefinitely or disappear with the advent of digital broadcasting.

IMF chief welcomes move to impose discipline

Thailand set to take on companies' bad debts

By Ted Bardacke in Bangkok

The Thai government is preparing to take on as much as Bt100bn (\$3.9bn) of bad debt from finance companies which have overextended themselves to the country's troubled property sector.

Under a proposal to be considered by cabinet today, finance companies with substantial exposure to property developers will set up a new company, Property Loan Management, which will issue seven-year zero-coupon bonds guaranteed by Thailand's finance ministry.

The proceeds, equal to about 25 per cent of bad debt owed by property developers, will be used to buy non-performing loans from finance companies at a discount.

The move follows a week of turmoil which saw Thailand's belatedly recognising the growing problems of liquidity shortages and asset quality in the financial sec-

tor after the near-collapse of Finance One, the country's biggest finance company.

If approved, the plan will give finance companies a short-term injection of liquidity and help them clean up their balance sheets. But because it involves substantial write-offs, new provisioning requirements issued by the central bank last week will remain burdensome.

With its delayed interest payout, Property Loan Management will offer property developers a five-year grace period in which to generate enough cash to pay off their loans. If they do not, the government will have to meet the new company's obligations to bondholders.

Mr Michel Camdessus, International Monetary Fund chief, welcomed Thailand's recent steps to impose more discipline on financial institutions while helping them out of their current liquidity problems.

"They are doing exactly what you must do to avoid

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Hotel Metropole, Surabaya

Hotel Polana, Jakarta

Mandarin Oriental, Kuala Lumpur (1997)

MANDARIN ORIENTAL
THE HOTEL GROUP

NEWS: EUROPE

Unrest is challenging member states to turn talk about common security policy into results

Albania crisis poses new test for EU

By Lionel Barber in Brussels



The violent unrest in Albania and the threat of instability spreading in the Balkan region are rapidly turning into a test of the European Union's capacity to respond to crises in its own backyard.

Six years ago, during the break-up of Yugoslavia, the EU was widely judged to have flunked the foreign policy test. Official claims that the "hour of Europe" was dawning in the Balkans proved unrealistic.

Today, in an uncanny parallel to events in 1991-92, a regional crisis has erupted during an intergovernmental conference on the future of the EU, challenging member states to turn talk about a common foreign and security policy into results.

Albania is a special case because it is the biggest per capita recipient of EU aid in eastern Europe. Over the past five years, the EU has

headway last weekend, after a stream of visitors including Mr Hans van Mierlo, foreign minister of the Netherlands, which now holds the rotating EU presidency, and Mr Lamberto Dini, Italian foreign minister.

A week ago, the picture was more confused. When President Berisha ordered his armed crackdown against the opposition, Mr van Mierlo was preparing to leave for Moscow to attend a long-delayed EU-Russia summit with a recuperating President Boris Yeltsin.

In the initial absence of EU-coordinated crisis management, the Italian government seized the initiative, followed by the Organisation for Security and Co-operation in Europe (OSCE), the Greek government, and a Council of Europe delegation. Until last Friday, when Mr van Mierlo had two sessions with President Berisha, the Dutch presidency was playing catch-up.

Italy's arguments that it makes no sense to pick sides inside Albania is widely shared inside the EU. The opposition to President Berisha lacks coherence beyond the popular fury over the collapse of the financial pyramid schemes.

In fairness, Italy, along with Greece, can claim it would bear the brunt of a refugee exodus in the event of a total breakdown of law and order in Albania.

Memories are fresh of 1991 when thousands of impoverished Albanians fled the crumbling Stalinist dictatorship and turned up on Italy's eastern coastline.

Germany has also signalled its concern that instability could spread from Albania to neighbouring Kosovo, giving the Serbian minority an excuse to take reprisals against Kosovars. Germany, which took the bulk of refugees from the Bosnian civil war, has also admitted Kosovars.

The official EU policy stance is that there should be no EU-backed bail-out for Albanians who have lost their life savings in the pyramid schemes. Covert *empire* sounds a strange slogan for the common foreign and security policy, but the European Commission says Brussels offered the Alba-

nian government technical advice last year on how to introduce legislation banning the schemes.

President Berisha turned down the offer at the time, but he now appears more receptive to technical assistance from outsiders.

Much will depend in the coming weeks on whether the EU can contain the crisis without tilting so far in the direction of President Berisha that the chances for economic and political reform evaporate.

More broadly, the Albanian lesson is that the EU should not just be focusing its energies on expanding membership to countries such as the Czech Republic, Poland and Hungary in the relatively stable region of central Europe. It also needs to pay more attention to the unstable arc of countries outside the enlargement catchment area, such as former Yugoslavia, Turkey, Belarus and Ukraine.

EUROPEAN NEWS DIGEST

Ciller moves on human rights



Mrs Tansu Ciller, Turkey's deputy prime minister, pictured left, said yesterday the government was starting a campaign against human rights violations.

She said: "It is shameful that whenever people talk about torture, they think about Turkey. This is not acceptable. [We will] end torture." She said that regional governors and police chiefs would be held directly responsible for torture committed by subordinates.

The government is planning new legislation to lift restrictions on freedom of expression, abolish the death penalty, narrow the scope of state security courts and grant more rights to suspects.

She said suspects held in custody by security courts would win greater access to their lawyers and periods of detention without charge would be reduced. Human rights organisations say violations are widespread in Turkey. Strict security laws forbid discussion of Kurdish nationalism. Police habitually torture criminal suspects.

Turkey's human rights record is causing the government increasing difficulties in its relations with the European Union and the US, which have blocked economic and military aid. The EU cites human rights violations as one reason for rejecting Turkey's membership application.

John Barham, Ankara

German miners protest in Bonn

By Peter Norman in Bonn and Frederick Städemann in Berlin

Angry German miners yesterday blocked the headquarters of government parties in Bonn in a fourth day of protests over plans to cut subsidies to the coal industry.

Demonstrators blocked motorways in the Saar coalfield and occupied town halls in the Ruhr mining communities of Lünen and Bergkamen. Miners' anger yesterday was directed mainly against the small Free Democrat party, the market-oriented junior partner in Chancellor Helmut Kohl's coalition. Linked by heavy chains, miners formed a barrier around the FDP's Bonn headquarters and hurled eggs against the building, forcing the FDP leadership to hold a meeting in a nearby parliamentary tower block.

There was no sign, however, that the protests against government plans to cut federal subsidies from DM5bn (£5bn) to DM3.8bn (£2bn) a year by 2003 and overall state support from DM10bn to DM5.5bn would influence talks today between Mr Hans Berger, leader of the miners' union, and Mr Kohl. Mr Friedrich Böhl, head of the chancellery, said there was "no room" for expectations of a new front offer.

Meanwhile, in Berlin, Mr Oskar Lafontaine, leader of the opposition Social Democrats, said his party would return to negotiations with the government over tax reforms when the coalition produced "sensible proposals."

Mr Lafontaine said there was a direct link between subsidies to the coal industry and the tax negotiations. He said proposed cuts in subsidies meant the state of North Rhine-Westphalia would have to find an extra DM700m to support the local mining industry. At the same time tax reform proposals would cut state revenues by DM5bn.

Separately, about 6,000 building workers demonstrated in Berlin yesterday in protest at rising unemployment and record numbers of bankruptcies in the construction industry.

Foreigners bid for state companies

By Guy Dimmore in Tirana

Foreign investors bought majority stakes in two Albanian state-owned companies by auction yesterday, expressing long-term confidence in the country's future in spite of the threat of civil war.

Seament, a Lebanese group, offered 600m lek (£4.5m) for a 70 per cent stake in Elbasan Cement in central Albania, outbidding Alba Cement, a joint venture partner of Titan Cement, a large Greek producer listed on the Athens bourse. Bidding in a cobwebbed hall in the finance ministry in Tirana started at 495m lek.

A Jordanian company, Kajoli, repre-

sented by Mr Ali Tarawneh, bought a 51 per cent stake in Petroliimpex, an oil products trader, for 255m lek.

"I'm very satisfied with today, given the situation in Albania," said Mr Nilo Giozheni, director of the National Agency for Privatisation. Of 11 companies offered at auctions in Tirana last week only two attracted no bidders. Most of the buyers were Albanian companies.

"The crisis has had a little influence but mainly on foreigners. The Albanians were very interested last week and bids rose in an incredible way," Mr Giozheni added.

The government of President Sali Berisha has lost control over about a

quarter of the country since a popular insurrection erupted in the south last month in response to the collapse of fraudulent pyramid investment schemes. Many Albanians have lost all their savings.

Mr Mark Gouri, a Lebanese representative of Seament, was pleased with his purchase and said the cement plant at Elbasan needed several million dollars in investment. "We think this country will need cement even with political problems," he commented.

Mr John Haden, chairman of the privately owned British Incat group, said Albania had huge potential for investors prepared to take some risk. He plans to bid for a quarry linked to the Elbasan cement plant to be auctioned today.

"You don't just look at what will happen over the next week or month but over five years. Obviously there is going to be some upheaval during this process," he said, referring to Albania's transition from 47 years of Stalinist rule to a market economy.

The 70 per cent sale of Elbasan Cement was one of the biggest privatisation sales so far in Albania, a western diplomat said, criticising the government for its reluctance to sell off more important state banks and utilities. Other state assets had been sold off privately in "sweetheart deals" to cronies of the government, the diplomat said.

Rifkind in riposte to Nato critics

By Bruce Clark, Diplomatic Correspondent

Central Europe will relapse into a volatile mixture of local and regional alliances if Nato fails to enlarge, Mr Malcolm Rifkind, UK foreign secretary, said in Washington yesterday.

In a speech to the Carnegie Endowment for International Peace, a respected think-tank, Mr Rifkind delivered a strident riposte to critics of Nato expansion, who include many veterans of foreign policy-making in Washington and London.

It still controls more than 60 per cent of our financial system. In the past 15 years it has absorbed more than 50 per cent of Italian savings to finance the public debt.

This system was now redundant. But, said Tronchetti Provera, the old cultures are making it difficult to reduce the public debt and privatisate and liberalise the economy ahead of the challenges of international competition.

The country's current efforts are short term because of the single currency deadline, he added, referring to the Italian government's battle to meet the European Monetary Union targets.

But even Enzo is only a means, or as he put it, "a passage", to an end. "Not only Italy but Europe as a whole is living above its means."

"If we don't achieve a political unity it will be increasingly difficult to compete against the other big international blocks."

Paul Bettis



Tronchetti Provera: his group is one of the few household industrial names unmarred by bribery scandals

Italians look to a new prince in Pirelli's Tronchetti Provera

Tyre group's chief could be about to step into Agnelli's shoes

Italy has always liked a prince. And during the post-war decades no one filled the role better than Giovanni Agnelli, the Fiat car patriarch.

Mr Agnelli will be 76 this month and is no longer the absolute monarch at Fiat, although an honorary chairman he still exerts enormous influence as a conditional monarch of sorts over the country's biggest private company.

That has not stopped Italians searching for a new figure to step into the shoes of the "old lion of Turin" as a prince of the nation's industry. For a while Carlo de Benedetti tried, but since his world of Olivetti went up in smoke, he has been lying low.

Silvio Berlusconi created a media empire, entered politics, became prime minister for a short while, and continues to claim he could transform the country, given half a chance, but he has never looked convincing in the role.

Perhaps they have finally found someone. Unlike Agnelli, popularly known as "l'avvocato", or de Benedetti "l'ingegnere", or Berlusconi "il cavaliere", he is simply called by his surname: Tronchetti Provera. Tall, good-looking, sun-tanned, very cool, aged 49, Marco Tronchetti Provera has been for the past year chairman and principal shareholder of Pirelli.

Although he does not have the economic weight of an Agnelli or a Berlusconi, Pirelli is a medium-sized enterprise in the global sense - he can claim the moral high ground.

His company is one of the country's few household industrial names unmarred by bribery scandals

shaken the Italian establishment during the past six years. It is also one of Italy's recent success stories, thanks largely to Tronchetti Provera.

He pulled Pirelli out of near-bankruptcy in 1991 after its bid to take over the German tyremaker Continental went badly wrong. He has restructured and streamlined the company, brought it back to profit which, he says, will continue to show improvement in the 1998 accounts, and can now stand tall to show the country the way ahead.

Tronchetti Provera rarely misses a chance to preach from his industrial pulpit. He is on television and in newspapers everywhere, quoted, commenting, reacting

to political and economic events in Italy.

Unlike the old Pirelli family members who shunned the limelight, he believes it is important to speak out.

"I feel it is a duty," he said in his soft-spoken manner, puffing at a cigarette without a trace of pomposity.

"I speak out because our country still operates according to old-fashioned rules and we must change these rules."

"As a multinational company - and we are atypical in Italy because we produce and sell less than 20 per cent of our output in our home market - we have the advantage of seeing more clearly our country's weaknesses in an increasingly global community."

He rattled them off at the

top of his head: inefficient and archaic institutions which create a confused political environment which in turn slows down the necessary process of change.

"Our politicians are not happy with the pace of change," he declared. "They fear the loss of their privileges but in the meantime Italy is losing competitive-

ness," he said.

It still controls more than 60 per cent of our financial system. In the past 15 years it has absorbed more than 50 per cent of Italian savings to finance the public debt.

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Poland's military chief sacked

By Christopher Bobinski in Warsaw

The outspoken chief of staff of Poland's armed forces, General Tadeusz Wilecki, was sacked yesterday in a move which will improve the country's image with Nato.

The western alliance expects civilian politicians to retain a firm hold over military policies in countries pressing for membership.

President Aleksander Kwasniewski played down the political significance of Gen Wilecki's replacement by Gen Henryk Szumski, one of his deputies. He said the

move was part of the reform of the armed forces in advance of Poland's expected invitation to start talks on Nato membership, to be announced at the alliance summit in Madrid in July.

Gen Wilecki's main sin has been to show open contempt of the civilian branch of the defence ministry, which has been fighting to establish control over the military machine.

The general had argued that Poland was not doing enough to prepare for Nato membership. He had fought stubbornly for an increase in the defence budget to 3 per

cent of gross domestic product but only managed to wrest 2.4 per cent for this year's military outlays.

Yesterday Gen Wilecki once again showed his independence by refusing to accept a post as Mr Kwasniewski's military affairs adviser. He also failed to attend the handing-over ceremony for his successor. In a radio interview earlier in the day, he argued that a change at the top of the army on the eve of the start of talks with Nato was a mistake.

Earlier, Gen Wilecki had been backed by Mr Waldemar Pawlak, the head of the

Polish Peasant party (PSL), the junior ruling coalition partner.

Mr Pawlak is currently seeking to put some distance between the PSL and the former communist Left Democratic Alliance (SLD), before parliamentary elections next autumn.

Opposition parties on the right have begun to criticise the government for not doing enough to prepare the armed forces for Nato membership.

Gen Wilecki, now out of office, looks set to swell the ranks of these critics in the election campaign.

Consumer prices rose 3.3 per cent in Norway in the year to February, above expectations and well above the government's target for the full 1997 year. Prices rose 0.3 per cent in February over January, about twice the rate expected by the financial markets. The Labour government's main fear in recent months has been that the economy, fuelled by strong revenues from North Sea oil and gas, could overheat, triggering a surge in inflation. The economy grew by more

than 5 per cent in 1996 and growth is expected to be vigorous, though less strong, this year with labour shortages in some sectors. The government has forecast inflation of 2.5 per cent this year, up from 1.25 per cent in 1996. But inflationary pressures are expected to cool later in the year. One encouraging sign came yesterday with figures showing producer prices fell 0.4 per cent in February over January, leaving the rise over the past year at 1.7 per cent.

Hugh Corrigan, Stockholm ■ Dutch producer prices in January rose 0.5 per cent from December and 2.9 per cent from a year earlier, the Central Bureau for Statistics said.

■ Czech consumer prices rose 0.3 per cent in February, the Czech Statistical Bureau said. Prices were 7.3 per cent higher than in the same month last year.

ECONOMIC WATCH

Fears on Norway's inflation

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NEWS: THE AMERICAS

Cash for Cuban biotech venture

By Pascal Fletcher
in Havana

York Medical, a Canadian company with a pioneering biotechnology investment project in Cuba, is pressing ahead with plans to develop and market Cuban-produced biotech products in Canada and Europe after raising C\$12m (US\$8.5m) in a private placement.

"Now we are finally moving," Mr David Allan, York Medical's chairman, said. The financing, which was clinched at the end of last month, will allow the Toronto-based company to fund research and clinical trials in Canada and Europe for a variety of promising Cuban medical and veterinary products.

York Medical has authorisation from the Cuban government to register and market overseas five products created at state-funded biotechnology research centres on the communist-ruled Caribbean island. The Canadian company has formed 50-50 joint ventures with the Cuban scientific centres involved.

Mr Allan said York Medical had approached about a dozen institutional investors in Canada and Europe. "We received orders for C\$16m on a C\$10m issue, and we accepted C\$12m," Mr Allan said. The private placement was handled by Griffiths McBurney and Partners, the same Canadian investment bank which underwrote a C\$675m (\$500m) debentures issue last November for Sherritt International, another Toronto company with Cuban investments.

One non-Canadian investor which agreed to take part in the financing of York Medical was Havana Asset Management, the manager of Beta Gran Caribe, a British-based investment fund focusing on Cuba. Havana Asset Management was understood to be investing C\$1.5m and would be represented on the York Medical board.

Mr Allan said investors had not been intimidated by the US Helms Burton law, which threatens penalties against foreign investors judged to be "trafficking" in expropriated, formerly US properties in Cuba. The Cuban products and research centres with which York Medical was involved had been developed after the 1959 Cuban revolution.

York Medical hoped to obtain its first licence in Canada in the next three months for Diframic, a Cuban-produced antibiotic testing system.

Glimmer of light in budget row

Senate leader has offered Clinton a chance to secure a deal, writes Gerard Baker

While the main focus of skirmishing between the Republican-controlled congress and President Bill Clinton's Democratic administration remains the mushrooming allegations of political fund-raising improprieties, attention will turn this week to continuing hostilities on another familiar battlefield - efforts to balance the federal budget.

One month after the president unveiled his tax and spending proposals for the next five years, the two sides are still far from agreeing a deal that would have a budget enacted in time for the fiscal year that begins in September.

Pressure on both sides for an early breakthrough is mounting. Republicans are especially anxious to avoid a repeat of the disastrous disagreement of two years ago, which resulted in a brief shutdown of the government and cost them dearly in political terms.

The economic climate is more conducive to deal than it has been for many years. Continuing growth has cut the deficit from almost 5 per cent of gross domestic product in the late 1980s to a more manageable 1.7 per cent of GDP this year, or about \$20bn.

But closing the final gap may be the hardest part.

Mr Clinton claims his proposals, which include small tax cuts and some larger spending reductions, would complete the progress made.

They say relatively small changes, which would include raising the contribu-

tions the better off make towards their medical expenses, would not hurt and would significantly reduce spending.

But the congressional lead-

ers need even deeper spending reductions because of their commitment to bigger tax cuts than those in the Mr Clinton's budget.

Pressure on both sides for a breakthrough is mounting

The president proposed

\$95bn of tax cuts over five years, aimed largely at middle-income families, as well as a small capital gains tax cut.

Republicans led by Senator Trent Lott, the Senate majority leader, say the budget needs much tougher spending cuts, focused particularly on entitlement pro-

grammes such as Medicare, the health insurance pro-

gramme for the elderly.

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NEWS: INTERNATIONAL

Netanyahu and Arafat try to beat off revolts

By Judy Dempsey
in Jerusalem

Mr Benjamin Netanyahu, Israel's prime minister, flew to Moscow yesterday, confident he has thwarted for the time being a revolt by nationalist members of his coalition who oppose the first of three Israeli pullbacks from the rural areas of the West Bank.

A no-confidence vote, due this week, has been postponed until next Monday, giving Mr Netanyahu more time to muster support.

Those domestic pressures partly explain why the US vetoed a United Nations Security Council resolution condemning Israel's settlement of Har Homa in east Jerusalem.

But Mr Netanyahu is not alone in heading an unruly coalition. Mr Yasser Arafat, president of the Palestinian Authority, is under immense pressure as well.

Since his return from Washington last week, Mr Arafat has faced a barrage of criticism from his supporters. Palestinian negotiators claim the peace process is barely on track following the Har Homa decision, the closure of four Palestinian offices in east Jerusalem and agreement to withdraw Israeli troops from only 9 per cent of the West Bank.

Although Israel, under the terms of the Hebron accord, can unilaterally determine the extent of its pullbacks, Mr Shimon Peres, leader of the opposition Labour party, said it was crucial to consult the Palestinians since such confidence-building measures were a vital plank of the peace process.

For the Palestinians, "the



Abu Mazen: offer to quit puts pressure on Arafat

minimum" pullback, as Mr Netanyahu described it, was an ominous signal for further withdrawals. It could deny them sufficient land for a viable state, their ultimate aspiration. "All these developments are fuelling resentment among Palestinians," said Mr Saeb Erekat, a Palestinian negotiator.

This is why yesterday Mr Mahmoud Abbas, also known as Abu Mazen, the chief Palestinian negotiator, offered to quit handing in his resignation to Mr Arafat, who has yet to respond. Whether or not this is brinkmanship, the signal coming from Mr Arafat's headquarters in Gaza is that he, as much as Mr Netanyahu, is under considerable pressure from his constituents.

What is of particular concern to the Palestinians is that these unilateral actions could play into the hands of extremist groups. "Does Netanyahu really want to erode Arafat's authority even though both sides need each other?" asked a Palestinian official.

Cayman banks report more suspect money

By Edward Luce in London

Banks in the Cayman Islands have disclosed many more cases of suspected money laundering since the British colony passed legislation on commercial crime last November.

Authorities in the Caymans, the world's fifth largest banking centre with an estimated \$560bn in assets, say that the cases range from suspected embezzlement to organised crime.

The new law, which enables bankers to circumvent the Cayman Islands' client secrecy provisions when they suspect "dirty money" is involved, is closely modelled on the UK's Proceeds of Crime Act.

Until November, banks were only allowed to alert the police to suspected cases of drug money laundering. The new statute gives them the right to report on all forms of commercial crime, with the exception of tax evasion, which is not recognised as an offence.

"There has been a significant increase in the number of confidential disclosures since the law came into effect," said Detective Inspector Brian Gibbs, head of the offshore centre's financial crimes squad. "But it will be several months

before we can establish how many of them will lead to legal action."

Mr Gibbs said he expected a further rise in disclosures during 1997 as the colony's 550 banks carried out reviews of all their accounts.

The law, which was urged on the Caymans by the US, carries criminal penalties for bankers who fail to disclose information about accounts which are subsequently proven to have involved money laundering.

The US has also put pressure on the Cayman government to scrap its controversial banking secrecy law, which makes it a criminal offence to release information about clients. It is usually a civil offence.

"Now that we have the new law in place all we really have left to do is change the banking secrecy law," said Ms Jennifer Dilbert, executive director of Deutsche Morgan Grenfell in the Caymans.

The Cayman government has not yet announced plans to alter its banking secrecy law, but bankers believe that the move is inevitable in the next few years. Business in the Caribbean offshore centre is increasingly dominated by mutual funds, eurobond issues and other types of non-personal banking.

Libya forms tie with Vatican

By Robert Graham in Rome

Libya yesterday achieved an important breakthrough in its drive to end its international isolation with the announcement that the Vatican had established diplomatic relations.

The recognition had been under discussion between the Holy See and Tripoli for three years. It came despite continued attempts by the US to prevent any diplomatic gesture that might seem to favour the regime of Colonel Muammar Gaddafi. Reports that the US had sought to block the initiative

were denied by the Vatican.

Libya was the only country in North Africa with which the Vatican had no formal ties.

The impetus for full diplomatic relations appeared to come from the Libyan authorities.

The Vatican said the move would help minister to 50,000 Christians in Libya, most of whom are Filipino workers. It comes when the Vatican is keen to promote better links with the Muslim world, and follows criticism by the Pope of Israel's decision to press on with a new settlement in east Jerusalem.

Riyadh's fiscal severity wins IMF praise

But the kingdom is urged to press ahead with structural economic reforms, writes Robin Allen

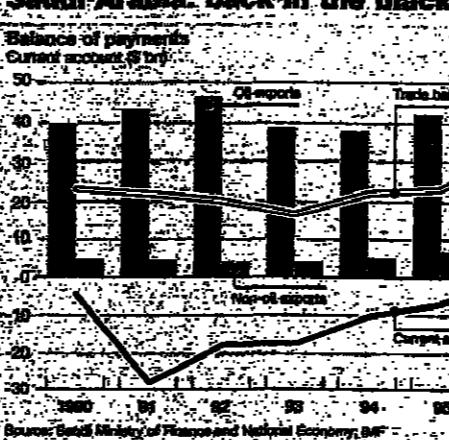
Saudi Arabia, which holds a quarter of the world's proven oil reserves and whose stability is vital to western security interests in the Gulf, has been given a qualified pat on the back for its recent economic performance by the International Monetary Fund.

The Fund warns, however, in its latest staff appraisal that current buoyant oil prices might not last and urges the government to carry out structural reforms "the speed and depth of which will play a crucial role in sustaining a high level of private sector investment, growth and employment creation".

The government's stringent fiscal policies of the last two years, as well as measures taken to increase non-oil revenues, have resulted in "a significant improvement in fiscal and external accounts", says the IMF. This is largely due to the way it has handled its \$12bn oil revenue windfall - part of it used to pay off overdue debts. Saudi Arabia is able to achieve its first official current account surplus last year for 13 years.

The government's tough fiscal policies have taken their

Saudi Arabia back in the black



toll, says the IMF. Real gross domestic product was cut to an average of "less than 1 per cent per year" between 1992 and 1995. According to the IMF, real GDP grew by an estimated 2.4 per cent last year on the back of higher oil prices and the payment of debts, some of which went back six years. The non-oil sector grew by about 3 per cent.

The IMF's real GDP figures compare with nominal GDP figures given by King Fahd Ibn Abdul-Aziz Al-Saud, prime minister, in his 1997 budget statement.

According to the king, GDP grew by 8.6 per cent last year, twice as fast as in 1995. The IMF cautions that "control and rationalisation of expenditure" alone are not enough to sustain growth and investment. With oil revenues making up 75 per cent of budget income, the government remains too dependent on oil prices. The Fund repeats calls for the government to reduce its dependence on oil revenues; deepen structural reforms, including speeding up privatisation "within a clear strategy of government disengagement from com-

mercial activities"; find jobs for Saudi nationals; and open up the country to foreign investors.

The IMF also emphasises the need for cuts in current expenditure including the annual wage bill and state subsidies which eat up 90 per cent of annual budget expenditure; an accelerated and more committed privatisation programme through incentives to the private sector; a streamlined business legal framework; and an improved quality and flow of economic and financial information.

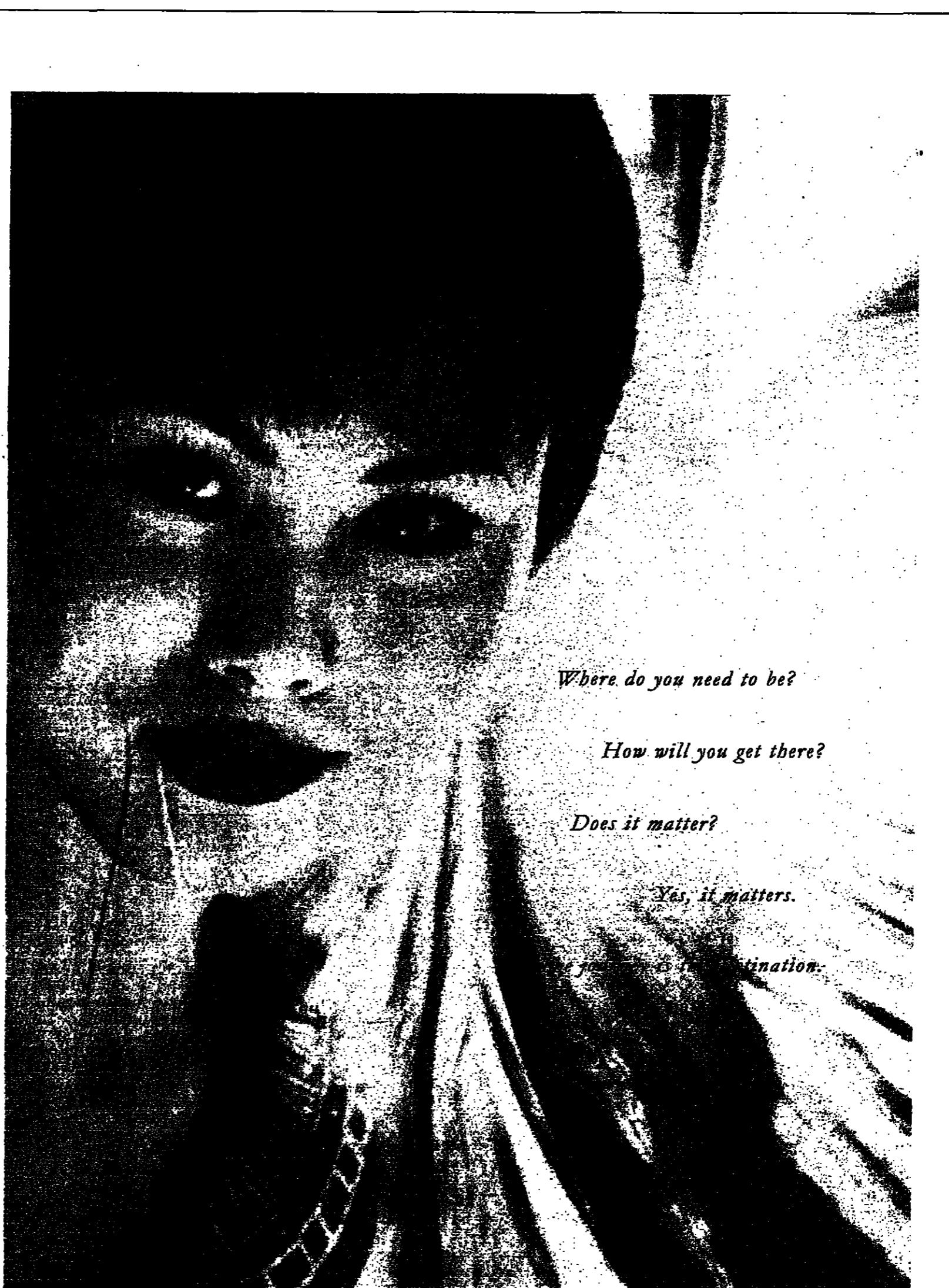
None of these measures

confronting Saudi policy-makers, according to the Fund, is to increase employment opportunities for the rapidly growing young Saudi labour force.

More than half of the 12m population is reckoned to be under 21.

The government aims to create 659,000 jobs by 2000 - a figure that may prove over-ambitious given private sector complaints that it is too expensive to employ Saudi nationals, who are reluctant to do many of the jobs held by expatriates and cannot be dismissed.

Economists reckon that less than 7 per cent of Saudis work in the private sector, where lower wages can be paid to the 6m expatriate workers. Senior diplomats estimate unemployment among Saudis is between 2 per cent and 10 per cent. Putting Saudi youth to work, says the IMF, should be done by maintaining economic growth in the private sector and improving education and training. There should not be "excessive reliance on quantitative targets and measures to increase the relative cost of foreign labour" which would only damage Saudi competitiveness.



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NEWS: UK

Letter urges unity on 'fundamental issue of UK commitment to the single market'

Business leaders attack Euroscepticism

By Stefan Wagstyl,
Industrial Editor

Twenty three British business leaders have stepped into the debate over the UK's role in Europe with an attack on "the spread of extreme Euroscepticism".

In a letter in today's *Financial Times*, they condemn "the mistaken belief that an arm's length and hostile attitude on Europe is now in the UK's best interests".

The authors deny their attack is aimed at the Conservatives, even though Tory rightwingers have

been among prominent critics of the European Union.

Sir Colin Marshall, president of the Confederation of British Industry, the employers' lobby group, and chairman of British Airways, said yesterday: "This is not party political. There are Eurosceptics on both sides. But we are concerned about the level of anti-European sentiment. And we are concerned it might get worse in the run-up to the election." Sir Colin and his fellow signatories are concerned the debate about European monetary union is being turned by Eurosceptics into an argument about the UK's membership of the EU.

The letter follows a similar appeal last year in which 16 business leaders warned the UK risked isolation if it permanently ruled

out joining Euro. Ten of the 16 have signed today's letter.

The letter says: "There are many important issues on which political arguments should focus. But on the fundamental issue of UK commitment to the single market we should be united." It adds that Britain's position at the EU negotiating table will be "gravely weakened" if its commitment to the EU is in doubt.

The letter follows a similar appeal last year in which 16 business leaders warned the UK risked isolation if it permanently ruled

"What we are really asking for is an improvement in the quality of trade and for some politicians to stop resorting to xenophobia."

Mr Nick Relly, chairman of Vauxhall, the UK subsidiary of General Motors, said: "The timing for the letter is right because the issue will be high on the political agenda during the election and we want to make sure at the start that the debate is more meaningful than just politics."

Mr Brian Moffat, chairman and chief executive of British Steel, said: "It would be absolutely crippling to withdraw from the EU."

Mr Clive Thompson, group chief executive of Rentokil Initial, said:

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Editorial Comment, Page 13

UK NEWS DIGEST

Minister to hit at EU policy

The government will risk further controversy with its European partners this week when Mr Ian Lang, trade and industry secretary, travels to Germany to attack EU social policy.

Mr Lang's move marks an attempt to wrest back the initiative on Europe after a series of mistakes by cabinet colleagues and the defection on Saturday to the Referendum party of Conservative MP Sir George Gardiner.

It also constitutes part of a string of initiatives and policy statements leading up to a speech by Mr John Major, the prime minister, to the Conservative central council in Bath in the west of England on Saturday. Mr Lang will on Thursday tell the BDI, Germany's employers' organisation in Düsseldorf, of Britain's "grave concerns about the direction of European social policy", notably the social chapter of the Maastricht treaty.

Mr Tony Blair, the opposition Labour party leader, vowed yesterday that Labour's pledge to sign the social chapter would not jeopardise competitiveness. Speaking to the Newspaper Society, he said: "We will not impose the so-called German or European model of social and employment costs." Any attempt to impose such costs would be resisted "if necessary by the veto", although there is no evidence that any such move is contemplated.

John Kampfner

■ OIL AND GAS LICENSING

Latest onshore round launched

The government yesterday announced the launch of the eighth onshore oil and gas licensing round.

Mr Richard Page, the junior energy minister, said the new round was in response to demand from companies keen to gather methane from disused coal mines and to explore for conventional oil and natural gas reserves.

It will include all unlicensed acreage above the high water mark and will take in well-known beauty spots and sensitive environmental areas. These include Windsor Castle near London, where several years ago a Canadian company secured the consent of the Queen to explore beneath the royal estate. That license lapsed before any drilling could take place.

UK onshore oil production over the past 12 months has averaged just over 107,000 barrels a day, according to figures from Wood Mackenzie, the Edinburgh-based industry consultants. That compared with an average of 2.46m b/d from offshore fields.

But a number of small foreign companies, including several from Canada, have recently increased their interest in the UK onshore oil industry.

Robert Corrigan

■ CARE OF THE ELDERLY

Cool welcome for 'partners' plan

The government yesterday launched its long-awaited scheme to help the elderly meet the costs of long-term care without having to sell their homes, but the proposals received only a cautious welcome from insurers and carers who charged they did not go far enough.

The plans, announced by Mr Stephen Dorrell, the health secretary, would provide for "partnership" schemes which allow people to protect a portion of their assets if they require care provided they first take out insurance to cover some of the costs themselves. The move is the second of three big pre-election government initiatives aimed at encouraging individuals to take increased responsibility for their own future needs while expanding the role of the private sector in the provision of public services.

However, Mr Chris Smith, health spokesman for the opposition Labour party, dismissed the plans as a "small step" which would do little to help most pensioners.

Mark Sutcliffe

Clapham Road



Robin Eagleson: long term concern is that Jermyn Street production will move offshore

N Ireland gets smart in City shirts sector

Province carves out niche making upmarket garments to counter competition from Asia

Walking past any of the gentlemen's shirtmakers on London's Jermyn Street, one half expects to glimpse an army of tailors stitching away at the back of the shop. The reality is somewhat different.

In fact, most of the brightly coloured shirts, with their distinctive stripes and removable collar-bones so beloved of the City of London, are made in Northern Ireland at three small, privately-owned textile factories. While much of the UK garments industry has been devastated by cheap Asian imports, Ulster has carved out an important niche for itself. It accounts for 60 per cent of Jermyn Street shirt sales, a market worth £20m (£49m) a year, compared with total UK shirt sales of about £800m.

Ulster has long had a tradition in textile manufacturing, on the back of its role in the international linen trade. But its dominance in this rarefied zone of the market owes much to the foresight of Mr Robin Eagleson.

In 1984, as executive director of Spence Bryceon, an Ulster-based textile com-

pany, Mr Eagleson decided to move his shirt production upmarket to make the more skills intensive, technically demanding Jermyn Street product.

Until then, the company had supplied a range of shirts for UK retail multiples, but increasingly buyers were looking offshore to production in Asia and elsewhere. "We had to review our products and decide which we could make profitably," he recalls.

Until then, many of the Jermyn Street shirtmakers had relied on their own factories. But in the mid-1980s the market changed dramatically, with the arrival of the City yuppie and the launch of Thomas Pink, the shirt retailers, which did much to popularise the product.

Although there are no official industry figures, Mr Eagleson estimates that the total market for the Jermyn Street product has doubled in the past decade.

Signalling his own confidence in the future, last December he became the managing director and 85 per cent owner of Shirtmakers Guild, the company he formed through a manage-

ment buy-out with Richards Group, the Scotland-based carpets company which took over Spence Bryceon in 1991.

Its factory in the town of Portadown, with its 140-strong, almost exclusively female, workforce, now produces for most of the big London names. It turns out up to 8,000 shirts a week in batches as small as 250.

With shirts for rival companies being made under the same roof, often on the same production line, Mr Eagleson likens the situation to the "Chinese walls" that keep apart the investment and corporate finance arms of banks. "An American buyer came to the factory on one occasion and took five shirts from his briefcase and asked me to assess them. I had to tell him that we made four of them and the other was imported from Hong Kong," he says.

Today Hong Kong – and increasingly Mauritius and Morocco – account for 85 per cent of all the shirts worn in the UK. Many areas of traditional production have been hit. According to the Industrial Development Board, the Northern Ireland investment

authority, employment in the shirt sector has halved since 1987 and now stands at 2,200. "It was a classic case of UK industry failing because of lack of flexibility," says Mr Eagleson.

One of his worries is the possible introduction of a minimum wage, which the main opposition Labour party has pledged if it wins the general election. The long term concern is that Jermyn Street production will also move offshore.

But for now, the business seems in good shape. Northern Ireland has harnessed its skills base and has used its proximity to the market to meet the retailers' need for short production runs and short lead times.

Bespoke Shirts in nearby Lisburn, a dedicated supplier to Thomas Pink.

James Mullin, co-founder and marketing director of Thomas Pink believes Northern Ireland will retain its pre-eminence.

"If we're selling a Jermyn Street shirt, our customers want to believe they are getting a traditional English product," he says. "Okay, it was in fact made in Northern Ireland. What's important is it shouldn't be from Taiwan."

John Murray Brown

Trader abandons Danish project

By Clay Harris in London

Mr David Rycott, the former London options trader, has abandoned his effort to win Danish regulatory approval for a currency trading scheme, only days after giving a legal undertaking not to conduct any investment business in the UK.

The move appears to dash Mr Rycott's original hope of gaining a "passport" recognised throughout the European Union under the EU's Investment Services Directive.

Rianstysnet, the Danish financial regulator, said yesterday that Scandinavian Future and Futures Group, a Copenhagen-based company owned and run by Mr Rycott, had withdrawn its application for authorisation. SFFG will have to stop doing business in or from Denmark, the regulator said.

SFFG had withdrawn a similar application in the UK to the Securities and Futures Authority in May last year after Mr Rycott decided to concentrate his efforts on Denmark.

Last week, Mr Rycott and his Spanish company, Anglo Scandinavian, agreed in the High Court in London to return £380,000 (£619,600) to 80 UK investors in a currency trading scheme and not to engage in investment business in the UK.

After receiving the undertakings, the Securities and Investments Board discontinued legal proceedings against them.

UK and Spanish regulators have been in contact about Anglo Scandinavian, whose trading operation is based in Marbella. Its activities would require authorisation under a draft law now before the Spanish parliament, but its present status is less clear, the Spanish regulator admits.

The action against Anglo Scandinavian was the UK regulator's second against Mr Rycott. In 1988, it applied successfully to have DPR Futures, his previous options and futures trading company, compulsorily wound up on public interest grounds.

Inflation figure lifts rate rise pressure

By Wolfgang Münchau,
Economics Correspondent

Pressure for higher UK interest rates receded further yesterday on the news that producer price inflation dropped to 1.3 per cent in February, the lowest rate since October 1988.

Mr Eddie George, governor of the Bank of England, the UK central bank, predicted that inflation excluding mortgage interest payments would fall below the government's target of 2.5 per cent this year, a comment that fuelled the market's optimism about the UK's infla-

tion and interest rate outlook.

Although Mr George was only reiterating an earlier inflation forecast by the Bank, his comments – made in Switzerland at the Bank for International Settlements – helped the pound, which ended up 3 pence higher at DM2.728 (£1.60).

The benign inflation outlook was corroborated yesterday by the British Retail Consortium, whose retail sales monitor showed that annual growth in the value of retail sales dropped from 4.9 per cent in January to 4.3 per cent in February.

Excluding food, drink, tobacco and oil, output prices rose even less – by an annual 0.5 per cent after 0.6 per cent in January. Input prices – prices for raw mate-

rials and fuels – declined by an annual 6.6 per cent, after a decline of 6.5 per cent in January.

The latest economic releases support the stance taken by Mr Kenneth Clarke, the chancellor of the exchequer, who has been resisting pressure by the Bank of England for a small rise in base rates, which are currently 6 per cent.

Ms Angela Knight, Treasury minister, hailed yesterday's figures as indicating the UK now had an "uncollected outlook" for prices in the high street.

Ms Edmund Noris, UK economist at Nikko Europe, said that the effect of stronger sterling had not yet fully fed through into prices.

By Michael Stepanik,
Aerospace Correspondent

British Aerospace is having to recruit graduates outside the UK because of shortcomings in the UK's education system, Sir Richard Evans, the company's chief executive, said yesterday.

Sir Richard said the problems began in primary schools where pupils were not being given an adequate grounding in technology and industry-related subjects.

He said: "There is a complete lack of understanding

of what technology and industry are really about."

His comments came shortly before today's publication of the first government league tables for primary schools.

Sir Richard said BAE was attempting to improve technology education in the UK by forging close links with schools. It also planned to create its own degree-awarding university.

Sir Richard told the Aviation Club of Great Britain that BAE had set out to recruit 600 graduates last

year but could not find enough qualified UK candidates.

He said: "This year, we're extending our recruitment network to the Continent and that shouldn't be the case."

Sir Richard said his group had established relationships with primary and secondary schools in the areas of the country in which it had facilities. BAE had provided the schools with computer hardware and had shown teachers around the company.

He said that schools now

had computer equipment linked to BAE's systems. In some cases, even primary school pupils had worked on basic projects for the company, for which their schools had been remunerated.

Sir Richard said it had taken time to win some teachers round. "The teaching profession in this country is incredibly conservative. It took a long time to get this programme moving."

However, BAE's work had been welcomed by the children and their parents and

this had helped it win the teachers' support.

He said the in-house university would help co-ordinate BAE's research links with education institutions and that he envisaged it getting accreditation to award its own degrees. He did not give a timetable for setting up the university.

BAE is one of Europe's leading aerospace and defence companies. It has a 20 per cent stake in Airbus Industrie, the world's biggest aircraft manufacturer after Boeing of the US.

John Capper

BAe to recruit graduates outside Britain

By Michael Stepanik,
Aerospace Correspondent

British Aerospace is having to recruit graduates outside the UK because of shortcomings in the UK's education system, Sir Richard Evans, the company's chief executive, said yesterday.

Historically, Britain has often held a swing vote in the Council of Ministers on Europe's trade stance. Under the Labour party, it has tended to tip the balance towards protectionism; under Conservative rule, for the past 18 years it has been in the vanguard of the free-trader.

But for Mr Robin Cook, the opposition foreign affairs spokesman, these alternating doctrinal allegiances are a thing of the past. On trade, as on so many other economic policy issues, New Labour now embraces the free-

market rhetoric – and, it seems, many of the principles – espoused by the Tories.

"Our record of support for trade liberalisation is very clear," Mr Cook says. "I don't buy the argument that increasing trade from poorer countries is necessary to a threat to the overall standard of living of European nations."

"It is wrong to believe Europe could get more prosperous while the rest of the world stays poor."

The painful industrial restructuring – and associated job losses – which competition from low-priced imports can bring would also hold no fears for a Labour government. "But the overall effect should be positive for us," he says, is the point of Mr Cook's enthusiasm for the law of the market is more restrained. One is environmental policy, on which he holds strong personal convictions, and which he would put high on his agenda as Foreign Secretary.

He also disagrees with the EU's recent abandonment of plans to ban the use of leg-hold traps to

environmental clashes with free trade principles, the former should take precedence.

"It would be plainly preposterous if the second Earth Summit, in June, made recommendations to protect the environment and preserve the present climate, and then found them frustrated by the World Trade Organisation's concern for free trade."

Equally, the WTO should not be allowed to stand in the way of trade measures in multilateral environmental agreements, such as the Montreal convention, which bans ozone-depleting CFC gases. Mr Cook says, however, he has yet to formulate firm policy proposals on what he admits is a highly contentious

NEWS: WORLD TRADE

Another year of decline forecast as governments cut spending

Emu drive hits construction machinery sales

By Peter Marsh

Sales of construction machinery in western Europe will fall again in 1997 as governments continue efforts to tighten economic policy to meet targets for economic and monetary union.

According to Off-Highway Research, a London consultancy, sales this year of machines such as dump trucks, excavators and wheeled loaders are projected to fall 6 per cent, after declining 7 per cent in 1996.

Annual sales across Europe at distributor prices of such machinery are put at about \$20bn (£12.5bn). Much

of the spending is by private operators but is linked to publicly funded infrastructure projects such as roads and railways.

According to the consultancy, efforts by governments to restrain public spending in the drive to meet Emu targets has hit construction spending. "This is particularly true of Germany and France, both ardent enthusiasts of Emu and both of whose construction sectors are suffering as a result," Off-Highway Research says.

Mr Vito Baumgartner, chairman of the European operations of Caterpillar, the US company which is the

world's biggest maker of construction machines, said the drive by governments to meet tough Emu targets over areas such as inflation, debt and public borrowing would keep the overall market for construction machinery "flat" over the next year.

He warned that Europe could face "big and unpleasant surprises" such as rising unemployment, as individual economists try to mould their economies to meet the targets.

The goal of a common currency by 1999 would involve "tremendous challenges", but was not unattainable, Mr Baumgartner said.

According to industry esti-



Vito Baumgartner: big and unpleasant surprises for Europe

By Clive Cookson, Science Editor

mates, Caterpillar last year won about a tenth of construction equipment sales in Europe, making it the single biggest supplier.

In the Off-Highway Research projections, 92,431 units of the main types of construction equipment will be sold in western Europe this year, down from 98,033 in 1996.

The expected fall this year and the decline last year follow increases in sales in 1994 and 1995 of 16 and 5 per cent respectively.

Germany, which accounts for about a quarter of the west European market, will see a fall in equipment sales of 5 per cent this year, the consultancy reckons, with European sales reaching 109,365 in 2000.

*1997 review of the European construction machinery sector, Off-Highway Research, £250 (\$400); 7 Upper St Martin's Lane, London, WC2H 9DL, UK

Patents industry seeks cost cuts

By Clive Cookson, Science Editor

The world's patent specialists are meeting in London today to seek ways of cutting the cost of obtaining and maintaining patents. They say excessive costs inhibit innovation, by preventing smaller companies from protecting and exploiting inventions.

The heads of the US, Japanese and European patent offices will speak at the conference, organised jointly by the UK Chartered Institute of Patent Agents and the American Intellectual Property Law Association.

The agenda has three main items: cutting European patent costs; reducing the costs of litigation to enforce US patents; and stopping governments making a "profit" out of patent office fees.

Mr Andrew Serjeant, president of the Chartered Institute of Patent Agents, said the biggest issue would be costs in Europe. The cost of obtaining a typical 20-page patent in eight countries through the European Patent Office is about \$24,000 of which about a third is patent office fees, a third is patent attorneys' fees and a third translators' fees.

The American Intellectual Property Law Association says in a paper for the meeting: "The overall costs of obtaining patents in Europe through the EPO are so high that they often defeat the purpose of creating the European patenting system. US applicants file about 30 per cent of cases in the EPO and thus they bear a substantial portion of these high costs".

The EPO recently cut its fees by 20 per cent, but translation costs are rising. Under the present system, the full patent has to be translated into the language of every country to which it applies. The conference will discuss proposals to limit the translation requirement.

The Europeans, for their part, will be urging their American colleagues to cut the costs of defending a US patent, which can run into millions of dollars.

OECD Export Credit Rates

The Organisation for Economic Co-operation and Development announced new minimum interest rates (%) for officially supported export credits for March 15 to April 14 (February 15 to March 14 in brackets).

D-Mark	5.67 (5.79)
Ecu	5.31 (5.41)
French franc	5.58 (5.78)
Guider	
up to 5 years	5.30 (5.35)
5 to 8.5 years	5.85 (6.10)
over 8.5 years	6.65 (7.00)
Italian lira	6.72 (6.53)
Yen	2.30 (2.30)
Peseta	6.88 (6.81)
Sterling	7.90 (8.23)
Swiss franc	4.32 (4.70)
US dollar	
up to 5 years	7.03 (7.16)
5 to 8.5 years	7.20 (7.33)
over 8.5 years	7.32 (7.47)

These rates are monthly as of the 1st of the month. They are in the nature of the minimum rates of interest to be charged to the credit rates when being at bid. Interest rates may not be fixed for more than 120 days.

Reuter, Frankfurt

■ Deutsche Bank yesterday said it had been mandated by Russia's Vneshekonombank to arrange a DM1bn (\$580m) credit package to finance German investment and export of goods to Russia. The agreement followed talks between Deutsche Bank and the Russian finance ministry.

Reuter, Frankfurt

■ Qatar and the Philippines yesterday signed economic and commercial agreements and discussed the possibility of Qatar exporting liquefied natural gas (LNG) and liquefied petroleum gas (LPG) to Manila. Sales of Qatari gas to the Philippines would add to its growing customer base of power utilities in Asia, where it already has firm sales agreements in Japan and South Korea. Qatar is home to around 33,000 Filipino workers, but trade between the two countries has been less than 1 per cent of the Philippines' overseas trade.

Reuter, Doha

WORLD TRADE NEWS DIGEST

Vietnam agrees telecoms deal

Vietnam's telecoms monopoly has approved in principle four contracts worth \$1.3bn with foreign operators to install land lines in the country's two main cities.

The decision, by Vietnam Posts & Telecommunications (VNPT), ends months of frustrating negotiations for the four investors, which had hoped to sign the contracts almost a year ago. They are Cable & Wireless of the UK, NTT International of Japan, Australia's Telstra and France Télécom.

The Vietnamese officials say it is unlikely that the contracts can be signed until the 18-member ruling communist politburo has approved them. This is expected next month. The main reason for movement on the issue after months of stagnation is an end to political bickering at senior levels in VNPT and subsequent personnel changes in February.

There are also lingering doubts among communist policy makers on whether foreign investment is desirable in telecoms, a sector seen as important to national security. Some observers suspect Hanoi may still try to pursue network expansion without foreign help.

Hanoi has set ambitious telephone penetration targets of about five telephones per 100 people by 2000, against 1.5 now. However, it is short of cash and needs foreign know-how and investment to achieve this.

The four deals envisage installation by Cable & Wireless and NTT International of 500,000 lines in Hanoi, Telstra and France Télécom are to share the installation of 950,000 lines in the southern commercial hub of Ho Chi Minh City.

Jeremy Grant, Hanoi

Taiwan to cut tariff on cars

Taiwan is to cut tariffs on imported cars from 30 per cent to a maximum of 20 per cent. The move was made in order to help the island's bid to join the World Trade Organisation. Economic ministry officials said that, in bilateral negotiations with major trade partners, Taiwan had pledged to broaden market access to one of its most restricted imports. Once admitted to WTO, Taiwan will gradually reduce tariffs from 30 per cent to 20 per cent over nine years. Trading partners have demanded that tariffs be cut to 15 per cent. Taiwan had previously offered to cut tariffs to 25 per cent over five years. Taiwan hopes to become a WTO member this year but its entry may be held back by China, which insists that it be allowed to join the international trade body before Taiwan.

Laura Tyson, Taipei

Burmese sanctions opposed

The US-Asian Business Council, which groups top American and south-east Asian businessmen, yesterday said that they opposed the use of sanctions against Burma's military regime and that the US should instead adopt a policy of "constructive engagement". At a meeting in Singapore, the businessmen suggested that the idea of sanctions should be put aside in favour of pressing Burma towards democracy from the inside.

Asian groups Brunei, Indonesia, Malaysia, the Philippines, Singapore, Thailand and Vietnam. It has agreed Burma should join at the same time as Laos and Cambodia, resisting western pressure to keep Rangoon at arm's length. Asia maintains that "constructive engagement" maintaining normal ties while pushing for change, is the correct approach, a move endorsed by US executives attending the council.

Foreign Staff

Club Med credit plan

European and Mediterranean financial institutions plan to set up an agency to guarantee private sector investments in Middle Eastern and North African countries. Mr Pierre Habib-Deloncle, president of Société Marseillaise de Crédit, said the Mediterranean Financial Club, a group of financial institutions on both sides of the Mediterranean, had completed a study on setting up an agency which would mitigate the risk of investing in countries signing up for the Euro-Mediterranean partnership, launched in Barcelona in November 1995.

The club is now marketing the idea to financial institutions in Europe with the aim of building a consortium of banks willing to guarantee credit and thus encourage investment. Political instability is often cited as a deterrent to investing in the region, which relies heavily on private sector involvement.

Roula Khalaf, London

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Reuter, Frankfurt

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Reuter, Doha

Teachers seek to chalk up success

Canada is out to regain its share of foreign students, writes Bernard Simon

School principals, university presidents and the dean of a veterinary college were among 400 salesmen who accompanied Mr Jean Chrétien, Canada's prime minister, on a trade mission to the Philippines, South Korea and Thailand last month.

The 67-strong contingent of educators were pitching their schools, colleges and universities as aggressively as the aircraft, power equipment and software manufacturers on the trip. They set up exhibits and met local foundations, education institutions and government officials.

Their inclusion in the Team Canada mission was part of a drive by the country to regain market share in the increasingly intense struggle among industrial countries' schools and universities to attract foreign students. Academics point to the benefits of scholarly exchanges and fresh ideas.

"We don't want to position ourselves as doing it just for the money," says Ms Sally Brown, senior vice-president of the Association for Universities and Colleges in Ottawa.

But money is a big part of the equation. The 20 foreign students who attend Jasper High School in the foothills of the Rockies - whose principal was among those on

properly, the students have a great loyalty to the institution.

The US makes up roughly 30 per cent of the international student market (see chart). But Australian universities have been especially aggressive in recent years, doubling their market share to about 3.3 per cent by boosting foreign student enrolment from 16,000 in 1985 to 49,300 in 1994.

The UK's share has grown from 5.4 per cent to 12.6 per

cent, education, have squeezed subsidies to trim budget deficits.

Ontario made an important concession last year by allowing each university to keep the fees it collects from foreign students. Previously, these fees were pooled and distributed to all campuses based on their total enrolment.

Many universities have reviewed fee structures to attract foreign students, with changes tailored to

each institution's priorities. The University of Toronto, which wants to secure its reputation in post-graduate research, has halved fees for foreign PhD students to C\$7,500 (US\$5,14) a year, far below levels at comparable US universities, but still more than double the C\$3,400 charged to Canadian students.

Undergraduate arts and science fees have come down by only about C\$1,800. Fees in the medical and dental schools have been raised. High schools charge from

C\$7,500 in Alberta to about C\$12,000 in British Columbia. Pupils must also pay living expenses, although some schools offer "host-family" arrangements.

Schools and universities have taken various other steps to woo foreign students. Many offer ESL (English as a second language) courses, and stay open during the summer holidays to enable foreign students to complete courses quickly.

The CIEB report underlined the need "to develop complete 'after-sales' service which can ensure... social adaptation and academic success".

Educators are also co-operating more closely among themselves and with the federal government. Seven Canadian Education Centres, funded by subscription, have been set up over the past year at Canadian embassies in Asia. Immigration authorities are loosening red tape for student visas.

According to Ms Brown, "we want to market the fact that we're a low-cost, high-quality option". However, other issues are at play. While she is also keen to emphasise that "it's not cold 12 months of the year", she ruefully admits that it is tough for Canada to compete against the weather in Australia.

Concern at the dwindling numbers choosing Canada has risen as the provinces, which have jurisdiction over

immigration, have been

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The Government of the Lao People's Democratic Republic has received a Grant Aid of 1.5 billion Yen from the Government of Japan to purchase products and services necessary for public bodies and private sector companies of the Lao People's Democratic Republic.

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Name and address of applying firms or companies, name(s) of persons in charge, telephone and facsimile number.

The above information is acceptable BY FAXIMILE ONLY. By return, JICS would send a FORM OF APPLICATION by facsimile, which is to be filled and sent back with required documents attached (e.g. annual report) by registered air mail and/or international courier service etc. Those firms or companies who have submitted FORM OF APPLICATION shall be registered for pre-qualification (P/Q) as mentioned in Appendix of FORM OF APPLICATION. P/Q for each procurement will be envisaged one by one in accordance with the contents of submitted FORM OF APPLICATION. P/Q will commence after 3 weeks from this publication as soon as necessary preparation is arranged. Criteria of P/Q shall be finalized by respective procurement, depending on procurement conditions such as its nature, scale, delivery period, etc. It should be noted, however, that JICS is not committed to conduct ALL firms or companies expressing their interest after submitting FORM OF APPLICATION.

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Martin Wolf

Emu's hidden strains

There are good reasons for delaying European economic and monetary union, but failure to meet the fiscal convergence criteria is not one of them

To anyone unfamiliar with the convoluted logic that accompanies Europe's plans for economic and monetary union (Emu), the notion that the launch of the single currency in January 1999 might have to be postponed because of Germany's growing unemployment will seem incredible. Yet that possibility is now widely canvassed.

Until recently, the focus for worries about the Emu timetable was France, struggling to reduce its fiscal deficit in the face of rising unemployment. But attention has switched to Germany since the seasonally adjusted increase in unemployment of 160,000 in January brought the country's unemployment rate to 11.3 per cent. This was then followed by another seasonally adjusted increase for February – albeit of only 5,000.

These figures confirm that Germany's labour market is not working. They also make it likely that – with unemployment already some 200,000 higher than the government assumed in its budget – the general government borrowing requirement will exceed the Maastricht target of 3 per cent of gross domestic product.

Yet had though this news is, it hardly means Germany has become unsuited to participation in a stable euro zone – few would argue that lax monetary policy is to blame for the country's high unemployment. A more relevant conclusion would be that the economic convergence criteria, as currently interpreted, cannot draw an economically sensible line between countries that can live with monetary union and those that might be unable to do so.

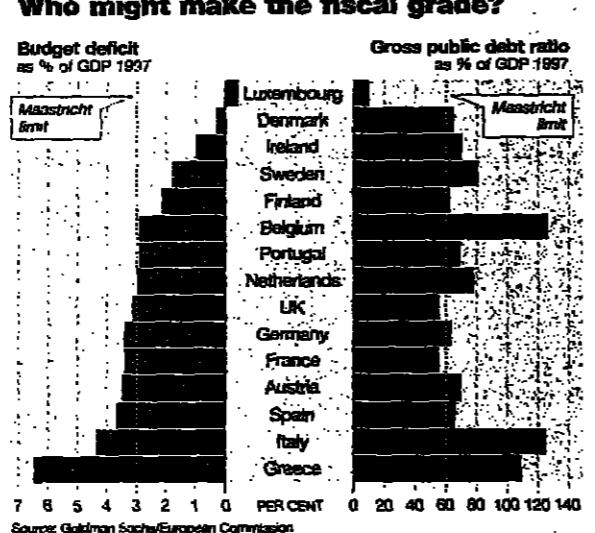
In fact, the decision has apparently already been taken to pay little attention to the other fiscal convergence criterion in the Maastricht treaty – the requirement that public debt should not exceed 60 per

cent of GDP. This is the treaty would seem to allow, since it asks only that the public debt level be "sufficiently diminishing and approaching the reference value [60 per cent] at a satisfactory pace".

The willingness to tolerate high public debt ratios is explained by the fact that they take long time to correct – so rigorous enforcement would exclude some member states from the single currency for decades. But a number of Germans, including Mr Theo Waigel, the finance minister, insist there can be no leeway on the 3 per cent target for fiscal deficits.

Insistence on a rigorous interpretation of the deficit criterion has three consequences. First, the judgment on whether a country is a suitable Emu entrant now seems likely to be taken on whether its cyclically unadjusted fiscal deficit happens to hit an arbitrary target in 1997. Second, Germany may fail to meet the criterion if its economy does not recover strongly. Third, precisely for this reason, some observers now expect EU leaders to agree to a postponement of the start of the D-Mark. They have no prob-

Who might make the fiscal grade?



lem about sharing their currency with the Dutch or the Austrians. The French have made an extra effort to adopt Germanic monetary habits.

But Italy, with its history of high inflation and large fiscal deficits, may be too much to swallow. Even Mr Kohl, it is widely believed, could not sell Emu to his fellow Germans in the general election due in October 1998 if Italy were included.

Even a short postponement would undermine the credibility of the monetary union, invite market speculation against weaker currencies and prolong the period of intense concentration on Emu that has afflicted the EU throughout the 1990s. Mr Helmut Kohl, the German chancellor, insists Emu is a matter of war and peace. It defies belief that a meaningless fiscal failure might be allowed to postpone so cherished a project.

When propositions so apparently irrational are advanced, there must be a hidden reason. In this case, it is Italy. Mr Kohl must convince worried German politicians that it may be impossible to keep their country's public finances on the straight and narrow if it is not in the first wave of entrants. German suspicions are justified.

Indeed, Professor Ronald McKinnon of Stanford University argued in a paper to the American Economic Association at New Orleans in January that Emu's great achievement has been to force politicians in countries such as Italy to make necessary fiscal corrections. Quite reasonably, confidence in the continuation of such painful fiscal adjustment after monetary union may be small.

One solution is to start Emu with the small group of countries that have already achieved stability against the D-Mark over a long period and enlarge its

membership a year or two later. In that way the German people would not confront southern European membership of the single currency immediately, but everyone who wanted to could be in before the switch to the new notes and coins in January 2002. If that proved impossible, the second-best alternative might indeed be delay, notwithstanding the many risks.

Yet the important difficulty is not the tactical one of timing the beginning of Emu to minimise the shock to the German people. Indeed it is not obvious why any of these all-too-transparent ruses would assuage their concerns. The big difficulty is strategic: Mr Kohl is trying to bind Germany into Europe with an arrangement that the majority of Germans dislikes. If they find the new euro unsatisfactory, they will end up less favourably inclined towards their neighbours, not more so. Monetary union would then drive Europe apart, not bring it together.

Emu's success – indeed survival – will depend on its legitimacy in every member state. When countries start mistreating one another such legitimacy is imperilled. But it will be still further endangered by the high unemployment that lies behind the concerns over Germany's fiscal prospects. The fiscal retrenchment demanded by Emu could too easily become the scapegoat for Europe's unemployment ills. Instead of being seen as a source of prosperity, the EU would be condemned as the cause of misery. That is a serious strategic risk. It could destroy Emu and gravely damage the Union.

Concern about precise fiscal deficits is indeed irrational. Worry about the consequences of launching Emu into a tide of mutual suspicion and economic failure is not.

Technology · Andrew Baxter

Minds of the future

By 2050, robots could take over many of the tasks currently done by human beings

Late last year, a robot at the cybernetics department of Reading University in the UK used the Internet to programme another robot at the State University in New York, "teaching" it how to move around.

The experiment was claimed as a world first and a "major breakthrough for machinekind". But it was also designed to wave a flag, particularly at the academic world and computer scientists, says Kevin Warwick, professor of cybernetics at Reading.

"We were trying to bury once and for all the idea that robots can only be programmed by humans," he says. "Not only do they not have to be programmed, they can learn and change what they do, and programme another robot with what they have learnt."

Prof Warwick, one of the world's leading experts on robots and machine intelligence, hopes to explode a few more myths about robots in a recent book aimed at a more general audience that was published in the UK last week.

Prof Warwick deals in science facts, to the extent that any prediction can be called a fact. One of these, he says, is that within the next 10 years there will be machines with a brain equivalent in size to a human's, in terms of quantity and density of neurons.

Prof Warwick's picture of the world in 2050 is a bleak one, but deliberately so: machines are dominant, few roles exist for a dwindling number of humans, which are kept for their usefulness alone. Children are operated on – by machines, of course – to remove the unnecessary elements of their brains or body. Many are taken to the incinerator in their late 20s.

This vision may seem absurdly far-fetched and excessively apocalyptic, but Prof Warwick wants to alert

people to the possibility that it could happen, given the pace of change, the current state of machine intelligence and the ongoing research in the field – in which he is, himself, deeply involved.

Robots already exist with the brain power of insects, he says, and within five years they will have the brainpower of cats. Prof Warwick believes not enough thought has been given to the future of machine intelligence, partly because of the tendency to view robot development in terms of producing increasingly accurate copies of humans.

But robot bipeds, Prof Warwick points out, have become reality as "home helps", contrary to science fiction and early predictions, and he believes they are unlikely to do so.

"Things like getting robots to walk, moving arms around in the way we do, are not easy to achieve. The stability problem with bipeds is horrendous," he says. Yet, put a robot on wheels and they have many advantages over humans.

Similarly, he says, "there seems to be a school of thought in the artificial intelligence community which believes that we are trying to achieve a copy of the human brain, and we are never going to get there, so robots will never be all that intelligent."

"To me, this is a very strange logic. I come from another angle: machine intelligence is different, and because of that it has a lot of advantages. My own feeling is that our level of intelligence is pretty restricted to the head, which limits the

to walk, moving arms around in the way we do, are not easy to achieve. The stability problem with bipeds is horrendous," he says. Yet, put a robot on wheels and they have many advantages over humans.

In the final paragraphs of the book, Prof Warwick asks whether there should not at least be an international body monitoring and even controlling developments in machine intelligence, although speaking this week, he concedes its usefulness would depend on how much information it could gather.

March of the Machines: Why the New Race of Robots will Rule the World, Century, £16.99

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

We are keen to encourage letters from readers around the world. Letters may be faxed to +44 171 873 5338 (please set fax to "Ring"), e-mailed to letters@ft.com. Published letters are also available on the FT website, <http://www.ft.com>.

Translation may be available for letters written in the main international languages.

UK must demonstrate its commitment to Europe

From Sir Colin Marshall and others

Sir. The election approaches and it is vital that everyone recognises the real issues facing Britain on Europe.

As business people operating not only in Europe but across the world, we have watched with dismay the spread of extreme Euroscepticism and of the mistaken belief that an arm's length and hostile attitude on Europe is now in the UK's best interests.

The reality is quite different. The UK is already part of Europe. Nearly 80 per cent of our visible trade is with members of the European Union and this continues to grow. Our direct investments in other member states now exceed our own.

More than 2,000 continental European companies have invested here, taking advantage of our growing competitive advantages in manufacturing. And our outstanding record in attracting non-EU inward investment is driven by our access to the single market.

The improvements in our economy, which are admired by our European friends, would not have been possible without the UK's committed political contribution, to the heart of Europe.

And the single market would not have been possible without the UK's committed political contribution, at the heart of Europe.

during the 1980s.

These benefits would be put at risk if this country chose the path of isolation: Britain would be a poorer place, with lower investment and higher unemployment.

The UK must remain a full and committed member of the club. Of course we will want to argue for change, for an improved focus on the challenges which global competition raises.

But we cannot expect our proposals and our criticisms to be taken seriously if we refuse to acknowledge the enormous benefits which we have already gained by being part of Europe.

We need to demonstrate that the UK's continued commitment to Europe is not in doubt. If we fail to do so, the UK's position at the Amsterdam Summit in June will be gravely weakened, and our interests in the outcome of the Inter-governmental Conference and the Single Market Action Programme, seriously compromised.

There are many important issues on which political arguments should focus. But on the fundamental issue of UK commitment to the single market, we should be united.

Sir Colin Marshall, president, Confederation of British Industry; Sir Peter Bonfield, chief executive, BT; Tony Bouter, group managing director, Contract

Time to hit late payers

From Ms Barbara Roche MP. Sir, Tim Burt rightly says that the real late payment problem in the UK is that large businesses believe long payment schedules are simply a fact of business life. ("Battle over late payers", March 7).

The clear evidence is that small firms are prevented from growing, or worse still, go to the wall, because big firms and government departments treat them as a source of free credit.

The Labour party is determined to change this culture. A statutory right to interest on late payment of debt will give small firms another weapon if they choose to use it, in the late payment battle. We will also require government departments and local authorities to set a good example by paying on time. We are talking to the Forum of Private Business, the Federation of Small Businesses and others about publishing league tables of the payment practices of large firms, so small businesses can make informed decisions about the companies they trade with.

In short, unlike the government, whose deputy prime minister boasts about "stringing along" his creditors, Labour is determined to take tough action on late payment. Britain's small firms deserve no less.

Barbara Roche, shadow small business minister, House of Commons, London SW1A 0AA, UK

Future returns are crucial element in debate on takeovers

From Mr William de Winton.

Sir, The debate on whether acquisitions are good or bad has moved, it seems, from whether they enhance earnings to whether they achieve a return above the cost of capital. This is surely right.

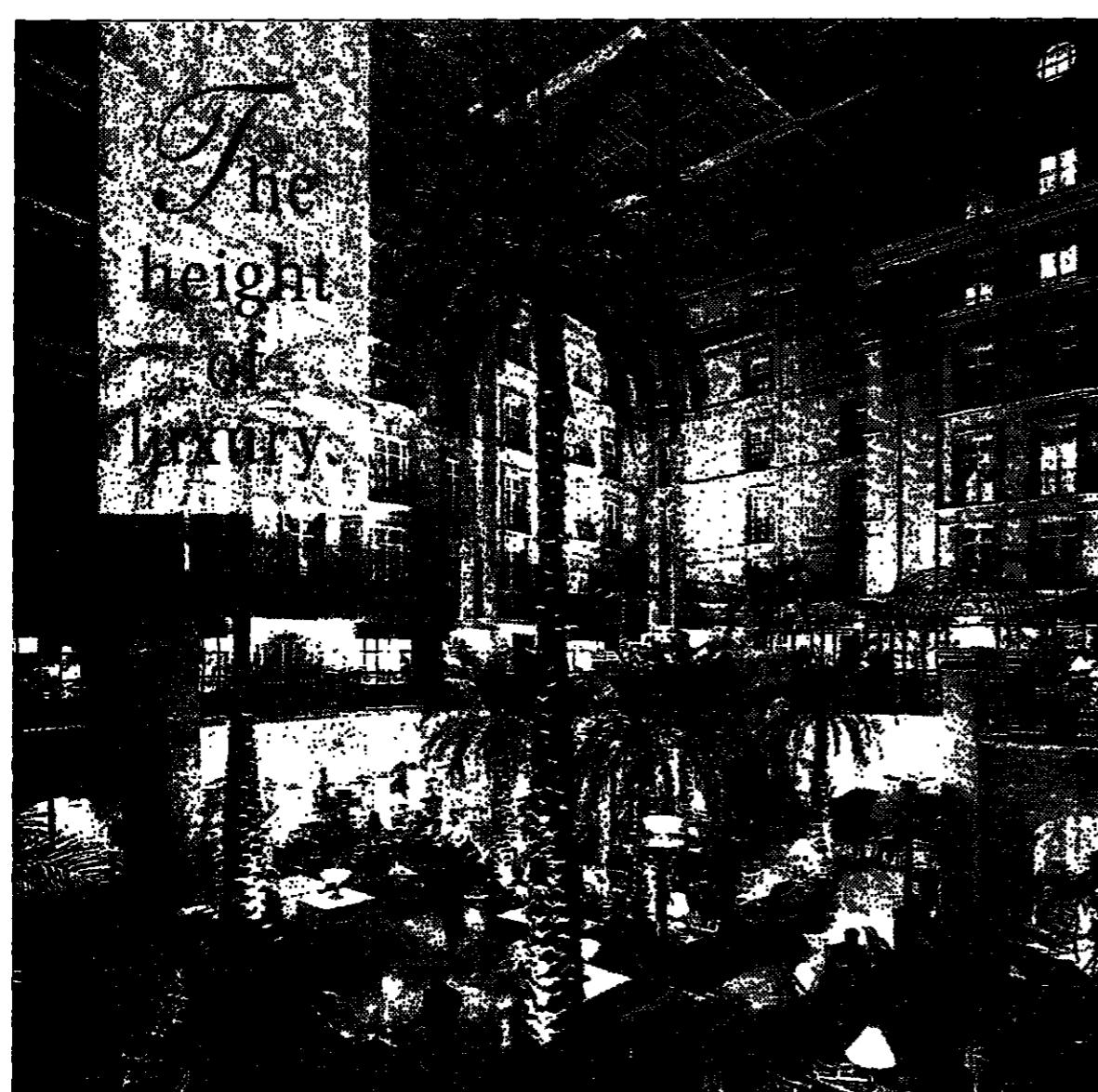
The question now is whether it is immediate returns which matter most or future returns. Lex's arguments here received some criticism (Letters, March 3)

for adopting the former position. The writer argued: "If an investment returns 5 per cent in cash terms in the first year and is expected to grow by more than 5 per cent per annum, cost of capital requirements (10 per cent in Lex's example) will be satisfied."

But any analysis of an acquisition needs to balance the certainty of return today with the possibility of other

wise. Still, they should not be surprised when the stock market is sceptical of such claims. As many studies have repeatedly shown, acquisition-led companies tend, as a rule, to underperform the market.

William de Winton, deputy head of research, ABN-Amro Hoare Govett, 4 Broadgate, London EC2M 7LE, UK



People who appreciate the finer things in life feel at home in The Landmark London. In part, it is the visual magnificence of this graceful five star hotel, symbolised by the soaring eight storey high atrium, that attracts them. Yet, from guest bedrooms that are amongst the most spacious in London to the imaginatively prepared cuisine served in each of its three restaurants, The Landmark displays a style that strikes a chord with people who, in matters of taste, do not believe in compromise.

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AS INDIVIDUAL AS YOU ARE

ARTS

Menace fulfilled

William Packer reviews the art of the 1930s in Paris

We have long been in the habit of giving each arbitrary calendar decade a simple, unifying descriptive. And while we know the habit to be dangerously deceptive, few of us would quarrel with making an exception of the 1930s. From the Wall Street crash of 1929 to the outbreak of the second world war, Hitler's war, in 1939, there was a general sense of foreboding: real, palpable and acute. It was indeed a menacing time.

The Musée d'Art Moderne de Paris now takes up the theme with *Le temps menaçant*, a copious exhibition of the sculpture, photography and painting of the period. It is punctuated at intervals by old film and documentary material, and set out in sections under naturally portentous headings: the crisis; the violence of events; the menace declares itself; the rise of fascism; the Popular Front; the Spanish Civil War; Munich; the war.

But for all that it is not a documentary, but an exhibition of art, and of painting above all. And in a time when we are told that art must be about ideas, and painting incapable of bearing the conceptual weight of the issues of the age, to return again to such powerful, moving, albeit often ambiguous work, is nothing short of entralling. It is a remarkable vindication of the power of painting as a living medium.

Quite to what degree the artists themselves were consciously aware of what they were saying is of course another question. The ambiguity at the heart of it, that leaves the viewer answerable to his own experience, reminds us that the true artist will always say more of the truth than he could ever know, let alone intend.

Many of the artists shown here are clearly squaring up to particular issues, even events, if in symbolic terms.

The response to the war in Spain of Picasso and Dali, the early satires of Grosz and Dix, or the metaphorical tableaux of Radziwill or Wilhlink, are obvious examples. And surrealism in general, from Ernst's monstrous "Angel of the Fireside" to Miró's more abstracted figures or Tanguy's amorphous blobs, is instinct with incipient, nameless horror. With Carl Hofer's "Cassandra", one cannot fail to get the drift.

But the remarkable thing is that in this context, even a run of nothing but self-portraits - Pyke Koch's shaven head; Hans Grundig in sombre chiaroscuro; an anxious de Chirico turning towards us from his easel - take on a decided air of impending doom. A dark Dérain still-life; Bonnard's wife rosy and golden naked before the mirror; a solitary apple on a table by Giacometti, Balthus' "Lady Abbé against the light"; Gromaire's hunched fur-coated nude; some wonky Morandi bottles - all are suddenly now more sinister than ever we thought.

The great strength of the exhibition lies in its comprehensive international scope, which is not something we always expect of the French. Even British art is adequately represented, with Moore, Hepworth and Nicholson, Paul Nash and Stanley Spencer all given their due, and Edward Burra and Meredith Frampton surprisingly though rightly prominent. Coldstream and Gowen were unexpected, Wadsworth and Algernon Newton rather missed. It is all well set out, for the most part them by theme in stimulating cross-reference, rather than by nationality.

Such internationalism finally explodes the myth of the School of Paris as the be-all and end-all of modernism before the war, and it is good that the French should have blown it up themselves.



More sinister than we ever thought before: Marcel Gromaire's hunched fur-coated nude, 1929

The truth is that Paris was a natural and important centre for artists of all kinds and all nations, and perhaps for a while pre-eminent, but as only one among many. Here, from the simple metallic figures of Malevich, so long kept hidden away in Russia, with which the show begins, through the abstract simplicities of Mondrian and van Doesburg, the allegories of Shrotri and the realism of Prandelli, to Picasso,

Magritte, Toorop, Willink, Grossz and Schlichter at the very end, the point is well made.

This is, in all its aspects, an important exhibition of the art of a peculiar and critical historic moment. The catalogue itself stands as a significant document, save in one important respect. The post-script to the show is, quite properly, the Italian work glorifying Mussolini, the realist propaganda of

Stalin's Russia, and the sentimental realism that Hitler held up as counter to decadent modernism, celebrating the virtues of hard work, the simple life and the Aryan race. The catalogue has none of it.

But overall it is a remarkable achievement. And the final visual memory, a dying fall as it were resonating long in the mind's eye, is not of a painting at all, but of a row of plain portrait photo-

graphs by August Sander, each of an ordinary man or woman, and each carrying the identical title, "Persecuted Jew, Cologne, 1938". Menace fulfilled.

The Thirties in Europe - Menacing Times: Musée d'Art Moderne de la Ville de Paris, 11 avenue du Président-Wilson, Paris 16me, until May 25; sponsored by the Fondation Electricité de France.

Theatre/Alastair Macaulay

Private roles for public viewing

least congenial to her, that of stand-up comic. True, her material is good. "What's the definition of a Jewish nymphomaniac?" A woman who'll make love on the day she's had her hair done?

But stand-up comedy is an art as exhausting for the audience as for the performer unless, behind the barrage of jokes, the performer herself or himself becomes funny in essence, becomes a hilarious enchantment.

Lipman is more accomplished than Eddie Izzard or (even) Dame Edna; but, unlike them, she rests all her entertainment on what she does, not who she is.

It is a slight pity that,

A greater pity is that Lipman now needs to keep telling us of her fame and to present herself as one of us at the same time. At certain points, she juggles these contradictions to perfection. Who could not cherish her disaster story of lunch at Buckingham Palace, climaxing in the potato she launches "in a perfect trajectory onto an Aubusson carpet" handstitched by 700 sightless Sisters of Mercy? Or of her five-year-old son's Italian accent ("we didn't question it") as applied in person to Barbara Streisand?

Yet, between these well-honed items of mirth, there occur tall-tale lines such as

"You know, journalists are

always ringing you up and asking you intimate questions, aren't they?" Are they? You tell us, Maureen. We wouldn't know. Such moments let us know that Maureen's claim to be one of us is mere sham. And her self-advertising first song ("I've done Ayckbourn, Shakespeare, and Shaw...") is a bore.

You soon long for a little contemplative peace, which arrives at the start of Part Two, in "On the Train", a Gennell sketch that is all character and social observation and (mercifully) no jokes. Throughout this second part, wearing an outfit

altogether more becoming to her elegant and eloquent figure than the "coral reef". Part One ensemble, she is more at ease; and the "segue" between joke and joke are without awkwardness.

Live and Kidding is non-stop entertainment, and Lipman's armoury is awesome. Still, only at moments do the most original facets of her skill gleam through. (Just watch her tango while singing, for example.) Lipman seems keen to be acclaimed as a consummate conventional entertainer, and she is. Her unconventional sides - which reveal a nerve, a whackiness, a mischievous imagination of a most unusual order, and which are her finest features - she seems anxious to keep in check.

Duchess Theatre, WC2.

It is fair to say that Maureen Lipman has more talent and more range than she knows what to do with. She is a columnist, a caricaturist, a singer, an actress, a clown, a raconteuse; a celebrity; and perhaps the most glorious but underemployed treasure in her uncanny physical skill (she can be graceful and clumsy, dexterous and uncoordinated, at the same time).

All of these are on display in her new one-woman show, *Live and Kidding*. Nothing in it is poor, and a happy gurgle soon arises from the audience that seldom vanishes for more than a few seconds at a time. There are some classic new jokes (the leprechaun and the golfer; the child's first day at school), and some highlights from Lipman's own career ("A Hun-

this Belgian abstract painter; to Mar 30

■ BERLIN

CONCERT
Konzerthaus Berlin Tel: 49-30-203090

● Rundfunk-Sinfonieorchester Berlin: with conductor Arturo Tamayo and the Slagwerkensemble Den Haag perform works by Boulez, Rojko and Katzer. Part of the 16th Musik-Biennale Berlin; Mar 12

Philharmonie Berlin - Grosser Saal & Kammermusiksaal Tel: 49-30-2614383

● Staatskapelle Berlin: with conductor Simone Young, tenor Johan Botha and baritone Falk Struckmann perform works by Verdi; Mar 12

■ DANCE

Staatsoper Unter den Linden Tel: 49-30-28354438

● Staatsoperballett: perform Béjart's choreographies "Shakti" to traditional Indian music and "Der Wunderbare Mandarin" to music by Bartók; Mar 13, 15

■ ANTWERP

CONCERT
De Vlaams Opera Tel: 32-3-2336808

● Sylvia Hagen: performance by the soprano, accompanied by pianist Erik Prøve. The programme includes works by Massenet, Gounod, Charpentier, Bizet, Lalo and Saint-Saëns; Mar 12

■ FRANKFURT

CONCERT
Alte Oper Tel: 49-69-1340400

EXHIBITION
National Portrait Gallery Tel:

● Jaj Maman, Bruderherz: by Kálmán. Conducted by Peter Falk and performed by the Rundfunkorchester. Soloists include sopranos Melania Holliday and tenor Alexandre Badea; Mar 14

■ EXHIBITION

Schirn Kunsthalle Tel:

49-69-2998820

● Gaston Chaissac - Retrospective: exhibition of work by the French artist who worked in a self-imposed isolation, producing colourful child-like images and abstract works that defied easy categorisation. Later works saw a withdrawal from conventional methods as Chaissac began to paint on a wide variety of materials including cattle bones, vegetable peels, scraps of wallpaper and cigarette boxes; to Apr 6

■ LONDON

CONCERT

Barbican Hall Tel:

44-171-6384141

● Mozart Festival Orchestra: with conductor Anthony Marwood, soprano Anne Dawson and trumpetist Crispian Steele-Perkins perform works by Mozart, Bach, Stanley and Händel; Mar 14

Royal Festival Hall Tel:

44-171-9504242

● BBC Symphony Orchestra:

with conductor Andrew Davis and violinist Kyoko Takezawa perform works by Stravinsky; Mar 13

■ EXHIBITION

National Portrait Gallery Tel:

● Ignatius Sancho (1729-1780): exhibition examining the remarkable life of Sancho, who was born a slave yet died a well-known and respected figure in London's literary, artistic and musical circles. The exhibition also places Sancho within the wider context of the black presence; to May 11

Royal Academy of Arts Tel:

44-171-4397438

● Denys Lasdun: exhibition taking a form of a critical review of Denys Lasdun's distinctive contribution to the Modern Movement in British architecture.

Examples from throughout Lasdun's career are featured and the exhibition aims to present architecture to a wider public in an innovative and dramatic way; to Mar 16

■ MIAMI

EXHIBITION

Art Museum Tel: 1-305-348-2890

● The PaineWebber Collection: display selected from the PaineWebber Art Collection, assembled over the past 25 years. The exhibition features works from the New York School of the late 1940s, the 'new mood' of the late 1950s and contemporary works. Artists with work represented include de Kooning, Bourgeois, Warhol, Rauschenberg, Johns, Twombly and Baldessari; from Mar 13 to Apr 25

■ NEW YORK

EXHIBITION

● MOMA - Museum of Modern Art, New York Tel: 1-212-708-9400

● De Kooning in the Eighties: the paintings made during the 1980s by American artist Willem de Kooning constitute a largely unknown chapter in his career.

With the exception of a relatively small number of works shown in museums and galleries during the past decade, few of the paintings of the artist's final creative years have been seen by the general or even specialised art public. This exhibition contains about 40 paintings made between 1981 and 1987 chosen from public and private collections, selected from more than 300 canvases de Kooning completed during the 1980s; to Apr 29

OPERA

New York State Theater Tel:

1-212-875-5570

● Carmen: by Bizet. Conducted by Guido Agnone-Marman, performed by the New York City Opera; Mar 13

■ PARIS

CONCERT

Salle Gaveau Tel: 33-1-49 53 05

● Kandinsky Quartet: perform works by Mozart, Donizetti and Dvorák; Mar 13

Théâtre du Châtelet Tel: 33-1-42

33 00 00

● Ensemble Intercontemporain: with conductor Markus Stenz, violinist Hae Sun Kang, soprano Rosemary Hardy, flutists Sophie Cherrier and Emmanuel Ophélie and pianist Hidéki Nagano

EXHIBITION

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Concert/Richard Fairman

Eloquent Bach

Suddenly the Barbican

seems to have ambitions to be London's early music venue. Given the hall's ambience and size, it is not an obvious choice, but perhaps the policy is not as strange as it looks: there is an eager audience for early music and nowhere much else - except St John's, Smith Square - for them to go.

The latest group to visit was the Amsterdam Baroque Choir and Orchestra, conducted by Ton Koopman, on Sunday. The celebrity of the group and its founder was enough to ensure a healthy attendance. Although he has strayed into the 19th-century repertoire, Koopman remains primarily a specialist in Baroque and Classical music: his Mozart Requiem a few years ago stirred a typical controversy, with the pure-voiced soprano Ruth Ziesak and tenor Paul Agnew; there was a confident horn solo in the pernicious "Quoniam tu solus sanctus" with the baritone, Peter Savidge, and the lead violin managed to sound calm and graceful in the usually garbled "Laudamus te" for Bogus Bartosz, an alto with more than "period" colours in her voice.

The Amsterdam Baroque Choir a younger institution, founded in 1982, and as yet less impressive than its orchestral counterpart. The top British early music choirs have set standards which make one less tolerant of hoity-toity tenors or reedy tenors, however well-prepared Koopman's singers were (their "Osanna" went with an admirably light spring in its step). Did the performance as a whole lack definition? Maybe, but the Barbican acoustic tends to muffle "authentic" performances.

Theatre/Ian Shuttleworth

Victims of tyranny

Arvid Dorfman's *Widow* began its life as a poem in 1976; then it became a novel, then several unsatisfactory drafts of the current play passed before it was suggested that Dorfman collaborate with Tony Kushner (who had yet to write *Angels in America*). The version which finally premiered at the Cambridge Arts Theatre last week under the direction of Ian Brown has been augmented by Dorfman with the presence of a narrator-figure who comments not so much upon the events themselves as upon his status as their "writer".

This awkward addition suggests that Dorfman continues to be vexed by the obligation he feels to commemorate the atrocities committed in his native Chile. *Widow* attempts to go further than *Death and the Maiden*: like that play, it deals with real people in a real climate of political repression, torture and murder, but it also contains elements of magical realism - as the river near a small mountain village becomes a grim "benefactor" by offering up to the black-clad women a series of uniting bodies to be claimed as their male relatives - and of the mythical nature of Greek tragedy, as the women form a collective entity, investing one of the bodies with a mystical significance whereby it represents all of their lost men.

In some respects the most direct representative of humanity is Sean Sculian's reformist captain, who begins by believing he can

square the circle of tyranny and benevolence, until the resistance of the women and the constant temptations of his icily committed lieutenant (Michael Nardone

007 loses his licence to shoot in Vietnam

By Jeremy Grant in Hanoi and Alice Rawsthorn in London

James Bond has finally met his match: the Vietnamese authorities.

Makers of *Tomorrow Never Dies*, the 18th Bond film, are smarting after Hanoi government officials unexpectedly pulled the plug on production weeks before the cameras were due to roll.

Plans for the picture, a high-tech thriller about a megalomaniac media mogul's attempt to trigger World War III in a bid to boost television ratings, were well advanced after Vietnam's cultural watchdogs approved it last month.

But Eon Productions, which together with MGM/UA, the Hollywood movie studio, jointly owns the copyright on Bond movies, has been told by the communist-run country's secretive interior ministry that permission has been revoked.

The ministry says previous

film *GoldenEye*, the 1995 movie which revitalised the Bond franchise by taking more than \$350m.

However, the Hanoi ban has forced Eon to shift production to Thailand where *The Man With The Golden Gun*, the 1974 Bond film, was shot.

Eon and MGM yesterday announced the title of *Tomorrow Never Dies*, and the cast, including Dame Judi Dench as spy boss 'M' and Evita star Jonathan Pryce as the villainous media mogul.

They are finalising negotiations for product placement, including which car 007 will drive, and plan to start principal photography in the UK on April 1.

Tomorrow Never Dies will hit US cinema screens at Christmas, before moving on to the rest of the world - but not, of course, to Vietnam.

Observer, Page 13

Nomura clients suspend placement of orders

By Jonathan Arnell in Tokyo

Several large clients of Nomura Securities yesterday suspended the placement of new orders following the admission last week by Japan's biggest securities company that it had made "apparently irregular" payments of at least ¥70m (\$578,000) to a corporate client.

The suspension will hold until the country's Securities and Exchange Surveillance Commission decides whether Nomura should be punished. It is not clear when that decision will be made.

The clients, all investment management companies, include Nomura Investment Management, Nomura's own affiliate, Sakura Asset Management, Tokyo-Mitsubishi Asset Management, IBI NW Asset Management, Daiwa International Capital Management and Nikko International Capital Management. Japan's big life assurance are expected to follow shortly.

Nomura and the investment management companies would not comment on the value of orders involved.

Meanwhile, the two managing directors implicated in the affair resigned yesterday. The payments were to a client widely believed to have ties to a *sokaiya*, a corporate extortionist who extracts bribes in return for not asking embarrassing questions at shareholder meetings.

Nomura said it had accepted with immediate effect the resignations of Mr Shimpai Matsuki, managing director in charge of equity trading, and Mr Nobutaka Fujikura, his counterpart with responsibility for general affairs.

Nomura said the two executives would be reassigned within the company on a temporary basis in order to co-operate with the SSEC investigation.

Nomura could not confirm Japanese press reports that the California Public Employees Retirement System (Calpers) was reviewing its relations with Nomura group companies. Calpers, the largest US pension fund, has an equity stake in Nomura Securities and has put \$724m of its \$100bn assets under the management of NIM's US unit.

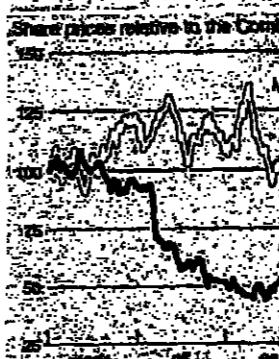
The news of the client action further depressed Nomura's share price. It closed 760 down on the day, just on a 12-month low, at ¥1,470.

• Nomura Securities' chairman, Mr Masashi Suzuki, said he would resign as chairman of the Japan Securities Dealers Association to take responsibility for the *sokaiya* compensation scandal. His one-year term was due to expire in July.

THE LEX COLUMN Fashion sense

FTSE Eurotrack 200:
2242.6 (+1.3)

Share prices relative to the FTSE 100:



Source: *Financial Times*

while BT's ordinary shares have moved ahead, its ADRs in the US have so far this year underperformed Wall Street by 7 per cent.

With the arbitrage gap now only 1 per cent, MCI is clearly not as attractive a route into Concert as it once was. But it still makes sense for BT investors to sell their shares and buy MCI's. If they do not, professional arbs will probably do the job for them. The gap will vanish if the Concert merger is finalised. Assuming a September completion date, that equates to average shrinkage of over 1 per cent a month. In the circumstances, BT shares will struggle to maintain their momentum but MCI's will still enjoy a fair wind.

Wassall

In the face of committed investor opposition to conglomerates, the UK's diversified industrial groups are struggling to recreate themselves. Some, like Williams and BT, have discovered focus. Others like Hanson, have broken themselves out of the sector. And yesterday, Wassall redefined itself as a large-scale venture capitalist. I reckon there is a role for design-driven companies. But it argues that the conglomerate must crystallise the profit from deals and avoid becoming so large that the deal have to become larger still.

If General Cable is anything to go by, Wassall has a profitable route d'etre. General Cable was bought in May 1994 and, at the middle of its flotation's indicative price range, Wassall would get an internal rate of return of 52 per cent from the investment. Moreover, shareholders will get back the \$150m of equity capital they put in, leaving Wassall with enough cash to invest more than \$200m before it has to return to shareholders. And after General Cable, they would hardly complain. The only problem is that having got off the treadmill of having to bigger and bigger deals, Wassall now on the treadmill of success its shares are already predictive another profitable acquisition.

Wassall may have put even more pressure on the UK's last unstructured conglomerate, Tomkins, to change. Selling on successful acquisitions and handing the cash back to shareholders would do far more for Tomkins' shareholders than has for Wassall's.

See additional Lex comment on U long-term care, Page 2

Philippine SE head quits amid probes controversy

By Justin Marozzi in Manila

The president of the Philippine Stock Exchange has resigned amid controversy over the suspension of a number of insider dealing investigations and reports of clashes with senior managers.

The departure of Mr Vitaliano Nanagas, after only five months in the job, follows the resignations last week of key officials including the head of the compliance and surveillance department responsible for uncovering insider dealing, and the heads of information technology, listing and finance, and corporate development. The heads of listing and finance and corporate development have returned following Mr Nanagas' resignation.

Mr Wilson Sy, chairman of the PSE, said Mr Nanagas had alienated staff with the forcefulness of his approach.

"He came in too strong and

wanted his way too fast too soon," said Mr Sy. "I kept telling him to slow down but his approach was, 'I'm leading you to a world-class organisation and if you're not all up to par you can resign'. All the staff would have resigned en masse if he had stayed."

"It was a choice between him and the exchange."

However, some observers saw the ebullient Mr Nanagas as an effective catalyst in reforming the wild west culture of the exchange.

His appointment followed the granting in December by the Securities and Exchange Commission (SEC), the market watchdog, of temporary self-regulatory status to the exchange. The SEC was reviewing whether that status could become permanent.

In January a central depositary system was opened, paving the way for increased investments from foreign institutions.

The market hit an all-time high of 3,447.6 at the beginning of February.

But the controversy followed over the first test of self-regulation. Mr Perfecto Yassy, chairman of the SEC, said the exchange had fined two local broking houses for serious violations of laws and regulations in 1985 and 1986 but had not told the SEC until last month.

More seriously, the exchange had halted investigations of between seven and 10 brokerages for alleged insider dealing and price manipulation without informing the SEC.

Many brokers regard self-regulation as an alien concept. Observers blame the problems on the culture of cosy clubbiness which pervades the exchange and which has proved resistant to reform.

Mr Yassy said he would almost certainly refuse to extend the exchange's self-regulatory status.

Albanian revolt

Continued from Page 1

Newmont wins Santa Fe battle

Continued from Page 1

people joined the spreading rebellion in Kucovo, on about 60kms south of Tirana, on Sunday evening, looting arms from a military airbase and breaking into a state bank, a police official said. Eight people were wounded by accidental gunfire.

In nearby Berat, teenagers seized weapons from a military depot and one man was killed by mistake. Children carried or dragged Kalashnikov rifles in the streets. "There are no police anywhere," a city official said.

Group. "The only question is whether Newmont is paying too much. It probably isn't, but it is a marginal call." Annual savings from the merger could total \$70m to \$80m, Mr Cambre said. Tax benefits would be \$8m to \$12m. Newmont put the annual savings at \$50m when it made its first, unsolicited offer for Santa Fe.

Mr Cambre said the merged group next year would have cash operating costs of about \$210 an ounce of gold produced.

This announcement appears as a matter of record only.

March 1997

Award of the InterCity West Coast passenger rail franchise

West Coast

with an associated upgrade of the West Coast Main Line

to

Virgin

Virgin Rail Group Ltd

15 year franchise let by

OPRAF

Office of Passenger Rail Franchising

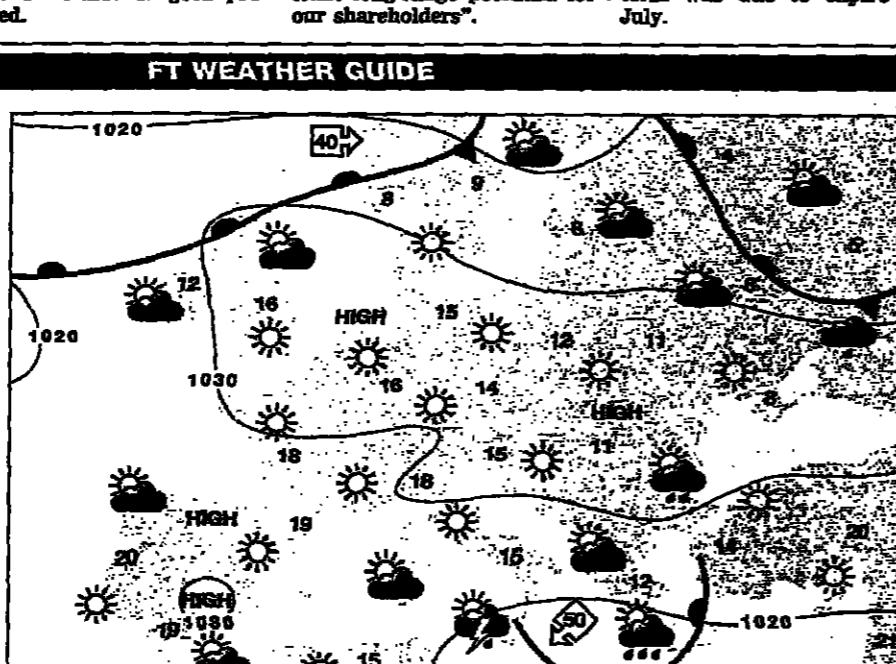
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Price Waterhouse

Corporate Finance

Price Waterhouse, No 1 London Bridge, London SE1 9QL

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Situation at 12 GMT. Temperatures maximum for day. Forecast by Meteo Consult of the Netherlands

Maximum	Beijing	Catania	Cloudy 28	Faro	sun 19	Madrid	sun 18	Rangoon	sun 26
fair 13	Caracas	cloudy 28	sun 14	Frankfurt	sun 17	Malaga	sun 18	Reykjavik	sun 0
fair 11	Cardiff	fair 11	sun 15	Geneva	sun 15	Malta	thund 13	Rio	fair 27
fair 11	Casablanca	fair 15	sun 7	Gibraltar	fair 17	Manchester	sun 16	Rome	fair 15
sun 15	Chicago	fair 15	sun 16	Glasgow	fair 11	Malta	fair 33	S. France	fair 16
fair 17	Berlin	fair 17	sun 16	Hamburg	fair 11	Montevideo	fair 14	Madrid	sun 14
fair 17	Bermuda	fair 17	cloudy 28	Helsinki	fair 7	Milan	fair 27	Stockholm	sun 8
rain 12	Buenos Aires	fair 23	cloudy 28	Hong Kong	fair 27	Miami	sun 17	Strasbourg	sun 8
rain 12	Brussels	fair 25	cloudy 28	Honolulu	fair 28	Montreal	fair 1	Sydney	fair 24
rain 12	Budapest	fair 25	cloudy 28	Istanbul	fair 12	Moscow	drizz 7	Tanger	fair 19
sun 18	Buenos Aires	sun 13	cloudy 28	Jakarta	fair 10	Munich	sun 18	Tel Aviv	fair 21
sun 18	Chile	sun 13	cloudy 28	Jersey	fair 10	Nairobi	fair 12	Toronto	sun 14
sun 18	Barcelona	sun 8	cloudy 28	Kuwait	fair 18	Naples	fair 12	Vancouver	shower 2
sun 17	Buenos Aires	sun 21	cloudy 28	Lagos	fair 24	New York	fair 8	Venice	sun 16
sun 17	Cardiff	fair 12	cloudy 28	Las Palmas	fair 24	Nicola	sun 18	Vienna	sun 15
sun 17	Capo Town	fair 22	cloudy 28	Lima	fair 20	Ostia	sun 18	Wiesbaden	sun 14
sun 17	Lufthansa	fair 22	cloudy 28	Lisbon	fair 10	Paris	fair 17	Wellington	fair 12
sun 17	Lufthansa	fair 22	cloudy 28	Luxembourg	fair 18	Perth	fair 24	Winnipeg	fair 4
sun 17	Lufthansa	fair 22	cloudy 28	Lyon	fair 12	Prague	fair 14	Zurich	sun 14

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Tuesday March 11 1997

India's budget rope trick

Bombay's stock market took a breather yesterday, but its 10% fall still left the index 8 per cent above the level it reached before the budget 10 days ago. A pause for reflection is desirable. The budget introduced some dramatic tax and tariff cuts, but Mr P. Chidambaram, finance minister, cleverly glossed over the most difficult reforms.

If it were so easy to bring India's fiscal deficit down to 4.5 per cent of gross domestic product by cutting taxes, widening the tax net and allowing economic growth to bolster revenues, then Mr Manmohan Singh, Mr Chidambaram's illustrious predecessor, would have tried that long ago.

The assumption that lower rates boost tax revenues as evasion is eliminated is a dangerous one. The tactic has been tried elsewhere, most notably in President Reagan's America where it actually produced a higher budget deficit.

Mr Chidambaram's estimates are not entirely based on wishful thinking, however. Overall tax revenues are expected to grow more slowly in 1997-98 than in the current fiscal year, during which corporate tax payments have still risen 17 per cent despite a sluggish economy. But his scheme relies on buoyant growth and a fourth year of favourable monsoon keeping agricultural output up.

Euro-troubles

Almost a quarter of a century after a Conservative government took Britain into the European Economic Community, senior industrialists are warning the country to stop looking for the exit. Why?

The letter from a group of prominent British industrialists, published opposite, seems on the face of it, to be directed at a ragged army of disappointed politicians, demagogues and sentimental patriots.

For example, Sir George Gardiner, the MP for Reigate, was sacked by his local Tory party before joining the anti-EU Referendum Party. Mr John Redwood, self-styled leader of the Tory Eurosceptics, decisively failed in his bid for the party leadership – although even he says he does not wish to take Britain out of the EU. Many of those who march with him make less sense the more they talk, show little understanding of Britain's economic interests and sometimes seem imprisoned in the ideology of past wars. So why should so many illustrious names join in a counter-attack?

The reason, no doubt, is that, in varying degrees, Euroscepticism has become an increasing force in British politics, erupting from a vague sense that the British are different from French and Germans, do not want closer political ties with them and might perhaps be better off with none at all.

Even so, there is no chance

that Britain will elect a government which wants to take the country out of Europe. Mr John Major, the prime minister, is strongly in favour of Britain's membership of the EU, despite the union's direction in which the UK is heading. Like Mr Tony Blair, Mr Major, left to himself, would probably take the UK into the European monetary union eventually, if only as a lesser evil than staying indefinitely.

Big companies are right to emphasise the benefits of partnership and the importance to Britain of trade with the EU. Against these, the disadvantages are relatively small. The Common Agricultural Policy, anathema to Eurosceptics, may cost the UK about 1 per cent of gross domestic product. This is too much, but on the other hand exports to the EU are about 14 per cent of GDP and growing.

No doubt there is much in the EU, including the CAF, which demands reform; yet the removal of non-tariff barriers since 1992 was a large if uncompleted achievement. It is in such terms that the debate about Britain and Europe's future needs to be conducted, not in the narrow and obsolete vernacular of "them and us".

It is therefore important that in the election campaign both parties (more particularly the Tories) should stand firm against popular jingoism. Having no sensible object, it can do the country no possible good.

A slim CFTC

When a bipartisan group of senators proposes wide-ranging measures to deregulate the US commodities and futures markets, controversy is inevitable. The collapse of Barings and Sumitomo Corporation's losses in the copper market are both fresh in the public memory. The Commodity Futures Trading Commission (CFTC) risks losing substantial powers. Yet the senators' basic aim, which is to lift regulatory restraints on professional trading in commodity and derivatives markets, is entirely sensible.

The CFTC's governing legislation, the Commodity Exchange Act, was framed in the 1970s. Since then, there has been explosive growth in financial derivatives. All markets have become more global. Commodity and futures exchanges across the world are thus competing with each other for business to a degree undreamed of three decades ago. So the cost of submitting professional traders to the same regulations as are required to protect retail investors has increased disproportionately. More business is being driven offshore.

With all exchanges the question for public policy is to establish where precisely the interests of the trading fraternity conflict with the public interest. On that score there is general agreement that retail investors need protection. But there is no

case for protecting market professionals who are capable of looking after themselves.

Most of the big exchanges already operate capital requirements and impose conduct of business rules such as requirements to segregate client money. Striking a balance between the need for rules that provide professional investors with reassurance and the need for flexibility is something on which those professional investors can anyway express a preference by choosing the exchange on which they deal.

Moreover, the principle of distinguishing between retail and wholesale business has already been accepted in relation to over-the-counter derivatives business, which is exempt from CFTC oversight.

Derivatives do, of course, raise questions of systemic risk in banking. But these are primarily matters for bank supervisors, and for watchdogs of the Securities and Exchange Commission and the accounting authorities, not the CFTC.

More difficult in the light of the Sumitomo debacle, the issue of market manipulation. There are grounds for questioning whether US, and more particularly, UK legislation, provide adequate sanctions. Yet prevention, in the shape of transparent reporting of large trades, is surely more effective than legal penalties.

Starck-themed Mondrian Hotel,

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COMMENT & ANALYSIS

Freedom to go a little crazy

A shortage of landing slots means deregulation of Europe's skies is unlikely to increase competition quickly, says Michael Skapinker

Maybe it's sex appeal, but there's something about an airplane that drives investors crazy. Mr Alfred Kahn, architect of US airline deregulation, once observed.

"That's the notion behind regulation. You can't leave it to the free market because it will do crazy things. But that's the purpose of the free market – to let people do crazy things."

As chairman of the US Civil Aeronautics Board, Mr Kahn should know. He began lifting restrictions on US airlines in 1978, beginning a process which drove down fares, spawned low-cost competitors such as Southwest Airlines and saw industry pioneers like Pan American go out of business.

Next month, the European Union will discover whether deregulation – a process that began tentatively a decade after that of the US – has a similar effect in Europe. On April 1, its latest package of reform will abolish the final legal restrictions on European airlines' freedom.

On that day, any airline from a country in the European Economic Area – the EU plus Norway, Iceland and Liechtenstein – will have the right to operate domestic services in any other EEA state. They already have the right to fly freely from one European country to another.

This will make Europe's skies even more open to competition, in theory, than those of the US. The American domestic market is open to US airlines. A series of open skies agreements also means many European carriers can fly to any US city without government permission. But foreign carriers are barred from operating domestic services inside the US. By allowing European airlines to operate domestically in each other's markets, the EU has gone a step further than the US.

But will European deregulation result in airline investors doing, in Mr Kahn's words, "crazy things"? Will fares fall as entrepreneurs low-cost airlines snatch business from established carriers?

Some low-cost competition is already emerging, particularly in the British Isles, with new services from Ryanair of Ireland and Easyjet of the UK. But progress towards fully-fledged airline competition is likely to be slow.

It is hampered by a shortage of take-off and landing slots at many European airports and the financial and political support that governments give their national carriers. New airlines attempting to compete in France, Italy, Spain and Greece all find themselves up against state-owned carriers which are supported by taxpayers' money.

"There's deregulation in law but not yet in reality," says Mr Jonathan Ornstein, chief executive of Virgin Express, the Brussels-based low-cost carrier owned by Mr Richard Branson's Virgin group. "There have been some big steps but they haven't gone far enough."

Defenders of European deregulation insist on looking at the positive side. They begin with the huge change in attitudes which they say has occurred in the European Commission and among national governments and airlines.



Since the second world war, aviation has been the most highly regulated industry in the world. Airlines flying from one country to another had to receive the approval of both governments. Governments also decided what size of aircraft could be used, how often they could fly and what fares could be charged.

As Mr Clifford Price, head of regulation at the UK's Civil Aviation Authority, said in a speech last year: "What we had was a wide-ranging cartel of airlines – a cartel which was not simply encouraged by governments but actually enforced by governments."

"It ought to be said that few airlines were complaining," he added.

In Europe, as in much of the rest of the world, it was also taken for granted that each country should have its own national airline, which should be protected against competition.

The optimists say that, given this background, Europe's decision to deregulate is huge step in itself. While the EU has allowed governments to subsidise Air France, Iberia of Spain, Olympic Airways of Greece and Aer Lingus of Ireland, the Commission has begun to attach stricter conditions to state aid.

"We're seeing much greater scrutiny of state aid," says Sir Michael Bishop, chairman of British Midland, one of Europe's most successful independent airlines, and a vociferous opponent of state subsidies. "It's not being squeezed out, but it will be over the next two or three years."

Even the subsidised state-owned carriers are becoming more competitive, he says.

The optimists also point to the number of independent airlines and the scale of their operations.

British Midland, for example, flies from Heathrow to destinations such as Paris, Brussels and Amsterdam, some of the busiest routes in Europe. It holds more slots at London's Heathrow airport than any airline apart from British Airways.

Easyjet, which is based at Luton airport near London, flies to Scotland, as well as to Amsterdam, Nice and Barcelona. Air One, an Italian carrier, is competing on the Rome-Milan route with Alitalia, the national carrier.

Virgin Express includes Brussels to Copenhagen and Rome to Barcelona among its routes between several European cities. It also runs flights between Brussels and Heathrow on behalf of Sabena of Belgium, offering seats to the customers of both airlines.

One of the greatest successes has been Ryanair. The Irish airline has demonstrated that by offering low fares it is possible to attract passengers who might not have thought of flying before. Its flights between Dublin and London's Stansted airport have raised the number of passengers flying between the two capitals from 94,000 in 1985 to 3.4m last year. It also flies between other Irish and UK destinations.

The bad news for supporters of deregulation is that independent airlines find it difficult to win the right to operate at many European airports.

Sir Michael Bishop says that while Heathrow is congested, UK airports such as Luton and Stansted offer low charges to new entrants. Few airports in the UK are as commercially minded, he says.

Mr Ornstein of Virgin Express also says it is difficult to win permission to operate at airports in countries other than their own.

Ryanair might consider operating domestically in Scandinavia but will avoid busy routes such as Barcelona-Madrid. It would be extremely difficult for a foreign airline to compete with an entrenched carrier such as Iberia on this route, Mr Jeans says.

Mr Ornstein says Virgin Express might consider operating on some domestic routes. But other airlines are wary. British Airways, Europe's most powerful and profitable carrier, is already running domestic services in France and Germany – and struggling to make a success of them.

BA anticipated this April's change by taking stakes of just below 50 per cent in two carriers, TAT of France and Deutsche BA. It has since taken full ownership of TAT and bought a majority share in Air Liberté, another independent French carrier.

But while Deutsche BA has taken passengers away from Lufthansa, the national airline, BA's French and German ventures are both losing money.

"If a company of BA's competence can't make a go of it, there must be a question mark over the others," says Sir Michael Bishop.

This means that the final stage of the EU's liberalisation on April 1 will be an anticlimax. Few executives foresee a rush by European airlines to start domestic services in other countries.

Previous reforms, such as those allowing freer flights between countries, have yet to result in many new services between countries. Start-up airlines are likely to spend their time trying to make these earlier changes work rather than throwing themselves into domestic markets where national carriers can still, in spite of the EU's efforts, make life difficult for them.

Financial Times

100 years ago

An Insurance Fraud

Mr Frank Hunt Barnes and his sister Miss Florence Hunt Barnes are two evidently clever people who have been devoting some of their attention to a particular direction of their ability the outside world will be deprived of their society in one case for three years and in the other for twelve months. It seems that

Mr and Miss Hunt Barnes have for the past five years been devoting some of their attention to the interesting but hazardous task of defrauding insurance companies. It seems that in

December last a claim was made on the British and Mercantile Insurance Company in respect of a fire which occurred in the home which Mr Hunt Barnes shared with his sister. The gentleman sent to investigate the claim had, as luck would have it, acted in a similar capacity for another insurance office. He

discovered that certain identical goods figured in both cases.

50 years ago

The World Bank

It is expected that Turkey and Syria will become members of the International Monetary Fund and the World Bank this week and that it will not be long before the Lebanon and Italy also join.

• OBSERVER •

California dreaming

The Rock West Hollywood has never fitted with the privately-owned hotel chain's reputation for blandness. The name of the hotel has been changed three times in the last 20 years, but its informal tag "The Rock Hotel" – is the one that stuck.

The hotel's location on Sunset Boulevard's famous Strip made it an ideal spot for prostitutes or workers shooting for stardom in the area's music clubs.

Memorable events include a tour of the curtains by members of Led Zeppelin aboard a Harley-Davidson motorcycle, the late David Lee Roth's 1984 visit to the hotel, and when Jim Morrison took to hanging from windows by his finger tips before he was evicted.

That was years ago now, but the joint has lost none of its dubious charm. More recent visitors include Grimes in "Romeo and Juliet" and Ringo Starr, who was seen to be tossing steaks to the crowd gathered in the street below his hotel window.

This kind of wear and tear – and a rising tide of sleaze on the Strip – tempted the owners to pull out. But the district is now on the up, helped by the recent opening of the Phillips

Starck-themed Mondrian Hotel,

just a stone's throw away on the other side of the Strip. This neighbourhood revival has led to a change of heart: now the Riot Rock is to get a \$2,000-a-room refurbishment and a themed restaurant based on the rock 'n' roll past. Way to go.

Past presents

India's army of small shareholders face a glut time after the government announced a crack-down on corporate gifts. The move will dislodge the thousands of small investors who turn up at annual general meetings – usually mind-numbingly boring even by international standards – hoping to get a cup of tea, a couple of biscuits and perhaps something more.

In a strongly-worded report a government committee says that the practice of giving away presents, stock options and other trinkets has assumed "caveous proportions". The committee noted that "without such presents, shareholders have been known to heckle and continuously disrupt

proceedings, ask for polls on every resolution and have even turned violent".

Many internationally-minded companies will welcome the crackdown. Two years ago the annual meeting of Colgate-Palmolive India was

disrupted by passionate protests as investors stormed the stage and surrounded the chairman, shouting and waving their fists.

Despite appearance, this violent display was not a political protest or the result of some inter-ethnic labour dispute. The committee had simply been allowed to stand out the free ice-creams promised to shareholders.

Stirring stuff

Plans to shoot the latest James Bond film in Vietnam clearly had the authorities in a quandary. On the one hand the debonair fictional British agent was deemed to express anti-communist values; yet at the same time the government is known to be seen welcoming foreign investment with open arms.

The government's answer to its predicament was typically robust. A local English-language newspaper, *The Vietnamese Investment Review*, was this week forbidden from running a story saying that Bond had refused to allow the film-makers to shoot in Vietnam. The day before publication, no lesser person than the minister in charge of foreign investment

Tran Khanh Gia, scored a red line through the article saying it was "not appropriate for a business newspaper".

Fletcher King

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Week 11

IN BRIEF

GE buys aircraft
engine servicer

General Electric of the US extended beyond its traditional manufacturing operations with the \$530m acquisition of the US's largest independent servicer of aircraft engines. Page 18

Enso follows trend with 52% fall
Enso, the Finnish pulp and paper group, reported a 52 per cent fall in profits in 1996, completing results in a disappointing year for the top eight forestry producers in the Nordic region. Page 16

State spending lifts Middle East banks
Two Saudi and Gulf private sector commercial banks have reported increased 1996 profits as government spending rose on the back of higher oil prices. Page 18

Israeli retailers up 22% on acquisition
Blue Square, Israel's largest retailing group, posted a 22 per cent increase in net income for 1996 on a 20 per cent surge in revenues, fuelled by its investment strategy. Page 18

Dah Sing advances 26.5% in year
Dah Sing Financial Holdings, the Hong Kong-listed banking and financial services group, reported a 26.5 per cent rise in annual net profits from HK\$476.55m in 1995 to HK\$602.61m (US\$77.8m) last year. Page 22

Premier sticks with Albania
Premier Oil said that the political upheaval in Albania would not alter its decision to step up its exploration drive, as it reported an 80 per cent rise in 1996 net income to \$45.3m. Page 23

Celinet chief departs after 30 months
Mr Howard Ford, managing director of Celinet for the past 30 months, left the UK mobile phone operator unexpectedly. Mr Ford and British Telecommunications, which holds a majority stake in Celinet, said the parting was amicable and by mutual agreement. Page 23

Laporte surprises with 12% rise
Laporte, the UK speciality chemicals company, surprised the City of London with a 12 per cent rise in underlying profits, on static sales, which it claimed as the reward for last year's radical restructuring. Page 23

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Chief price changes yesterday

PRINCIPAL (PDS)		PARIS (PPY)	
Alcoa	343 + 61	Accor	846 + 21
BP	111 + 47	CGF	287.5 + 25
British	538 + 25	CLIC	885 + 28
Continental	262 + 12	Deutsche	2300 + 200
Volvo	610 + 425	Imperial	843 - 17
Alrosa	1386 - 33	Peugeot	836 - 18
Alstom	294 + 334	TOKYO (Yen)	
British	247 + 2	Alstom	889 + 24
Edwards	177 - 174	Alstom	845 + 22
Office Depot	19 - 414	Alstom	777 - 45
US Corp	2054 - 134	Alstom	1100 - 110
London	1255 + 85	Alstom	1075 - 105
IE	3575 + 234	Alstom	955 + 85
Polycor	322 + 321	Staples	943 + 12
Alrosa	75 - 324	Telstra	915 + 17
Pirelli	4084 - 24	Hector	575 - 10
Scotiabank	570 - 23	Hector	87.5 - 15
Alrosa	1125 + 65	Hector	89.8 + 47
IE	3575 + 234	Hector	55 + 85
Polycor	322 + 321	Hector	943 + 12
Alrosa	75 - 324	Telstra	915 + 17
Pirelli	4084 - 24	Hector	575 - 10
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Polycor	322 + 321		

COMPANIES AND FINANCE: EUROPE

Second time lucky for Mediobanca

The secretive Milan investment bank played an important role in the HPI-Marzotto merger

For Mediobanca, the secretive Milan investment bank, and the "salotto buono", the exclusive club grouping the cream of Italy's private business establishment, it is known, it seems to be a case of second time lucky.

Barely two years ago, Mediobanca's attempt to merge the Ferruzzi-Montedison group with Gemina, the investment holding controlled by some of Italy's biggest companies and led by Fiat, ended in fiasco. The idea was to create a new private sector mammoth to resolve the financial problems of the Ferruzzi group, in the aftermath of its near-collapse in 1993.

The collapse of the so-called "SuperGemina" project was not only a financial blow for Mediobanca and its partners; it also badly damaged the image and credibility of the country's premier investment bank. The general impression was that Mediobanca, for decades run by Mr Enrico Cuccia, its veteran honorary chairman and corporate match-maker, was losing its touch and that the old incestuous ways of doing business in Italy were on the wane.

Judging by yesterday's stock market reaction to the merger of Gemina's industrial portfolio with Marzotto, many were too quick to write off the influence of Mediobanca and Italy's biggest corporate hitters. The link-up will in effect create a "SuperGemina Mark II" in the textiles and clothing business.

The shares of both Marzotto and HPI - the new company which has taken over Gemina's industrial interests - rose sharply yesterday in an otherwise depressed day on the Milan stock exchange.



Fiat chairman Cesare Romiti (left) and Pietro Marzotto, who becomes chairman of Gruppo Industriale Marzotto



Fiat chairman Cesare Romiti (left) and Pietro Marzotto, who becomes chairman of Gruppo Industriale Marzotto

The rises reflect the perception that there are significant differences between SuperGemina and the latest merger. Unlike SuperGemina, there is no question of a bail-out and no financial skeletons. There is also a stronger industrial logic to the deal, which aims to create a European textiles and clothing group with £1,000bn (5887m) in Gemina liquid assets to spend on expanding its clothing and luxury goods interests.

Some analysts believe the deal could be the first stage in creating an Italian version of the French LVMH group. After the SuperGemina fiasco, the first task of the

company's main shareholders - Fiat, Mediobanca, Pirelli, Assicurazioni Generali and the other "salotto buono" - was to restore Gemina's profitability.

The company at the weekend reported record net consolidated profits of £210bn for 1996, achieved on the back of strong turnarounds at the GFT textiles group and RCS Editori, the publishing company controlling Rizzoli and the Corriere della Sera, which shocked the markets in 1995 with a £728m loss.

The second task was to give Gemina a new direction. Over the past year, Mediobanca courted the family-controlled Marzotto

group to take a leading role in the revival of Gemina. But Mr Pietro Marzotto, chairman of the textiles and clothing manufacturer, is known as a hard-nosed businessman who rarely invests in businesses without gaining hands-on control. Through acquisitions - including Lanerossi, the textiles subsidiary of the state oil group Eni, and Fila sportswear company and GFT, which manufactures clothes for leading fashion designers such as Armani and Prada.

The Marzotto family will also become the second-largest shareholder in the company with 12.4 per cent, behind Fiat with 17.3 per cent.

The intention is to build a strong textiles and clothing group benefiting from economies of scale, a broad international distribution net-

work, and complementary brands.

However, the new combination still has a whiff of the conglomerate. Through the Gemina investment portfolio, it inherits ownership in RCS, one of Italy's biggest publishing companies; a 20.9 per cent stake in Cartiere Burgo, the Italian paper manufacturer; a 5.55 per cent stake in the Pirelli tyre and cables group; 3.99 per cent of Credito Italiano, the bank; a 1 per cent holding in Banca Commerciale Italiana; a 1.5 per cent stake in the SMI metals group; and 1 per cent of Assicurazioni Generali, the insurer.

Santander said it expected no dilutive effect on its earnings per share, adding that the purchase would make a positive contribution to its results. David White, Madrid

VNU to merge magazine units

Dutch publisher VNU yesterday unveiled plans to reorganise its local magazine activities by merging three units and bringing them under one roof. The move will cost 70 jobs from a 1,200-strong workforce in the Dutch magazine operations.

The three units concerned are De Geillustreerde Pera, Uitgeverij Spaarnestad and VNU Telepress. VNU said the merged operation would be divided into 10 strategic business units, each focusing on a specific target group. VNU - which dominates the Dutch consumer magazine market - said the reorganisation was aimed at improving efficiency and flexibility.

Agencies, Amsterdam

Turkish bank ahead sharply

Is Bankasi, one of Turkey's largest commercial banks, yesterday reported pre-tax profit for last year up 47 per cent in dollar terms to \$950.6m, equivalent, against \$646.7m in 1995. Assets edged ahead to \$6.27bn.

Underpinning a steep increase in profitability, Is Bankasi, like most private Turkish banks, owes its big profits to its portfolio of high-yielding treasury bills.

Political uncertainty drove yields on treasury bills up to almost 200 per cent early last year, compared with inflation of 80 per cent. Yields later dropped but still posted big returns in real terms. John Barham, Ankara

Benetton sells eye wear arm

Italian clothing retailer Benetton has sold its Killer Loop sports eye wear business to Bausch & Lomb of the US. Bausch & Lomb will take on Killer Loop's entire eye wear business, including the design and development facility at Pedreoba, Italy. Benetton will retain its interest in Killer Loop clothing, accessories and sporting goods lines. These activities account for about 80 per cent of the unit's turnover, which totalled £100m (\$83.7m) last year. Benetton declined to say how much it would receive for the sale.

AP-DJ, Trevisani

Postabank seeks investor

Postabank, Hungary's second-largest bank, is seeking a strategic investor from the English-speaking world or east Asia to give a capital injection. It says the investor would take a 20 per cent stake between 15 and 40 per cent, at a price of between Ft13.5m and Ft16.5m (\$19.7m-\$56.6m). The equity raise will increase the bank's registered capital from Ft16.5m to a maximum of Ft26.5m. Postabank has appointed SBC Warburg as adviser.

Postabank is to have its 1996 balance sheet audited by Arthur Andersen - the first time a Big Six concern has done so. Andersen also reviewed the bank last year for the Hungarian Banking Supervision. A recent run on the bank ended last week after some 45,000 clients withdrew Ft24bn in five days on rumours of insolvency. Since then, almost 2,000 new accounts have been opened, the bank said. Postabank had total unconsolidated assets of \$3.3bn at the end of 1996. Kester Eddy, Budapest

Henkel to lift dividends

Henkel, the German chemicals group, is to ask shareholders to approve an increased dividend for both its common and preference stock at its annual meeting on April 26. It proposes that the dividend for common stock be lifted from DM1.05 to DM1.20 a share, while the payout for the preference shares goes up from DM1.15 to DM1.30. Henkel said it was satisfied with the 1996 results, which it will release next week, and expects further positive developments for the current year. APX News, Dusseldorf

Acquisition helps Israeli retailer to advance 22%

By Avi Machlis in Jerusalem

Blue Square, Israel's largest retailing group, yesterday reported a 22 per cent increase in net income for 1996 on a 30 per cent surge in revenues, fuelled by its investment and acquisition strategy.

"Our strong sales derive from continued strength in our supermarket business and robust growth in our department and specialty store segment," said Mr Yaacov Gelbard, president.

He said the company was poised for continued growth in 1997, backed by a \$140m investment plan.

Blue Square said investments of \$80m in 1996, mostly in new stores, helped boost revenues from \$970m in 1995 to \$1.26bn last year.

Mr Meron Katzap, analyst at Batucha securities in Tel Aviv, said Blue Square's acquisition of the Mashbir Lazarachan nationwide department store chain at the end of 1995 was an important factor in the group's results. The acquisition added about Shk270m to Blue Square's annual revenues.

Group revenues in the fourth quarter climbed 24 per cent from \$258.8m in 1995 to \$319.7m in the same period last year. Net income jumped 27 per cent from \$7.6m in the last three months of 1995 to \$2.7m last year.

Earnings per ADS remained unchanged for the quarter at 83 cents, because of an 84m increase in outstanding shares following the offering in New York last July.

The group's growth was fuelled by a 16 per cent increase in the supermarket food sales market last year to about Shk25bn (\$7.42bn). Supermarket sales, which made up 76 per cent of the group's revenues, increased 23 per cent in 1996.

Mr Meron Katzap, analyst at Batucha securities in Tel Aviv

Net income jumped from \$26.7m to \$32.7m over the same period. Earnings per American Depository Share (representing 10 ordinary shares) were 98 cents in 1996 compared with 89 cents a year earlier.

Blue Square is one of the few Israeli companies outside the technology sector listed on Wall Street. Its shares edged ahead in trading yesterday from \$15.50 to \$15.75.

The group's growth was fuelled by a 16 per cent increase in the supermarket food sales market last year to about Shk25bn (\$7.42bn). Supermarket sales, which made up 76 per cent of the group's revenues, increased 23 per cent in 1996.

Mr Meron Katzap, analyst at Batucha securities in Tel Aviv

Successful first issue for new German market

By Andrew Fisher

In Frankfurt

Germany's new stock market segment for young, innovative companies opened with a flourish yesterday as shares in its first new issue - MobilCom, a mobile telephone network specialist - began trading at more than 50 per cent above the subscription price.

The shares, which were 100 times oversubscribed, were initially quoted at DM95 on the Neuer Markt (new market), compared with the DM62.50 issue price and advance unofficial dealings of just over DM80. They closed at DM98.

The Frankfurt-based market, which is linking up with similar ventures in Paris, Brussels and Amsterdam to

form the Euro.NM, began operations with two listings, the other being Bertrand, an automotive design company.

Bertrand has transferred its quotation from the Frankfurt stock exchange's junior market and is not raising new money at this stage.

Utimaco, a small software security company, also plans to issue shares on the Neuer Markt.

Deutsche Börse, which runs the Frankfurt exchange, hopes up to 20 companies will list on the bourse in the first year.

MobilCom, founded in 1993, last year made pre-tax profits of DM12m (\$6.88m) on turnover of DM265m. It is raising DM40m through the issue, with private and institutional investors each taking up roughly 50 per cent of the new shares.

Mr Uwe Flach, a director of DG Bank which led the issuing consortium, said foreign institutions - mainly from the UK, Switzerland and the Netherlands - had accounted for 45 per cent of the institutional subscriptions.

In spite of the surge in MobilCom shares, however, Deutsche Börse officials warned it would take time to assess the real impact of the Neuer Markt on the German equity scene.

As well as Nasdaq, the US computerised exchange on which several German companies are now listed, the Neuer Markt and its partner exchanges will also be in competition with Easdaq, the European market run along Nasdaq lines.

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Fund	Currency	Amount per Share	Coupon Date	Payment Date
Templeton Global Income Fund - Class A	USD	0.05	18	14.03.1997
Templeton Emerging Markets Fund - Class A	USD	0.125	18	14.03.1997

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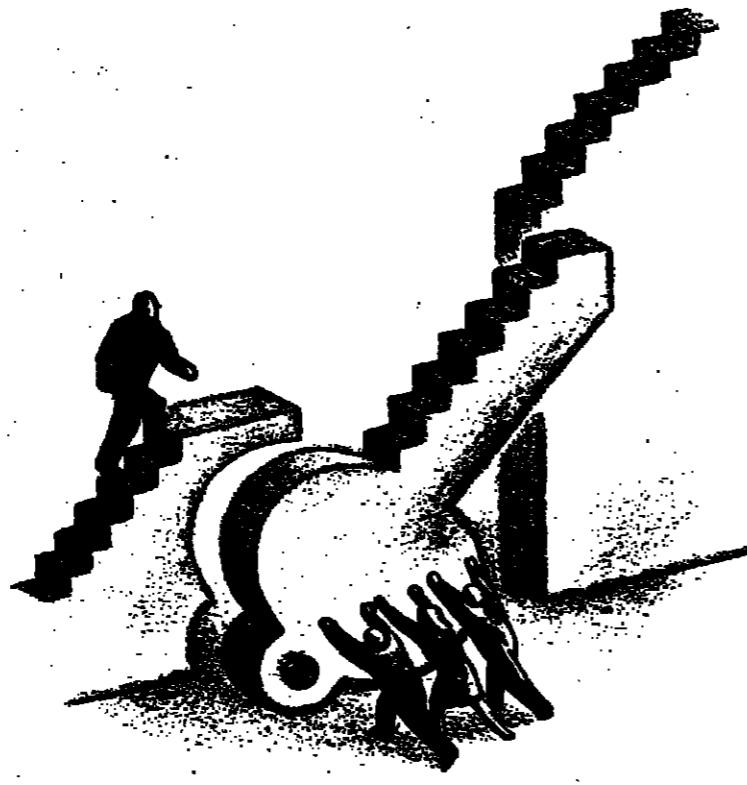
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COMPANIES AND FINANCE: THE AMERICAS

GE acquires Greenwich Air Services

By Richard Waters
in New York

General Electric yesterday further extended its reach beyond its traditional manufacturing operations with the \$580m acquisition of the largest independent servicer of aircraft engines in the US.

The purchase of Greenwich Air Services extends the US group's push into services businesses, where growth rates are often higher and profit margins

stronger than in its traditional manufacturing businesses.

GE already generates \$2.5bn of revenue and employs 2,200 people in its existing aircraft engine servicing unit. This business derives "the vast bulk" of its business from servicing large commercial jet engines built by GE, the company said.

However, it also services engines made by other manufacturers. A facility in

Wales, for instance, handles the maintenance of engines on British Airways aircraft, regardless of the maker.

The purchase of Greenwich Air, on the other hand, gives the company a presence in maintaining engines for smaller business jets. This is not a market in which the company has a manufacturing presence, and most of the engines are made by AlliedSignal and Allison, GE said.

Greenwich's presence in the growing business jet market comes through its acquisition of UNC, a company that it agreed to acquire a month ago. Once completed, that deal would give Greenwich around \$1.8bn in annual revenues and take its employment level to 3,000 people.

GE said it would issue stock and cash valuing the private company at \$31 a share, and assume the company's debt.

The deal will not change

the terms of Greenwich's purchase of UNC, which was valued at the time at \$245m in cash and stock.

Mr Bill Vareschi, chief executive of GE Engine Services, said the acquisition would bring the company "a broader range of customers", and give it "a presence in the growing business jet aviation services sector".

GE last year increased its income from servicing installed equipment by more than 10 per cent, in part through acquisitions of aircraft engine servicing businesses in the Brazil, Malaysia and the Philippines. Revenues from these businesses reached \$8.4bn in 1996, the company reported earlier this year.

Extending the company's involvement in servicing was one of the five avenues that Mr Jack Welch, chairman, outlined early last year as ways for GE to maintain the growth it has shown in recent years.

AMERICAS NEWS DIGEST

Energy Group buys US power trader

The Energy Group, the recently de-merged Hanson energy company, yesterday said it had agreed to pay up to £75m (\$120m) for Citizens Lehman Power, a US electricity trader, from Lehman Brothers Holdings and Citizens Energy Corp.

Mr Derek Bonham, the executive chairman of Energy Group, said the deal was the first move towards fulfilling the company's ambition to become "an integrated energy company in the US". Energy Group had also taken a large step "towards becoming a major player in the deregulating US electricity market".

Energy Group will pay £12m up front for the business, with the remainder following in two deferred payments related to net assets and future profits. The Energy Group is the result of the merger of Peabody coal, the largest US coal miner, and Eastern Group, a vertically integrated electricity utility in the UK. In its listing particulars last month it was in discussions to buy a US energy trading company.

Mr Bonham said Citizens' power marketing resources would fit naturally with Eastern's trading experience in the deregulated UK electricity market and Peabody's coal contracts and relationships with the US electricity industry.

Citizens Lehman, which will be renamed Citizens Power, will focus on electricity trading, risk management, and electricity asset restructuring in the US. Citizens has been a leader in restructuring generation projects, and claims to have provided its customers with \$100m of savings. The company has nationwide access to the US electricity market through more than 700 transmission agreements with US utilities. *Simon Holberton*

SKM raises \$500m for fund

Saunders, Karp & Megru, a private New York buy-out firm, has raised \$500m for its second private equity fund, SKM Equity Fund II. The firm said it had capped the size of that fund at its original goal of about \$500m.

The firm said its first private equity fund had achieved returns of more than 80 per cent annually. Typically, SKM invests in private businesses with annual sales of between \$50m and \$1bn, with owners and managers in place who retain significant ownership. *Tracy Corrigan, New York*

Eletrobras plans share auction

Eletrobras, the Brazilian electricity generator, is to sell 400m common shares combined with the same amount of call options at an auction tomorrow. The sale is being run by BNDES Participacoes, the investment wing of Brazil's National Development Bank.

The shares and options will be sold in lots of 1,000 units for a minimum price which will be equivalent to 104.83 per cent of Eletrobras' average price between 10:30 (10:30 GMT) and 13:30 (13:30 GMT) on the day of the auction's date, according to the published tender documents. Each unit comprises one share and one option.

The shares, which account for 0.88 per cent of Eletrobras' voting capital and 0.74 per cent of the group's total capital, will be sold at 13:45 (13:45 GMT) on the Rio de Janeiro Stock Exchange. The financial institutions brokering the deal include Merrill Lynch, BBA Paribas, Garantia Banco Omega, ING Barings and Banco Bozano, Simonsen. *Reuter, São Paulo*

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Sidek debt talks extended

By Leslie Crawford and Daniel Domby in Mexico City

Group Sidek, the troubled Mexican tourism and real estate company, yesterday won a temporary reprieve from the threat of liquidation when its largest Mexican bank creditors agreed to extend debt restructuring talks until June.

Mr José Julian Franco, a director of Sidek, said talks with Sidek and its main creditors were continuing, and that a new restructuring plan would be announced in June. Sidek's creditors rejected a previous plan last year.

Mr Franco said Sidek had contracted Lehman Brothers, the US investment bank, to act as the group's adviser in talks with creditors. But Sidek's former financial advisers, Smith Barney of New York, cast doubt on the new talks.

"Mexico's legal system is simply not up to a restructuring deal of this complexity," Mr Robert Martin, a managing director of Smith Barney, said yesterday.

Sidek, which suspended debt repayments in 1995 during Mexico's financial crisis, reported a net loss to majority shareholders of 2.45bn pesos (\$309m) in 1996. The company's total debt at the end of December was 17.25bn pesos (\$2.2bn). About 95 per cent of this had a maturity of less than one year, the company said.

The loss means Sidek and Situr, its tourism and real estate subsidiary, now have negative equity, with liabilities exceeding stockholders' equity and reserves.

"Accordingly, under Mexican law, any interested party can request the liquidation of Sidek or Situr through judicial proceedings in Mexico," the company said.

Sidek also said it had detected "significant accounting and other irregularities in relation to actions taken under the management of the previous administration", which was fired last year. A shareholders' meeting had been called for April 8 to report on the irregularities.

Sidek's problems have affected its main creditors, including Banacred, Mexico's largest financial group. Banacred shares dipped on Friday to 17.98 pesos before reaching 19 pesos at the close. Traders said investors were concerned about the effects on Banacred should liquidation of Sidek be sought.

Mr Carl Icahn, one of the most feared corporate raiders of the 1980s, has just notched up his most notable victory of the 1990s so far. And it could not have come at a better time, less than a month after the New York-based investor was forced to walk away from an attempted break-up of RJR Nabisco, itself one of the best-known creations of Wall Street's earlier, swashbuckling decade.

Later last week, a group of investors led by Mr Icahn pulled off what appeared to be a victory in the battle over Marvel Entertainment, the legendary comic book company which has recently fallen on hard times.

While the details have yet to be worked out, the development seemed to wrest control of the company away from Mr Ronald Perelman, the billionaire financier who had controlled it for several years.

It is far from clear, though, how much profit Mr Icahn will be able to squeeze from this particular victory. That makes it very different from his failure to force a break-up of RJR Nabisco - a "defeat" from which he was able to walk away with \$130m in profits for his \$600m investment.

The Marvel case has served to highlight the very different style with which Mr Icahn has been working in recent years. During the 1980s, he used aggressive tactics to take control of companies - the most

famous was TWA - or to force them to pay "greenmail" to persuade him to go away.

More recently, Mr Icahn has built holdings in the bond markets, most often of sub-investment grade companies, and used these to force the hands of under-performing companies.

Marvel, which went into bankruptcy late last year, represents the most successful of these manoeuvres.

By buying a large block of the company's bonds, the Icahn camp has been able to elbow its way into control

of the company outright.

The tactic was made possible by Mr Perelman's move some years ago to issue bonds which were collateralised by his own 80 per cent equity interest in Marvel - a step that enabled him to finance the purchase of the company.

Once the company had defaulted on its interest payments, this opened the way for the bondholders to seize control of the stock. Though Mr Perelman objected, arguing the stock was worthless and therefore could not be seized in this way, he was

overruled by a bankruptcy court last month.

Even then, it was questionable whether ownership of stock in the bankrupt company would give Mr Icahn the leverage he needed to dictate its restructuring.

But on Friday, Mr Perelman in effect caved in, scrapping his own restructuring plan and agreeing to consider the one put forward by the bondholders.

That would involve what the Icahn camp called a "rights issue", giving all shareholders - including the owners of the 20 per cent of

the stock which is publicly traded - to participate in a \$365m refinancing of the company. Some \$300m of this would be used to cut Marvel's debt.

When details of this plan are finally worked out in the coming weeks, Mr Icahn - whose investment company held a 25 per cent stake in the bonds - is likely to be left with a significant interest in a company with a chequered record. Whether that translates into a worthwhile profit remains to be seen.

Richard Waters

Fletcher Challenge to sell Timberwest stake

By Bernard Simon in Toronto

Fletcher Challenge Canada, the Vancouver-based forest products group controlled by New Zealand's Fletcher Challenge, has agreed to sell its remaining 32 per cent stake in Timberwest Forest, a lumber producer, for C\$345m (US\$267.7m).

The deal has renewed speculation about the future direction of Fletcher's Canadian operations, as well as British Columbia's pulp and paper industry.

Mr John Duncanson, a Toronto-based analyst, said Fletcher "would probably like to divest the rest of its BC assets".

One possibility raised by analysts is a merger between Fletcher's pulp and paper operations and the paper business of MacMillan Bloedel, the biggest west coast

producer. Fletcher moved into western Canada in the mid-1980s with the purchase of two big paper producers. However, the forestry industry has made little secret of its dissatisfaction with the current investment climate in British Columbia, especially onerous environmental rules and rigid labour practices.

Fletcher created Timberwest as a separate public company in 1993 as a means of spinning off its British Columbia lumber and logging operations.

Under the latest deal, a group of securities dealers led by Gopel Shields offered C\$674m in cash, or C\$22 a share, for all Timberwest's shares.

The deal scuttles a proposal earlier this year to hive off Timberwest's privately-owned forests into a "royalty trust fund", that

pays cash flows directly to investors. The investor group has agreed to sell Timberwest's Mackenzie and Williams Lake wood products businesses to Vancouver's Slocan Forest Products for C\$200m.

Fletcher Challenge Canada has one of the strongest balance sheets among Canadian forest-products companies. Its total long-term debt is little more than half the proceeds from the Timberwest sale. Its shares gained 55 cents to C\$22.50 in early trading in Toronto yesterday.

Separately, Toronto's Abitibi-Price and Stone-Consolidated, of Montreal, which have agreed on a merger to create the world's biggest newsprint producer, have decided to locate the merged company's head office in Montreal following political outcry.

MODE OF DIVESTITURE

Information and documentation is collected on each enterprise listed for divestiture. Once that has been done, a decision is made as to the preferred mode of divestiture. This will usually be the sale of the enterprise's assets by competitive tender. However, other options include the sale of shares (particularly where the enterprise already has some private sector investors), the creation of joint venture companies between the state and private sector investors and the leasing to private sector investors of an enterprise's assets.

ACCELERATION OF THE DIVESTITURE PROGRAMME

The Government, through DIC, is committed to an acceleration of the divestiture programme. This is being achieved principally by means of outsourcing some divestitures to the private sector. DIC closely monitors subcontracted work to ensure that is carried out in accordance with DIC's procedures and statutory responsibilities. DIC maintains a Register of pre-qualified firms to undertake work on



DIVESTITURE OF STATE-OWNED ENTERPRISES

The Government of Ghana, as part of its overall Economic Recovery Programme, is pursuing a programme of divestiture of state-owned enterprises. The Divestiture Implementation Committee ("DIC") was established by the Government to implement and execute all Government policies in respect of divestiture programmes.

The divestiture programme is intended to reduce the size of the public sector and to improve the performance of enterprises by mobilising private sector management and capital. The financial and managerial burden on Government will be reduced and the state will be able more efficiently to manage the business of Government. The proceeds from the sale of enterprises can be used to improve, among other things, infrastructure, health service and education.

INVESTMENT ENVIRONMENT

Private investors in the divestiture programme benefiting from the macro-economic and sectoral reforms introduced under the Government's Economic Recovery Programme - most notably the rehabilitation of economic and social infrastructure, the liberalisation of imports and foreign exchange, as well as easy remittance of dividends, profits and fees abroad. In addition, trade regimes devoid of public intervention and reforms that have reduced company taxes have helped to make the business climate more conducive to investment.

INVITATION TO PARTICIPATE

The Government is fully committed to the divestiture programme and, accordingly, invites all investors, both local and international, to participate in it.

DIC will provide full details of the divestiture procedure to be followed in any particular case.

ENQUIRIES

For more information on the divestiture programme, please contact:

Executive Secretary
Divestiture Implementation Committee
F35/5 Ring Road East, North Labone
P.O. Box C102, Cantonments
Accra, Ghana

Tel : (233-21) 772049 - 773119 - 760281
Fax : (233-21) 773126
E-mail : dicgh@nscs.com.gh

BUSINESSES FOR SALE

Appear in the Financial Times on Tuesdays, Fridays and Saturdays.

For further information or to advertise in this section please contact

Melanie Miles on +44 0171 873 3349 or Karl Loynton on +44 0171 873 4874

L'ORÉAL

ESTIMATED CONSOLIDATED RESULTS 1996

On 28 February 1997, L'ORÉAL Board of Directors, chaired by Mr Lindsay OWEN-JONES, Chairman and Chief Executive Officer, met to consider the group's estimated consolidated accounts for 1996.

Sales for the year ended 31 December 1996, which was highlighted by the consolidation of MAYBELLINE (USA), JADE (Germany) and INTERBEAUTY (Israel) for the first time, stood at FF 60.35 billion, an increase of 13.1 % on 1995 published figures and 8 % on a comparable basis.

Group operating profit rose by 17.6 % to FF 7.86 billion. The contribution of the three main branches is as follows:

	Operating profit (FF millions)	Growth %
• Cosmetics	FF 5,847	+ 15.7
• Pharmaceuticals	FF 1,524	+ 24.8
• Dermatology	FF 55	N.S.

Profit before taxation, employee profit-sharing and capital gains and losses stood at FF 6.63 billion francs, up 12.7 %. This increase was achieved despite the rise in interest expenses due to acquisitions.

Corporate taxation increased by 14.8 % and the portion paid to minority interests also rose, reflecting growth in SYNTHELABO's earnings. Consequently, net profit before capital gains and losses, after minority interests, which is used to calculate earnings per share, reached FF 3.73 billion, up 10.3 %.

The estimated accounts will now be reviewed by the Board of Directors and the Statutory Auditors and will be given final approval on 22 April 1997.

For further information, consult your bank, stockbroker or other financial intermediary and your newspaper or internet <http://www.bourse-de-paris.fr>.

L'ORÉAL - 41, rue Marte - 92117 CLICHY - FRANCE
Tel: +33 1 47 56 70 00 - Fax: +33 1 47 56 80 02

EUROPEAN

This notice is issued in compliance with the requirements of London Stock Exchange Limited (the "London Stock Exchange"). It does not constitute an offer or invitation to subscribe for, purchase or otherwise acquire any securities. Applications have been made to the London Stock Exchange for all the shares of ordinary shares of 10p and Oxford Technology Venture Capital Trust plc ("the Offer Shares") to be admitted to the Official List (the "Offer List") of the London Stock Exchange (the "Offer"). It is intended that admission to the Official List will become effective and that dealings in the ordinary shares will commence on 4 April 1997 as regards those allotted in respect of the 1996/97 tax year or, as regards ordinary shares allotted in respect of the 1997/98 tax year, 23 April 1997.

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(Incorporated and Registered in England and Wales No. 3276053)
Offer for Subscription of up to 5,000,000 ordinary shares at 100p per share

Sponsored by
John Siddall & Son Limited

Share Capital
Authorized No. of shares Nominal Value Issued and fully paid
10,500,000 £1,050,000 ordinary shares £500,000

* assuming the Offer is fully subscribed

A prospectus relating to Oxford Technology Venture Capital Trust plc dated 10 March 1997 has been published. Copies are available for collection during normal business hours for a period of two business days from 11 March 1997 from the Company Announcements Office, London Stock Exchange, Old Broad Street, London EC2N 1HP and during normal business hours on any weekday up to and including 27 March 1997 from:

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The Stock Exchange Capital Trust plc The Magdalen Centre
PO Box 499 24-26 Baltic Street West Oxford Science Park
4 Norfolk Street London Oxford
Manchester M60 1DY EC1Y 0UL OX4 4GA
Tel 0161 832 7471 Tel 0171 251 9111 Tel 01865 784466

Date: 11 March 1997

BONGRAIN SA

1996 results

Continuity in Europe, international development

At a meeting on the 6th of March, 1997, the Board of Directors of BONGRAIN SA approved the 1996 annual accounts.

In a difficult European economic environment and in a very unfavourable milk context (slump in world prices for milk powder and whey products), BONGRAIN continued to give priority to building for the future by:

- prospecting and developing new markets (Central Europe and Asia),

- a policy of sustained economic and industrial investments in Europe and in North and South America.

Market shares of the major brands have been consolidated, thus bearing witness to the faithfulness of consumers.

In 1996 net sales amounted 10.4 billion FRF and gave rise to a cash flow of 626 million FRF. Industrial investments represented 393 million FRF.

In million of French francs

	1996	1995	% change
Net sales	10,406.3	9,931.5	+ 4.8
Value added	+ 2,761.6	+ 2,808.6	- 1.7
Gross operating income	+ 859.3	+ 981.2	- 12.4
Earnings before extraordinary items	+ 525.2	+ 610.0	- 13.9
Total net earnings	+ 339.1	+ 397.0	- 14.6
Net earnings excluding minority interests	+ 300.5	+ 356.8	- 15.8

BONGRAIN's strategy and long-term perspectives will not be affected by the current problems in a milk environment itself in evolution.

At the shareholders' Annual General Meeting to be held on the 30th of April, the Board of Directors will recommend an unchanged net dividend of 61 French francs per share, for an increased number of shares.

CONTRACTS & TENDERS

Amsterdam Airport Schiphol

SCHIPHOL GOLF & BUSINESS CENTER

Contrary to earlier announcements the final date for expressions of interest in the tender procedure for the Schiphol Golf & Business Center has been moved to 2 May 1997.

The selection procedure will commence after 2 May.

Applications for further information may be addressed to:

Amsterdam Airport Schiphol, Schiphol Real Estate, P.O. Box 7501, 1118 ZG Schiphol Airport, tel: +31 20 601 41 10, fax: +31 20 601 37 01

Internationale Nederlanden Bank N.V.

US\$200,000,000 Subordinated collateral floating rate Notes due 2002

Notice is hereby given that for the Interest period 11 March 1997 to 11 September 1997 the notes will carry on Interest rate of 5.625% per annum. Interest payable on 11 September 1997 will amount to US\$287.50 per US\$100,000 note and US\$7,187.50 per US\$250,000 note.

Agent: Morgan Guaranty Trust Company

JPMorgan

NATIONAL BANK OF CANADA

14 month floating rate notes due 10th June 1998

U.S.\$200,000,000 Floating Rate Notes due 1998

In accordance with the provisions of the Noteholders' Agreement, the Noteholders will bear interest for the three month period ending 10th June 1998 at 5.625% per annum.

The interest amount per note will be US\$1,447.00.

The interest amount per note will be US\$144,715 per US\$100,000 Note. Note will be US\$1,447.00 per US\$100,000 Note on 10th June, 1998, against presentation of Certificate No. 9.

Agent: Bank of Switzerland, London Branch Agent Bank Barclays

6th March, 1997

Oesterreichische Investitionskredit Aktiengesellschaft

Issue of up to US\$40,000,000

Subordinated Collateral Floating Rate Notes Due 2004 of which US\$20,000,000 is being issued as the initial Tranche

Notice is hereby given that the notes will bear interest at 5.625% per annum from 11 March 1997 to 11 September 1997, interest payable on 11 September 1997 and amount to US\$287.75 per US\$1,000 note, US\$7,187.50 per US\$10,000 note and US\$2,875.00 per US\$100,000 note.

Agent: Morgan Guaranty Trust Company

Industrial Bank of Korea

In memory of the Industrial Bank of Korea

US\$10,000,000

Floating Rate Notes due 1999

Notice is hereby given that for the Interest period 11 March 1997 to 11 September 1997 the notes will bear interest at 5.625% per annum.

The interest amount per note will be US\$1,447.00.

The interest amount per note will be US\$144,715 per US\$100,000 Note on 11th June, 1998, against presentation of Certificate No. 9.

Agent: Bank of Switzerland, London Branch Agent Bank Barclays

6th March, 1997

Agent: Bank of Switzerland, London Branch Agent Bank Barclays

6th March, 1997

COMPANIES AND FINANCE: ASIA-PACIFIC

Dah Sing advances 26.5% in year

By Louise Lucas in Hong Kong

Dah Sing Financial Holdings, the Hong Kong-listed banking and financial services group, yesterday reported a 26.5 per cent rise in annual net profits, from HK\$476.55m in 1995 to HK\$602.61m (US\$77.8m) last year.

The results, at the top end of expectations, continue the trend of strong performances from the territory's banking sector. However, in keeping

with its peers, Dah Sing reported a sharp increase in provisions, from HK\$96.77m in 1995 to HK\$126.37m to HK\$151.5m. This was caused by growth in loans and deposits and a net interest margin that widened from 3.59 per cent to 3.76 per cent.

Mr H.L. Soo, company secretary, said the rise in interest income was in spite of a loan loss provision at 1 per cent of outstanding loans and advances.

As with other banks in the territory, Dah Sing's results

were lifted by a strong increase in net interest income, up 23.8 per cent from HK\$926.37m to HK\$1,126.37m. The rise relates less to specific charges for bad debts - which fell 11.7 per cent - than to general provisioning.

Dah Sing attributed the rise to the increase in the outstanding loan balance and a decision to set the general loan loss provision at 1 per cent of outstanding loans and advances.

As was the case with

higher yielding loan products and a favourable interest rate environment, especially the widening gap between local prime rate and interbank interest rates during the first half of 1996.

The group's life assurance business, which contributed 9 per cent of earnings last year, was lifted by a 30 per cent rise in annualised premiums from new policies.

In January, Abbey National, the UK bank, announced it had bought 5 per cent of Dah Sing for HK\$1.03.

ASIA-PACIFIC NEWS DIGEST

Japan finance group bankrupt

Koei Corporation, a Tokyo-based non-bank finance company closely linked to the Industrial Bank of Japan, became Japan's largest bankrupt so far this year when it filed for special liquidation in the Tokyo District Court on Monday. Koei's debts stand at Y294.1bn (US\$1.7bn), making it the ninth largest bankruptcy among non-bank lenders, according to Teikoku Data Bank, a private credit research agency. The company is capitalised at Y1.6bn.

Koei was set up in 1981 as a nominally independent company and attracted investment from leading commercial and regional banks as well as the Industrial Bank of Japan. The company was initially so successful, with profits peaking at Y3.1bn in 1991 on revenues of Y23.7bn, that it sought a Tokyo Stock Exchange listing.

By March 1993, with the collapse of property prices, most of the company's loans were already deemed non-performing, and Koei reported a recurring loss of Y12.5bn. A subsequent restructuring plan initiated by IBJ failed and by last March net losses had ballooned to Y31.4bn, while revenues had dwindled to Y4.1bn.

Jonathan Arnells, Tokyo

Fort Bonifacio site sold

Metro Pacific, the Philippines arm of Hong Kong's First Pacific group, yesterday announced it was selling its affiliate's majority interest in a 64 hectare site within Fort Bonifacio, one of the world's largest property developments, for 20.3bn pesos (US\$71m). The site went to Fort McKinley Holdings, a consortium including companies involved in property development, cement manufacturing, banking and investments.

Fort Bonifacio Development Corporation, which is 55 per cent owned by a private consortium led by Metro Pacific, is selling its 75 per cent interest in two companies which hold the land. The bulk of the land sold, valued at 42.25 pesos a square mile, will be converted into an 18-hole golf course and country club. The remaining 16ha will be used for residential, commercial, sports and recreational purposes. FBDC has a 21.4ha share of the 44ha Fort Bonifacio site.

Fort Bonifacio plans to create a business centre double the size of Makati, Manila's central business district. Last year FBDC sold lots of 16ha at 180,000 pesos a square mile, compared with its acquisition price of 33,288 pesos a square mile. It reported net income of over 1bn pesos in 1996.

Justin Marquez, Manila

Beijing Datang seeks HK\$3bn

Beijing Datang Power, which is due to be the first Chinese state-owned enterprise to secure a listing on the London stock exchange, yesterday said it planned to raise up to HK\$3.13bn (US\$404m) in an international equity offering. Beijing Datang, which is seeking a secondary listing on the London stock exchange and primary listing in Hong Kong, says it will offer 1.244bn H shares at a maximum price of HK\$2.52 each. H shares are three of Chinese enterprises listed on the Hong Kong stock exchange.

The pricing puts the stock on a fully diluted price earnings multiple of 12 times. According to the prospectus released yesterday, Beijing Datang is forecasting net profits this year of HK\$1.02bn, against HK\$88m estimated last year.

Some 10 per cent of the new H-shares are to be offered in Hong Kong and the remainder will be distributed internationally. Morgan Stanley is global co-ordinator and lead manager of the issue.

Louise Lucas, Hong Kong

Profits fall at China Steel

Unaud

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and the solidity of our materials hold the power of our ideas and of our experience. Italcementi Group is the trademark that seals the relationship between two leaders of the worldwide cement market: Italcementi and Ciments Français, whose joint experience unites the know-how, traditions and cultures of ten countries. 50 cement factories, 230 quarries, 320 concrete plants, 15,000 people and one of the world's most advanced technical centres. These are the foundations which enable Italcementi Group to meet local needs with the global vision of a worldwide organization. As a leader in Europe, the group offers outstanding technological solutions, quality products, and an ever more complete customer service. Building something that leaves a unique and original imprint over time.



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LAW

Court backs
WWF case

A European Commission decision refusing the World Wide Fund for Nature access to documents relating to a building project in Ireland was insufficiently reasoned and must be annulled, the European Court of First Instance ruled last week.

In 1991, the Irish authorities announced a plan to build a visitors' centre at Mullaghmore in the Burren National Park using European structural funds.

WWF complained to the Commission that the project would infringe European environmental law and involve a wrongful application of structural funds.

The Commission opened an investigation but in October 1992, it said it did not intend to initiate infringement proceedings against Ireland because the project did not infringe European environmental law.

In November 1994, WWF wrote to the Commission requesting access to all documents on the Mullaghmore project, and particularly those relating to structural funds. The Fund relied on Commission Decision 94/90 on public access to Commission documents.

In February 1995, the secretary-general of the Commission wrote to WWF refusing access and giving reasons of a decision.

WWF argued that the Commission decision should be annulled because it breached Decision 94/90 and was insufficiently reasoned.

The Court noted that although Decision 94/90 was a series of obligations which the Commission had voluntarily assumed, it was capable of conferring on third parties legal rights which the Commission was obliged to respect.

The Code of Conduct adopted under Decision 94/90 set out the general principle that the public should have the widest possible access to documents held by the Commission, but contained a series of exceptions.

Those exceptions were either mandatory or discretionary, and where the Commission exercised its discretion to refuse access it had to strike a balance between the interest of the citizen in obtaining access to documents and its interest in protecting the confidentiality of its deliberations.

It was also entitled on public interest grounds to refuse access to documents relating to investigations which could lead to an infringement procedure, even where a period of time had elapsed since the closure of the investigation.

However, the Commission could not confine itself to invoking the possible opening of an infringement procedure as justification, under the heading of protecting the public interest, for refusing access to all the documents requested.

It was required to indicate, at the very least by reference to categories of documents, the reasons for which it considered the documents were related to the possible opening of an infringement procedure.

The duty to give reasons for every decision enshrined in the Treaty of Rome permitted interested parties to know the justification for a measure in order to enable them to protect their rights, and also enabled the European judiciary to exercise its power to review the legal validity of a decision.

The contested decision and the letters which had preceded it did not indicate that the Commission had fulfilled its duty to undertake a genuine balancing of the interests involved. It gave no indication of the Commission's reasons for considering that the documents covered by the request all related to a possible infringement proceeding.

The decision therefore failed to meet the requirements to state reasons laid down in the treaty and should be annulled.

Hiromi Kondo and Michael Millepepe have been appointed as joint presidents of Nikko France, replacing Minoru Yamamoto, who returns to Tokyo. José Nestola has been appointed president of Nikko's office in Spain.

BRICK COURT CHAMBERS, BRUSSELS

French media
shake-up

André Rousselet, the founder of Canal Plus, the French pay television station, has resigned his seat on the supervisory board of the group in the wake of a restructuring of its shareholding.

The change marks the end of an era for Rousselet, a close friend of the country's former socialist president François Mitterrand and the founder of Canal Plus in 1984.

But it is only one consequence of a wide-ranging shake-up in France's media sector. In a related move, Jérôme Monod, chairman of Lyonnaise des Eaux, the French utilities and communications group, has resigned from the board of Havas, the communications group, which has become the largest investor in Canal Plus in the wake of the same restructuring.

Under the terms of a complex deal announced in early February, Générale des Eaux, one of Lyonnaise's principal rivals, will become the dominant investor in Havas, which - thanks to a shareholder pact with the bank Société Générale - will hold nearly 40 per cent of Canal Plus.

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BRICK COURT CHAMBERS, BRUSSELS

Monod had objected to the terms on which the deal took place, as well as the fact that Havas directors had not been informed in advance except by what they read in the press.

However, Lyonnaise held only a modest stake in Havas, with its communications strategy based around other activities including M6, a rival television station, and a strong participation in TPS, a new set up to compete with Canal Satélite, which is controlled by Canal Plus. Andrew Jack, Paris

Polish banking boost

Bank of America's Warsaw team, headed since last year by Daniel Wood, is to be strengthened by three new executives, in anticipation of the bank getting an operating licence from the National Bank of Poland (NBP), the central bank. This will be the second US bank in Poland after Citibank established its subsidiary in 1991.

Wood, a veteran of Poland's commercial debt reduction agreement signed in October 1994, when Bank of America co-chaired the London Club team, has been involved with matters Polish since 1986. The bank's move to set up a wholesale

banking subsidiary in Poland - to supplement its equity trading and cross-border financing activities - recognises that Poland, as Wood says, is a "big and growing market".

Eric Fay, who is the bank's relationship manager, is already in situ while Alex McInnes, with experience in Germany, Ireland and Denmark, is preparing to move out of London to head of Warsaw operations. Olivier Kintgen, who traded interest rates for the bank in Paris will be the country treasurer while Abbas Hasan the head of Bank of America's Islamabad branch is to be the credit manager. Christopher Bobinski, Warsaw

Board moves at LGT

The recent comings and goings in the boardroom of Liechtenstein Global Trust, a private banking and fund management group, are reminiscent of a royal court - hardly surprising, as it is controlled by the Liechtenstein royal family. In November Prince Philipp von und zu Liechtenstein, the chairman and chief executive, cut the size of his board from 14 to five. Now he has promoted Anton Schwaiger, an Austrian and head

of private banking, to the post of president and chief operating officer.

The reshuffle has coincided with the departure of David Minella, an American who headed the asset management business. He joined the board at the time of LGT's \$91.5m acquisition of GT management, a US fund manager, in 1989. His leaving is not a total surprise as GT's recent performance has been disappointing and, following LGT's recent \$55m acquisition of Chancellor, a US fund manager, Chancellor's executives were given two of the plum jobs in the enlarged asset management business. Warren Shaw was made chief investment officer and Penny Zuckerweiss was made chief operating officer.

However, LGT's decision not to replace Minella and put Schweiger in charge of both private banking and fund management has surprised analysts, and LGT's decision to centralise responsibility for the bank's two main businesses in one person contrasts with the trend in other banks, which are increasingly separating private banking from fund management. Rolf Wickenkamp, a German, has taken over as chief financial officer following

the death of Klaus Ritschi. William Hall, Zurich

Czech beer industry

Mervyn Childs, the plain-speaking Englishman who led the drive by Bass into the Czech brewing industry in the past three years, is returning home to head the UK brewing group's leisure machine services unit.

As Bass's man in Prague and as chief executive of Prague Breweries, Childs has been the most prominent foreign figure in the tightly-knit and insular Czech brewing sector. His frequent comments on the industry's poor profitability and tendency to believe its own myth have often caused controversy, though even his local critics acknowledge that he was telling no more than the truth.

Graham Staley, executive vice-president and chief financial officer of Holiday Inn Worldwide, Bass's hotels division, replaces Childs as head of the Czech operations. Prague Breweries is the country's third largest brewing group with about 14 per cent of domestic production and a strong position in the export market. Vincent Boland, Prague

ON THE MOVE

■ NIKKO SECURITIES has made a series of senior management changes, including the appointment of Masashi Kaneko as executive deputy president at NIKKO SECURITIES.

Michel de Carvalho, joint chairman of Nikko Europe since April 1988, has been appointed senior vice-president of CPC INTERNATIONAL, the US food company, and Rainer Münster and John Langdon vice-presidents of the corporation. Kastory becomes senior vice-president, finance and administration and Minberg becomes vice-president finance.

■ Sandy McGovern has become president of the National Geographic Channel, a newly formed joint venture between National Geographic Television and NBC which is anticipated to launch in 1997.

■ Christoph Rommel has joined VEREINSBANK in London; he has been with the bank since 1978. After seven years in London, former head Constandin Graf zu Stolberg will return to Germany to run the equity trading.

■ Hiromi Kondo and Michael Millepepe have been appointed as joint presidents of Nikko France, replacing Minoru Yamamoto, who returns to Tokyo. José Nestola has been appointed president of Nikko's office in Spain.

BRICK COURT CHAMBERS, BRUSSELS

replacing Koji Tanaka who is joining Nikko Bank (Switzerland) as executive vice-president. Rainer Schmitt has been appointed deputy managing director of Nikko in Frankfurt, and will continue in his current role as head of the Berlin office.

■ Bernard Kastory, Richard Bergeman and Axel Krauss have been appointed senior vice-presidents of CPC INTERNATIONAL, the US food company, and Rainer Münster and John Langdon vice-presidents of the corporation. Kastory becomes senior vice-president, finance and administration and Minberg becomes vice-president finance.

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BRICK COURT CHAMBERS, BRUSSELS

Cologne. ■ Carl Bennett, chief executive of GETINGE INDUSTRIER, is resigning his position at the company's annual general meeting on April 26 and will become chairman. Johan Malmquist, at present deputy chief executive with responsibility for the business areas Arjo and Disinfection, will succeed Bennett as chief executive.

■ At its April 25 annual general meeting AKZO NOBEL will propose the appointments of Maarten van Veen, chairman of Hoogovens management board and Paul Bremer, former US ambassador to the Netherlands, to its supervisory board.

■ ARTHUR D. LITTLE, the global consulting company, has announced the appointment of Eric Belot as managing director at Arthur D. Little, France and François Jeannet as managing director at the company's operations in Switzerland.

■ Mak Puiy Hoon has been appointed executive director of KEPPEL SECURITIES. Prior to this he was Kepel Securities' dealing manager. ■ DEUTSCHE MORGAN GRENFELL has appointed

Dewey Yee as its regional head of international leasing and asset-based finance and Peter Schneider as its regional head of special products.

■ MITSUI LIFE INSURANCE has appointed senior managing director Akira Miyake as president, replacing Koshiro Sakakura who will become chairman, effective April 1.

■ The Spanish supermarket chain SANTA ISABEL has appointed finance manager Jaime Perry as chief executive, replacing the company's founder Eduardo Elberg who has stepped down.

■ NAKAYAMA STEEL WORKS has appointed Masahisa Kozaki, former vice-president of Nippon Steel Corp, as president. ■ FIRST SAVINGS BANK has announced the retirement on June 30 of Patrick Nilan, chief executive and president of the bank and of Bayonne Bankshares M.H.C., the mutual holding company of the bank.

■ Leslie Martin has been appointed chief operating officer of WESTPAC BANKING. ■ Gerard Jousset becomes managing director of IBM

GLOBAL SERVICES' new entity for France, Belgium, Luxembourg, the Middle East and Africa and joins the board of IBM France. He also becomes chairman of CGL, the IBM computer engineering and services subsidiary, and retains his duties as chairman of Axone, a subsidiary of IBM.

■ The board of RADIO IRELAND has approved the appointment of Dick Hill as its new chief executive.

■ Tomifiro Morita has been appointed president of DAICHI LIFE INSURANCE, replacing Takahide Sakurai who will become a chairman of the board, with effect from April 1. Morita was previously executive vice-president with responsibility for retail operations and investment management.

■ Stanley Hui succeeds Philip Chen as chief executive of DRAGON AIRLINES.

International appointments

Please fax information on new appointments and retirements to +44 171 873 3228, marked for International People. Set fax to "fine".

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Fax 0171 873 3064

Melanie Miles 0171 873 3306

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Our charges are based largely on results, so you have little to lose.

For a confidential discussion without commitment, please contact Gary Morley or Lance Blackstone at:

Blackstone Franks Corporate Finance
10th Floor, 100 Newgate Street, London EC1 9HL
Tel: 0171 250 3300 Fax: 0171 250 1402

Due to our bank order postponement we have a large quantity of quality executive and system ranges - conferences and receptions. Large choice of veneers: (Walnut, Rosewood, Ash etc.)

with discount of up to 40% from R.R.P.!

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COMPANIES AND FINANCE: UK

Laporte achieves 12% advance in spite of almost static turnover

By Jenny Luebke

Laporte, the speciality chemicals company, yesterday surprised investors with a 12 per cent rise in underlying profits, despite almost static sales, and claimed the advance as the reward for last year's restructuring.

The figures were for the first full year since Mr Jim Leng took over as chief executive and replaced its entire executive team.

Over the year, Mr Leng disposed of almost a quarter of the company, saying that 114 acquisitions over 15 years had seen Laporte lose both focus and direction.

There were still further disposals to come, said Mr Leng yesterday. However,

the group's main emphasis would now be on acquisitions, on which it could spend up to £400m (£652m).

Last year, the group's sites were cut by a third, and staff by a quarter, to 5,500. Group sales fell by 1 per cent to £1.06bn.

Meanwhile, it had gained £5m of sales and £100,000 of profits through currency movements.

However, at the exchange rates prevailing in the fourth quarter, its sales would have been £50m lower, and profits £5m lower.

There is a 9 per cent increase in the final dividend, to 15.75p, lifting the total by 5 per cent to 24.25p. Earnings rose 13 per cent to 46.9p (41.5p), excluding exceptions.

Operating profits on continuing businesses rose 18 per cent to £17.8m. About a third of this increase was due to acquisitions, said Mr

Michael Kayser, finance director.

Mr Leng said the group had raised £165m through disposals. It ended the year with net cash of £13m, compared with net debt of £180m at 1.06bn.

At the same time, margins rose from 11.8 to 12.9 per cent.

At the pre-tax level, profits rose by 12 per cent to £27m excluding exceptional items, and by 22 per cent to 57.8m after exceptions.

Operating profits on continuing businesses rose 18 per cent to £17.8m. About a third of this increase was due to acquisitions, said Mr



Jim Leng (left) and Michael Kayser: acquisitions brought in a third of operating profit rise

Premier to go on exploring despite Albania

By Jane Martinson

Premier Oil said yesterday that the political upheaval in Albania would not alter its decision to step up its exploration drive this year, as it reported an 80 per cent rise in 1996 net income to £245.8m (£73.8m).

Mr Charles Jamieson, chief executive of the UK oil independent, said the Albanian turmoil had not caused any interruption to its development programme in the country, although the company had had to evacuate four expatriate staff from all fields to Tirana, the capital.

Albania is one of the group's four key drilling areas for 1997 – the others are Burma, Cuba and Indonesia.

Premier plans a big increase in production in Albania, while also selling part of its 43 per cent stake in a joint venture there to another international oil group.

Annual spending on exploration and production is set to jump from £25m to £80m.

Mr Jamieson admitted that 1996 "was not a brilliant one" for exploration, as the company had focused on acquisitions and changing its portfolio.

Mr Steve Lowden, international operations director, added that "1996 was the year of acquisition and cash-flow, and 1997 will be the year of exploration".

An oil price, which was on average 18 per cent higher than in 1995, was the main driver for last year's profits.

Increased production contributed a quarter of the 80 per cent rise and acquisitions about 10 percentage points.

The group spent £114.8m on acquisitions in Australia, Indonesia and Pakistan last year.

Sales rose 63 per cent to £138.8m (£28.1m), while operating profits increased 85 per cent to 275.1m (£41.2m).

Cash flow after interest and tax rose 70 per cent to £62.4m.

A dividend of 0.55p, up 10 per cent, is payable from earnings up 69 per cent to 44.4p (2.58p).

Net debt of £160m gave gearing of 57 per cent up from 28 per cent in 1995.

The shares edged up 5p to 37.4p.

LEX COMMENT

Long-term care

To the casual observer, Britain's government appears to be spending what may be its dying weeks unravelling the welfare state at bewildering speed. Yet do not be fooled by yesterday's apparently radical wheeze from Mr Stephen Dorrell, the health secretary. His "partnership" plans will do nothing to cut the cost of long-term care to the taxpayer. In fact they will add to it. Why? Because the target group for the new subsidised policies is not people the state would otherwise have been looking after; rather it is those who would otherwise be selling assets to look after themselves. If anything – especially since the means-testing threshold was recently doubled – this particular frontier of the state is being rolled forward, not back.

Still, that need not bother the potential beneficiaries; not just the asset-rich elderly, but nursing home groups and insurers would benefit if the new schemes were to spread. And even if the government's proposals are not all the industry wanted, they would still open up a big new market.

Insurance of the Dorrell variety could conceivably make sense for maybe 1m retired people who cannot afford the present expensive products. The difficult part, however, would be persuading even a small proportion of that number to buy. Consider that long-term care insurance has so far been a dismal flop in the UK – just 20,000 policies have been sold since 1991 – and this looks like an uphill struggle.

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Mr Tappin was speaking after the group reported operating profits up to £13.4m (£11.8m) in the UK and to £13.8m (£11.3m) in continental Europe.

That result helped offset a weaker performance in the Americas where operating profits fell to £9.65m (£10.8m).

The Asia, Australasia and Africa division reported modestly improved operating profits of £11.8m (£10.7m).

Earnings per share rose from 33.8p to 35p, helped partly by a tax charge that declined from 36.8 per cent to 34.2 per cent.

The group has recommended a final dividend of 14.3p, making a total of 14.3p for the year. This compares with a total of 13.2p last year.

"That will lead to improved productivity in

Cellnet chief in surprise departure

By Alan Cane

Mr Howard Ford, managing director of Cellnet for the past 30 months, left the mobile phone operator unexpectedly yesterday.

Neither he nor British Telecommunications, which holds a majority stake in Cellnet, would comment yesterday, except to say the parting was amicable and by mutual agreement.

BT said in a statement that Mr Ford had decided to "pursue his career outside Cellnet and the BT Group". It went on to wish him well for the future.

It is believed, however, that Mr Ford is to take up a position with a rival to BT, although not necessarily in mainstream telecoms.

Now 45 years old, he has broad experience in information technology. Before joining Cellnet in 1994, he was responsible for IBM's personal computer business in Europe, the Middle East and Africa, based in Paris. He was also a non-executive director of Phonelink, the on-line information service, and of QA Training. He gave up these posts on joining Cellnet.

Cellnet, which trailed Vodafone, the market leader, in the early days of the UK cellular market, has consolidated its position under Mr Ford's leadership, emphasising the extent and quality of its network and accelerating measures to persuade customers to move from the older analogue network to the modern and more efficient digital systems. It now has more than 1m digital customers.

Mr Simon Moffat, finance director, is taking over as acting managing director.

Handheld computer maker raises pre-tax profits 38% to £16m

Psion plans 32-bit machines

By Paul Taylor

Psion, the leading handheld computer manufacturer, plans to launch two machines this year based on its next-generation 32-bit technology.

At least one is expected to be a highly sophisticated pocket PC capable of wireless digital communications.

Mr Potter said that 1997 would be a "period of transition", as Psion began to roll out a variety of machines designed to carry the company to the end of the decade.

Psion has spent over £20m developing the new EPOC22 systems which will be sold alongside new models of its highly successful Series 3 handheld PCs also due to be launched this summer.

Mr Potter also said that the company is close to signing licensing deals with a number of companies for its

CMG, the Anglo-Dutch computer services group, yesterday highlighted the recent strength of the European market for computer software and services by reporting a 37 per cent rise in full year pre-tax profits.

CMG's shares closed up 85p at £12.55p. Just 15 months ago the company floated on 250p.

Pre-tax profits rose from a £18.46m that included a £1.6m exceptional charge, to £27.5m on turnover up 25 per cent at £245.2m.

In the Netherlands, sales rose 35 per cent to £17.2m while operating profits grew 38 per cent to £2.7m. UK sales advanced 9 per cent, reflecting the group's withdrawal from the share registration market. Operating profits jumped 69 per cent.

RESULTS

	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current payment (p)	Date of payment	Dividends Corresponding dividend	Total for year	Total test year
Aradagh S	6 mths to Dec 24	20.3	(19.0)	3.91	(2.5)	7.95	1,155	April 11 1.05
British Vins	Yr to Dec 31	895.8	(675.6)	57.24	(55.74)	15.8	1,010	4.25
Brundtline Agg	Yr to Dec 31	27.9	(24.2)	1.534	(1.38)	1.8	1.7	0.85
Calderburn	Yr to Dec 31	40.6	(61.1)	1.629	(3.74)	3.12	(3.98)	nil
CMG	Yr to Dec 31	245.2	(196.5)	27.52	(18.46)	27.41	4	May 20 3.2
Calver High	Yr to Dec 31	77	(60.3)	3.96	(0.39)	6.01	12.5L	4.45
Domestic & General	6 mths to Dec 31	42.2	(36.38)	5.39	(5.39)	5.81	(52.05)	May 8 12.25
Falvey	Yr to Dec 31	245.6	(196.3)	43.97	(34.19)	32	(27.4)	6.15
First National S	Yr to Dec 31	25.18	(24.1)	1.07	(0.94)	0.55	May 19 6.9	13 11.5
Flame	Yr to Dec 31	1,215	(1,221)	18.19	(17.14)	1.074	1,074	1.17
Flit Brit Healthcare	Yr to Dec 31	50	(50)	1.22	(1.14)	0.55	Apr 17 1	1
Intertec Justice	Yr to Dec 31	104.2	(96.7)	16.75	(15.67)	12.7	(10.2)	2.8
Laporte	Yr to Dec 31	1,063	(1,067)	78.74	(24.54)	21.1	(4.3)	1,575
Persimmon	Yr to Dec 31	451.2	(249.4)	33.1	(22.89)	15.2	(13.99)	6.5
Persons	Yr to Dec 31	146.9	(63.4)	6.01	(2.25)	4	May 30 3.36	5.7
Polyplus	6 mths to Dec 31	93.1	(94.2)	11.3	(7.6)	4.65	(4.06)	0.83
Premier Oil	Yr to Dec 31	138.8	(85.1)	45.37	(25.1)	0.55	May 16 0.5	0.55 0.5
Psion	Yr to Dec 31	124.2	(80.5)	16.4	(11.6)	14.57	(10.75)	1.5
Relyon	Yr to Dec 31	64.8	(48.2)	7.02	(5.87)	7.02	(5.87)	4.25
Sanderson Bramall	Yr to Dec 31	58.7	(518.4)	12.3	(2.3)	2.04	(2.04)	3.2
Sidney (Charles)	16 mths to Dec 31	325.51	(168.39)	6.03	(1.61)	10.71	(7.2)	1.2
Spirax-Sarco	Yr to Dec 31	272	(221)	1.42	(1.45)	0.81	(0.81)	10.3
Trease	Yr to Dec 31	22.3	(22.1)	1.42	(1.45)	0.81	(0.81)	1.5
Wescom	Yr to Dec 31	971.4	(972.9)	53.17	(57.59)	19.4	(19.5)	5 5.5

Earnings shown basic. Dividends shown net. Figures in brackets are for corresponding period. *After exceptional charge. **After exceptional credit. 10m increased capital. £Am stock. #Pro forma. @Restated. #At 1996. \$At June 30, 1996. *Comparatives restated. \$Sgross. #As at Oct 31, 1996. **2nd interim.

Attributable Earnings (£m)

EPS (p)

Current payment (p)

Date of payment

Dividends Corresponding dividend

Total for year

Total test year

Investment Trusts

NAV (p)

Earnings (£

INTERNATIONAL CAPITAL MARKETS

Gilts rise on drop in producer prices

GOVERNMENT BONDS

By Edward Luce and Svennur Isaksson in London and Tracy Corrigan in New York

UK gilts strengthened markedly yesterday on news of an unexpected drop in UK producer prices for February and predictions that the UK was on course to hit its 2.5 per cent inflation target for 1997.

Speaking in Basle, Mr Eddie George, the governor of the Bank of England, said the UK's inflation performance was on track to hit short-term targets. Producer input prices fell by 0.9 per cent in February, against market expectations that they would be unchanged for the month.

The short sterling contract rose by 20 basis points to 93.60, indicating that the markets were not expecting UK base rates to rise by more than 25 basis points before June. In London the June long gilt future rose by 3/4 to close at 111.7.

"Most of the rally can be attributed to good UK fundamental rather than worries over Emu," said Ms Sonja Gibbs, market strategist at Nomura International. "If there are worries that Emu might be delayed, then the UK's 'safe haven' status doesn't seem so important."

Italian bonds remained under pressure from uncertainty over the feasibility of a mini-budget in spring.

Speculation that the budget would only achieve fiscal

tightening of around £8,000m instead of the estimated £14,000m required to meet Emu targets helped weaken BTPs.

The June eurolira future dropped 0.05 to 93.12. June futures on 10-year BTPs fell 0.40 to close at 127.50 in London.

"There is some concern

that the Italian government will not be able to summon the political strength to push through a mini-budget in the spring," said Mr Andrew Bevan, senior bond economist at Goldman Sachs in London.

Dutch bonds ignored a rate rise by the central bank, which was viewed as a technical measure aimed at bringing interest rates into line with those of the Bundesbank.

The Bank raised its special advances rate 20 basis points to 2.90 per cent and its secured loans rate by 50 basis points to 2.50 per cent.

The 10-year benchmark DSL closed 0.12 higher at 101.26, yielding 9 basis points less than the equivalent German bond, against 11 points in Friday.

German bonds closed slightly higher, outperforming most European markets. The June bond future, listed in London, settled 0.25 higher at 101.75, while in the cash market the 10-year benchmark bond rose by 0.30 to 120.45.

US Treasuries appeared to be on hold in morning trading yesterday, after a week of worrying about the intentions of Mr Alan Greenspan, US

Federal Reserve chairman, whose Humphrey-Hawkins testimony dominated the market last week.

The 30-year long bond was unchanged around midday at 97.5%, to yield 6.614 per cent, while the two-year note was flat at 95% to yield 6.061 per cent.

Analysts said the key data due out this week was the Fed's "beige book" on Wednesday, which will give fresh indications on the state of the economy, and Friday's producer prices, which will be monitored for signs of inflationary pressure.

"Given that we went every which way on Friday's employment data, it's not surprising that people are standing back," said Mr David Munro, chief US econ-

CAPITAL MARKETS NEWS DIGEST

Support for loan market initiative

An initiative to create a more transparent and liquid secondary European market for syndicated loans is beginning to bear fruit. The Loan Market Association, launched last December by seven London-based commercial banks, held its inaugural meeting last week and has already enlisted the support of around 80

institutions.

To date, 29 banks have joined the LMA as full members and another 43 institutions, including banks, law firms and rating agencies, have signed up as associate members. The Bank of England, the Bank of Japan and the British Bankers Association have joined as courtesy members. The LMA was founded by BZW, NatWest, CSFB, HSBC Investment Bank, Fuji Bank, J. P. Morgan and SEC Warburg.

The development of a liquid secondary market would bring Europe more closely in line with the US, where bank loans are commonly traded as a means of distributing risk and enabling investors to place money into a range of financial assets.

The aims of the LMA are "to create more flexibility, reduce the cyclicity of the loan market, create added capacity and achieve greater transparency," said a member of the LMA board. If these four goals are met, he said, this would improve market liquidity, which should translate into more advantageous pricing terms for borrowers over the cycle. For banks, one advantage is that getting loans off their balance sheets allows them to spread their risks and enhance their loan portfolio management.

The LMA comprises various committees which are looking at ways of improving loan portfolio valuation and management, streamlining documentation and settlements, and informing lenders and borrowers of the implications of a secondary loan market.

Corinne Middlemann

Local currency fund by ANZ

The emerging markets fund management arm of ANZ Investment Bank yesterday launched ANZ Local.

Currency Debt Portfolio, an open-ended unit trust, will invest in local currency-denominated bonds issued in a wide range of countries, including Russia, Egypt, Brazil, India and Jamaica.

ANZ said the move to local currency investments had been brought about by two factors: the general trend of improving creditworthiness, in the wake of World Bank and IFC-inspired reforms; and governments' efforts to reduce their dependence on international capital markets by tapping domestic savings.

Last year, ANZ said, local currency emerging market debt offered some of the highest returns. Ukrainian Treasury bills, for example, yielded more than 75 per cent in local currency terms in 1996, while the Ukrainian currency remained stable against the US dollar.

Samer Isaksson

EBRD offers first 30-year rand issue

INTERNATIONAL BONDS

By Corinne Middlemann

The South African rand sector's return to popularity continued yesterday with the first 30-year eurobond issue, longer than the longest-dated South African government paper.

The R5bn zero-coupon offering was launched by the European Bank for Reconstruction and Development, which also issued R2.5bn of 20-year bonds.

The deal comes a week after the World Bank set a maturity record in the sector with a 20-year zero-coupon bond.

The EBRD's 20-year bond yields 14.4 per cent while the 30-year issue yields 13.6 per cent annually, said lead manager Toronto-Dominion Bank, a recent newcomer to the market.

the rand sector. Because of the deeply discounted issue prices of both bonds, the deals raised around \$60m in total for the supranational agency.

Some observers have argued that buying 30-year rand assets only months after the rand fell precipitously requires a suspension of disbelief on the part of investors.

However, a syndicate manager at Toronto-Dominion said investors were attracted by the small cash outlay required for the bonds, tax efficiency, their high double-digit yields, hopes of rand appreciation over the long term and expectations of a fall in interest rates.

He said that the paper saw good demand, mainly from retail but also some institutional accounts, in Switzerland, Germany, the Benelux

countries and Italy. The World Bank also returned to the rand sector, with R150m of five-year bonds via Hambros Bank.

Another exotic currency sector, the Philippine peso, was inaugurated yesterday when the International Finance Corporation, the World Bank's private-sector arm, issued the first euro-peso deal - 2.6bn pesos of five-year bonds paying a 10.25 per cent coupon - via Citicorp.

The IFC bonds were said to have met a warm reception, in part because of rating agency Standard & Poor's recent upgrade of the Philippines' sovereign debt from BB to BB+, one notch below investment grade.

Another euroso deal is expected soon for the World Bank, via Deutsche Morgan Grenfell.

New international bond issues									
Borrower	Amount m.	Coupon %	Price	Maturity	Fee %	Spread bp	Book-ratio		
First Pacific Capital	350	6.24%	100.00	Mar 2002	2.50			ING/HSBC Warburg	
Deutsche Morgan Grenfell	77	6.38%	99.70	Mar 2003	2.50	+226/+14/-0.25		Deutsche Morgan Grenfell	
Deutsche Morgan Grenfell	50	6.38%	99.70	Jun 2002	2.50			Deutsche Morgan Grenfell	
Deutsche Morgan Grenfell	300	4.37%	98.90	Apr 2000	2.25%	+517/+400/+0.25		Deutsche Morgan Grenfell	
Deutsche Morgan Grenfell	100	4.30%	98.00	Oct 2002	0.10			Deutsche Morgan Grenfell	
Deutsche Morgan Grenfell	200	3.80%	98.00	Dec 2002	0.25			Deutsche Morgan Grenfell	
Deutsche Morgan Grenfell	200	3.75%	98.00	Apr 2003	0.25			Deutsche Morgan Grenfell	
Deutsche Morgan Grenfell	100	3.75%	98.00	Apr 2003	0.25			Deutsche Morgan Grenfell	
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Deutsche Morgan Grenfell	100	3.75%	98.00	Apr 2003	0.25			Deutsche Morgan Grenfell	
Deutsche Morgan Grenfell	200	3.75%							

Clare Bellwood 0171 873 3234

BUSINESSES FOR SALE

Fax 0171 873 3064

Melanie Miles 0171 873 4874



OPOLE PROVINCIAL VOIVODE

acting on behalf of the State Treasury of the Republic of Poland and in accordance with Article 37 Passage 1 Point 2 of the act of July 13, 1990

on privatisation of state-owned enterprises (Dziennik Ustaw No. 51, pos. 298 with further amendments)

invites domestic and foreign legal and natural persons to negotiations

referred to enter into a commercial partnership with the State Treasury contributing the organised part of the state-owned enterprise's property named

Wojewódzkie Przedsiębiorstwo Rolno-Przemysłowe „PZZ” w Opolu having a seat in Brzeg, 16 Mieczna Street.

The present invitation offers for sale at least 10% of share capital of future company assuming that

- the State Treasury is going to be a holder of maximum 49% of shares of the Company
- entities with foreign capital contribution are allowed to have not greater than 35% of shares

Entities interested in purchasing at least 10% of the share capital, after

- submitting an offer including name, surname, and address or trade name of the firm and its seat together with information about its previous business activity, legal status, and financial position as well as up-to-date excerpt of proper register
- and signing up „Confidentiality Agreement”

will have obtained a copy of the Company's Information Memorandum containing initial data on the enterprise, though Opole Provincial Voivode reserves the right to limit the access to it.

Negotiations are to be undertaken with entities which during 21-day period, beginning at the date of publishing the announcement, will submit secured preliminary offers in writing and marked as follows: „Prywazyjaca PZZ Brzeg”. Such offers have to be directed to Business Activity Division of Voivode Office in Opole, 14 Piastowska Street, room 310, till 3:00 PM.

Opole Provincial Voivode kindly gives information that everybody who is interested in undertaking negotiations will be informed about further procedure mode tending towards entering into partnership or rejecting an offer. He also reserves the right to choose any of the submitting offers or cancel this invitation partly or as a whole without giving explanations.

HOTELS

Knight Frank

France

St Omer - Pas de Calais

HOTEL CHATEAU TILQUES

A busy and profitable quality four star hotel: only thirty minutes from Calais and Eurotunnel

- 53 en-suite letting bedroom
- Separate 80 seat restaurant
- Conference and banqueting for up to 250
- 70 cover breakfast conservatory
- Large terrace and lake
- Tennis and putting green

Future opportunity to build an extra 30/50 bedrooms

In all about 9 acres (3.64 hectares)

Freehold £2 million
subject to contract

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CURRIE LINE LIMITED

(In Receivership)

Haulage and Warehouse Operations

The Joint Receivers offer for sale the haulage and warehouse divisions of Currie Line Ltd either individually or as a whole. Highlights of the businesses are as follows:

- Ideal location in Grangemouth, Scotland for close proximity to Scottish industry and major transport routes.
- Haulage business turnover of £2.6 million and growing - both UK and International.
- Warehouse business turnover of £1.5 million and growing including repack operations.
- Blue chip customer base.
- Modern well maintained haulage fleet - 27 tractors, 148 trailers and swap bodies.
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PACKAGING MACHINERY Product accumulation system

PRODUCTION MACHINERY Paper material receiving lines

APV M1010 Twin screw extruder (1990)

APV M1020 Single screw extruder (1989)

Chestnut M1020 Twin screw extruder (1990)

Palmer X-4X Single screw extruder (1990)

APV 18" x 18" and Wolverine 20" x 30" machines (1991)

Folding mills (1990)

Co-APV Shredding and mill lines

APV Pre-Drying oven, APV Pellet moulder and APV Coating Drier oven

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Written responses to the invitation must be submitted, and their reception confirmed, no later than on 7 April 1997, before 4 pm Polish time, at the seat of "FINKORP".

All responses must contain the following:

- company name, address of seat and legal status (entities) or first and last name(s) and home address (individuals)
- motivation for the share purchase
- brief information on tenderer's business activities.

In order to receive the Information Memorandum on Company, the interested parties must:

- submit responses to the invitation before the deadline
- be approved by the Ministry of State Treasury
- sign a confidentiality statement.

The Ministry of State Treasury reserves the right to reject any response without stating reasons.

The Ministry of State Treasury reserves the right to postpone the deadline for submission of responses, cancel the invitation, or refrain from commencing negotiations without stating reasons.

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Manchester

Manchester Wholesale Meat and Poultry Market Limited (In Administration).

Long established abattoir facility for the wholesale meat trade. Contract slaughtering and sub-letting of premises.

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Manufacturer Distributor of Bacon, Cooked Meat Products

T/O £1.4m. Modern premises, EU approved. Est. 17 years. Good financials.

Established 1980. Available for transitional period.

Write to: Box BS246, Financial Times,

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PUBLIC NOTICES

Sunkyoung Industries Limited (the "Company")

US\$ 50,000,000 Floating Rate Notes due 1998 (the "Notes")

NOTICE OF PUT EXTENSION

Notice is hereby given that:

(i) under Condition 5 (c) of the Notes, Noteholders may redeem, on 24 April, 1997, their Notes at their principal amount by depositing such Notes and Coupons appertaining thereto with the Fiscal Agent not less than 30 nor more than 45 days prior to 24 April 1997 ("1997 Put Option");

(ii) notwithstanding paragraph (i) herein, the Company hereby kindly requests Noteholders not to exercise the 1997 Put Option but to hold the Notes until the final maturity date in April, 1998;

(iii) in order to compensate and provide an incentive to Noteholders for their holding their Notes without exercising the 1997 Put Option, the Company has proposed to pay the Noteholders not exercising their 1997 Put Option a waiver amount equivalent to 0.45 per cent of the principal amount of the Notes held by them;

(iv) KEB International Limited, of 2nd Floor, Crosby Court, 38 Bishopsgate, London EC2N 4AJ, has been authorised by the Company to act as Arranger of this transaction; and

(v) any Noteholder wishing to exercise its 1997 Put Option is requested to contact KEB International Limited (attention: Andrew L-Rate Esq. on telephone number 44 171 650 1512 and facsimile number 44 171 650 1501) and the Fiscal Agent (attention: Joe Heintzen Esq. on telephone number 352 45 90 21 40 and facsimile number 352 45 90 38 25) urgently but in any event no later than 25 March, 1997.

COMMODITIES AND AGRICULTURE

Pechiney to cut US can production by 10%

By Kenneth Gooding,
Mining Correspondent

Pechiney of France intends to close three aluminium can plants in the US by the end of this year and reduce its production capacity there by 10 per cent, Mr Jean-Pierre Rodier, chairman, said yesterday.

Mr Rodier said all the growth in demand for soft drinks containers in the US was being captured by rival polyethylene terephthalate (PET) bottles.

Speaking in London, Mr Rodier said his group was taking action at a cost of FFr350m (\$480m) because, although demand for aluminium cans in the US was stable at present, it might fall in future.

At present PET was making all its progress with a relatively new container, the 20-ounce bottle for soft drinks. So far the material had not dented aluminium's domination of the US can container market but this might be a threat in future. Pechiney's own packaging division was hoping to develop a PET beer container but this would take several years.

Mr Rodier suggested there was 10 per cent too much capacity in total North American aluminium can production and, by making the proposed cuts, Pechiney expected its remaining plants to be working at 90 per cent of capacity by the end of this year. He stressed at a meeting with the Association of Mining Analysts that the PET threat was confined to North America and that Pechiney saw continued growth

for aluminium cans elsewhere. Last year the group started up a can plant in Brazil, which had sold all its 1997 output, and was negotiating to set one up in India.

Analysts said the implications for the industry could still be worrying because North American cans account for about 10 per cent of global aluminium demand.

Mr Bernard Legrand, head of Pechiney's aluminium division, said aluminium supply and demand should be in balance this year so there was no requirement

for any of the world's 918,000 tonnes of idled capacity to be brought back into production.

Global aluminium stocks were equivalent to 50 days of demand and this was a high level, he said. Pechiney had 121,000 tonnes of capacity shut down at present and had no immediate plans to reactivate it. About 75 per cent could be brought back "overnight" but the rest was in need of some repair.

Mr Legrand was questioned about attempts by aluminium producers in the Gulf area to have

the European Union's 6 per cent tariff on the metal removed. He said some time ago Pechiney had proposed to the European Commission that a quota system should be introduced so some aluminium from the Gulf could be imported free of the tariff and "the Gulf producers could benefit from Europe's internal prices".

This suggestion had not made much progress because the EC wanted to include it with other trade and tariff issues being discussed with Gulf states.

Crude oil eases on lower demand

MARKETS REPORT

By Robert Corzine and Kenneth Gooding

Crude oil prices eased yesterday after a brief rally last week sent prices back towards the \$30 a barrel mark. Brent Blend for April delivery, the international benchmark, was down 23 cents to \$39.38 in late London trading, as ample supplies in the US and Europe exerted downward pressure on the markets.

In New York oil prices went into contango - a condition in which prompt prices are lower than future prices - for the first time in almost two years. Traders said this reflected a rise in imports combined with lower demand because of refinery maintenance and the end of winter.

Suggestions from the Far East that the Chinese believed copper prices were too high and would stay out of the market even though they needed to import a great deal of the metal this year caused the price to weaken on the London Metal Exchange.

Copper slipped below \$2,350 a tonne in after-hours trading after holding above this key level for most of the day. Selling by speculative funds caused the price to crumble, traders said.

Mr Alan Williamson, analyst at Deutsche Morgan Grenfell Securities Australia, suggested China would not buy until copper prices fell by at least another \$100 a tonne. "If the price was lower the Chinese would be like a shot," he said.

Copper for immediate delivery on the London Metal Exchange remained in short supply, with the premium compared with delivery in three months indicated at \$72 to \$82 a tonne against \$50 last week.

on additional hubs such as Aachen.

European electricity contracts could also be based on two or three hubs, he said, although in each case one contract would emerge as the dominant one for setting prices.

Mr Jones said the IPE was determined to become much closer to the physical side of energy markets, and all new energy contracts would be developed in close consultation with traders in the physical commodity.

He said he believed the IPE was far less vulnerable to trading scandals than some other exchanges because of the open outcry system. A new compliance manager has been hired, and the exchange is studying whether it needs to expand its compliance staff.

All floor traders have also been required to wear trading jackets to ensure everyone can be easily identified on video if a question later arises about specific trades.

Mr Jones said that although the IPE was keen to enter into co-operation agreements with other exchanges in order to lower costs or to make trading easier, it was determined to retain its independence for the foreseeable future.

"If we merged with Liffe, which is 10 times bigger than the IPE, our identity would disappear," he said.

Robert Corzine

Japanese eat more chocolate

By Michael Peel

A campaign to bombard the Japanese public with scientific studies detailing the benefits of health of eating chocolate led to a 30 per cent increase in chocolate bar production within a year, the president of the Chocolate and Cocoa Association of Japan said yesterday.

Speaking in London to a meeting of the International Cocoa Organisation, Mr Akira Sasaki said the increasing westernisation of Japanese eating habits meant there was great potential for a further growth in cocoa consumption.

Japan produced \$24m of confectionery in 1995, \$4m of it chocolate.

"Certainly, in terms of growth rate we would have to term the project a success but the absolute levels of consumption are not something we can be satisfied with compared to the levels of Europe and North America," he said.

Sales of ground cocoa powder between January and September 1996 were 20 per cent up year-on-year, while cocoa butter production rose 34 per cent.

Sugared cocoa powder production rose 265 per cent. Mr Sasaki estimates milk chocolate production grew by 30 per cent.

"Sugar is expensive in Japan but for an ordinary Japanese, chocolate is not an expensive confection," he said. He said chocolate faced stiff competition from rice crackers and youkan, a confection made from sugar and beans, as a snack at "o-yatsu" - the Japanese equivalent of afternoon tea.

Japanese confectioners represent powerful rivals for chocolate which it encounters nowhere else in the world," he said.

His response was to assemble an industry task force and hold a series of symposia financially backed by the ICCO and supported by the ministries of health and agriculture.

The task force advertised the results heavily on TV and in the press. It also targeted schools and members of the Japanese Nutritionists Society with the results of studies indicating that sugar was not linked to tooth decay and obesity.

Mr Susan Jebb of the Medical Research Council's Dunn Nutrition Centre said although it was true sugar was not linked with obesity, such claims ignored the relatively high fat content of most chocolate bars. "High sugar eaters are the thinnest in the population, but fat is positively associated with obesity," she said.

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Prices from Amalgamated Metal Trading)

■ ALUMINUM (5% purity) (\$ per tonne)

Closes 1890.5-31.5 1892-93

Previous 1845-50 1870-90

High/Low 1573/1650

AM Official 1830-31 1830.5-51

Kerb close 1857-58

Open Int. 289,557

Total daily turnover 60,680

■ LEAD (\$ per tonne)

Closes 674-5 675-6

Previous 691-2 685-7

High/Low 6895/673

AM Official 674-8 674-9

Kerb close 674-5

Open Int. 40,438

Total daily turnover 10,827

■ NICKEL (\$ per tonne)

Closes 7025-8005 8100-05

Previous 8050-50 8150-60

High/Low 8120/8055

AM Official 7990-8000 8080-100

Kerb close 8080-70

Open Int. 51,896

Total daily turnover 11,320

■ ZINC, special high grade (\$ per tonne)

Closes 5870-60 5910-20

Previous 5865-75 5920-25

High/Low 5910/5855

AM Official 5870-75 5920-21

Kerb close 5885-90

Open Int. 16,255

Total daily turnover 8,123

■ COPPER, grade A (\$ per tonne)

Closes 2458-69 2372-73

Previous 2493.5-6.5 2412.5-3.5

High/Low 2448-49 2375/2385

AM Official 2448-49 2385-67

Kerb close 2385-59

Open Int. 87,908

Total daily turnover 21,521

■ CRUDE OIL, IPE (\$/barrel)

Closes 1243.5-44.5 1254-55

Previous 1250.5-1.5 1260-61

High/Low 1257/1246

AM Official 1243-44 1252.5-53.5

Kerb close 1249-50

Open Int. 87,908

Total daily turnover 21,521

■ HEATING OIL, NYMEX (\$/1,000 barrels)

Closes 1243.5-44.5 1254-55

Previous 1250.5-1.5 1260-61

High/Low 1257/1246

AM Official 1243-44 1252.5-53.5

Kerb close 1249-50

Open Int. 87,908

Total daily turnover 21,521

■ GOLD COMEX (100 Troy oz; \$/troy oz)

Closes 302.5 303.5

Previous 302.5 303.5

High/Low 302.5-303.5

AM Official 302.5 303.5

Kerb close 302.5

Open Int. 302.5

Total daily turnover 40,593

■ PLATINUM NYMEX (100 Troy oz; \$/troy oz)

Closes 1,025.5 1,026.5

Previous 1,025.5 1,026.5

High/Low 1,025.5-1,026.5

AM Official 1,025.5 1,026.5

Kerb close 1,025.5

Open Int. 1,025.5

Total daily turnover 40,593

■ GOLD, AM Official (\$/oz) 1,050.01

LME Closing (\$/oz) 1,050.01

Set 10/10/93 1,050.01

CURRENCIES AND MONEY

D-Mark gains across the board

MARKETS REPORT

By Simon Kuper

The D-Mark rose yesterday on improving sentiment over the German economy and fresh talk that European monetary union might be delayed.

The currency gained 1.5 pence against the dollar to close in London at DML70.5.

Recent signs of recovery in the German economy have caused the money markets to price in a Bundesbank interest rate rise by the spring. The yield differential on US and German ten-year bonds has narrowed to about 100 basis points, from 115 points twelve days ago.

The D-Mark also gained on comments this weekend from Mr Herbert Hax, head of Germany's "five wise men" economic advisory panel, who said that Germany would probably miss its budgetary targets for

Emu this year. He said the country should delay joining monetary union until its finances were in order. However, Mr Helmut Kohl, the German chancellor, insisted Emu would go ahead on time. Yesterday Mr Klaus-Dietrich Kuehnbacher, Bundesbank council member, said he doubted whether Germany could hit the budget deficit target for Emu.

The D-Mark rose 1.5 pence against the dollar to close in London at DML70.5.

The D-Mark firmed yesterday against the lira to L994.1 and, firmed to Pta84.82 against the peseta. It gained 10.48 against the yen to Y117.44.

But the German currency's strongest rise was against sterling, which lost 3 pence to DM2.728 after UK price date emerged soft.

February factory gate

■ Pounds in New York

Mar 10 Closing Change Bid/offer High/Low One month %PA Bank of

mid-point on day spread %PA Bank of

Three months %PA Bank of

One year %PA Bank of

Index

Mar 10 £ \$

2 spot 1.6015 1.6030

3 month 1.5990 1.6008

1 yr 1.5925 1.5937

prices were flat on the month before, while February input prices fell sharply.

Mr Eddie George, governor of the Bank of England, said he thought UK inflation would hit the government's 2.5 per cent target during 1997. Mr Peter von Maydell, senior currency economist at UBS in London, said: "The market took that to mean that base rate hikes will not occur in the near term."

■ The guilder firmed yesterday as the Netherlands raised interest rates for the second time in ten days. The special advances rate rose 20 basis points to 2.90 per cent, still below the German reprate of 3 per cent. The Dutch secured loans rate rose from 2 per cent to 2.50 per cent.

Currency strategists said the rate rises were intended to reverse the guilder's recent slide towards its central rate in the European exchange rate mechanism. The guilder's level is the

recent account surplus. Conversely, the UK economy is looking less buoyant.

All this is causing traders to recall that the Group of Seven industrialised nations said in Berlin last month that it thought the dollar's rise had gone far enough.

But Mr Jackes said the market may stop short of indiscriminately selling the Anglo-Saxon currencies. Mr Chris Turner, currency analyst at BZW in London, agreed: "I don't think sterling will collapse." For US yields are still a percentage point above Germany's and four points above Japan's. UK yields are three percentage points above Germany's. Even if German and Japanese interest rates start rising, they have a long way to go before they catch up.

Many in the market are therefore unsure which way to bet. Mr Jackes says they will be scanning economic figures closely to discover the new trends.

POUND SPOT FORWARD AGAINST THE POUND

Mar 10 Closing Change Bid/offer High/Low One month %PA Bank of

mid-point on day spread %PA Bank of

Three months %PA Bank of

One year %PA Bank of

Index

Mar 10 £ \$

2 spot 1.6015 1.6030

3 month 1.5990 1.6008

1 yr 1.5925 1.5937

Dutch central bank's only stated monetary target. The currency closed at Fl 1.126 against the D-Mark yesterday, from Fl 1.127 on Friday.

■ The market is looking for a new trend. For most of the last few months it sent the dollar and the pound higher, as the US and UK economies grew strongly while Japan and Germany struggled.

The change in the market has various causes. Firstly, economic data from Japan and Germany have begun improving. This week Japan's gross domestic product is expected to show a 3.5 per cent year-on-year rise. And the yen's two-year slide has started to boost Japan's cur-

rency. Many in the market are therefore unsure which way to bet. Mr Jackes says they will be scanning economic figures closely to discover the new trends.

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Mar 10 Closing Change Bid/offer High/Low One month %PA Bank of

mid-point on day spread %PA Bank of

Three months %PA Bank of

One year %PA Bank of

Index

Mar 10 £ \$

2 spot 1.6015 1.6030

3 month 1.5990 1.6008

1 yr 1.5925 1.5937

EURO CURRENCIES

Mar 10 Closing Change Bid/offer High/Low One month %PA Bank of

mid-point on day spread %PA Bank of

Three months %PA Bank of

One year %PA Bank of

Index

Mar 10 £ \$

2 spot 1.6015 1.6030

3 month 1.5990 1.6008

1 yr 1.5925 1.5937

■ The D-Mark gained yesterday against sterling, which lost 3 pence to DM2.728 after UK price date emerged soft.

February factory gate

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LONDON STOCK EXCHANGE

FTSE indices advance to new record highs

MARKET REPORT

By Steve Thompson,
UK Stock Market Editor

The London market's irrepressible mood continued yesterday, with all the main FTSE indices building on last week's strong performance and posting new intra-day and closing highs.

Behind the latest upside spiral, which saw stock prices across Europe hit new highs, was last Friday's move back above the 7,000 level by Wall Street's Dow Jones Industrial Average and some encouraging economic news.

The latter included a sharp

retreat by sterling, which fell around a point on the Bank of England's index against a basket of leading currencies, plus news of much weaker-than-expected producer input and output prices.

Sterling's three pence decline against the D-Mark and a near one cent fall against the dollar gave an instant push to the big exporters.

The currency's drive was prompted initially by remarks from Mr Eddie George, Governor of the Bank of England, who said he expected the UK to achieve its 2.5 per cent inflation target by the middle of the year.

However, he also warned that he expected the inflation rate to

pick up during the following year.

The producer price data were interpreted by the market as an indicator of lessening inflationary pressures. Both input and output prices were lower than forecast and seem as reducing the possibility of an early increase in UK interest rates.

Adding to the generally bullish feeling around the stockmarket was a generally well received batch of company news reports, coupled with the continuing expectation of a renewed burst of merger and/or takeover activity in the near to medium term.

The FTSE 100 index powered ahead to a new closing record of

4,437.4, up 17.1 on the session, having spiralled upwards to a new all-time high of 4,440.8 during the morning.

Other FTSE indices were equally impressive, the FTSE 250 moving ahead to end the day a net 15.4 higher at a record 4,729.2. Not to be outdone, the SmallCap index closed 3.5 to the good at a peak 2,366.1.

Dealers said the stock market had now factored in most of the political risks – a new Labour government is seen as a virtual certainty – and was now concentrating on the market's fundamentals after the general election.

The latest company news

reports were generally welcomed, with figures from top-quality companies such as Laporte and IBM, to name but a few, helping to encourage the big institutions.

Other news items that excited the market included excellent earnings news plus the surprise of the flotation of General Cable, announced by Wassall, the conglomerate.

Oil shares remained very much

in the picture, with the second

line exploration stocks responding to a report that Enterprise Oil was looking to make a film-plus acquisition.

Turnover at 5pm was 657m

shares.

The latest company news

Broker advice lifts EMI

By Peter John, Lisa Wood and Joel Kibazo

EMI, the music company which has tumbled more than 20 per cent since it demerged from Thorn last summer, showed signs of spring growth yesterday.

The shares rose 24% to 1,197p with help from a weighty broker recommendation and some aggressive marketmaker activity on a day when stock supplies were already tight.

Pannure Gordon published its annual media review and argued that, despite 12 per cent sector outperformance against the FTSE All-Share index, investors should remain buyers.

Pannure believes "electronic and digital media continues to be an area of almost limitless potential" and cites EMI as one of its top stocks with a target price of 1,400p. The other four recommendations are Reed Elsevier, Reuters International, United News & Media and WPP.

Also, one dealer was apparently trying to buy 300,000 shares, possibly to balance the book after a sale of shares to company directors late last week.

Read rose 5 to 1,191p, United News 2% to 740p, and WPP a penny to 2634p, while Reuters was steady at

645p. Pearson, which was on Pannure's top list last year and has been demoted to a "hold", saw its early gains reigned back and closed 4 higher at 790p. The media conglomerate, which owns the Financial Times, is to announce full-year figures tomorrow.

Exploration and production stocks were the main focus of intrigue within the oil sector as a story in the weekend press suggested Enterprise Oil, which is to announce figures on Thursday, was planning a £1bn acquisition programme.

Investors immediately alighted on British-Borneo, the small company whose high-profile exposure to the oil-rich Gulf of Mexico has helped the company's share price double in value since last year.

Borneo added another 37% to 1,350p but some analysts said that with a market valuation above £550m Borneo was now too expensive in view of the premium that an aggressor would need to pay. Instead, they favoured Monument Oil & Gas, whose shares gained 2% to 864p. Enterprise was restrained at 6374p.

Meanwhile Shell Transport lifted 11% to 1,0931p – a new closing high – as investors responded to a strong recommendation late last week from NatWest Securities.

Rehabilitation of Glaxo Wellcome gained pace yesterday. The shares rose 29 to 1,1174p, capping a gain of 8 per cent over the past three days for the world's biggest drugs group.

An enthusiastic post-results presentation to analysts in New York late on Friday gave a transatlantic boost to the shares and encouraged some US broker re-ratings.

Smith Barney raised its outperform on the company to outperform from underperform. And Donaldson Lufkin & Jenrette turned green from "under-perform".

Kingfisher fell 6% to 680p following its announcement that certain Greenalls family trusts had sold 1,387m ordinary shares in the company on 45% per cent of the group.

Analysts said there were fears that N Brown, which would make a rights issue if it acquired Greenalls, slipped 8 to 548p following its announcement that certain Greenalls family trusts had sold 1,387m ordinary shares in the company on 45% per cent of the group.

Analysts said there were fears that N Brown, which would make a rights issue if it acquired

the business, might overpay. Ushers of Trowbridge made a strong market debut, jumping more than 12 per cent from its offer price to 1,234p. The offering was almost three times oversubscribed at the placing price of 110p and was mostly placed with UK institutions.

The brewer is using the proceeds to retire and reduce its debt, freeing cash flow to fund expansion.

Elsewhere, Dobbies Garden Centres made a strong debut, closing at 2,359p after a 200p placing.

Greenalls slipped 8 to 548p following its announcement that certain Greenalls family trusts had sold 1,387m ordinary shares in the company on 45% per cent of the group.

Analysts said there were fears that N Brown, which would make a rights issue if it acquired

Treats Group, the frozen confectionery maker, fell 3 to 1,323p after it reported full-year profits down 48 per cent. The company suffered in the second half of the year from the poor weather and said it will look for markets further afield than the UK.

Innovative Technologies hardened after it announced the appointment of Mr Roy Smith as its commercial director and deputy chief executive. Mr Smith was formerly general manager of Johnson & Johnson Professional UK.

Crown Leisure rose 17 to 1,000p on news that it is to buy Direct Machine Distributors for 22.5m, made up of 21.8m cash and 720,000 shares in Crown. DMD sells and distributes co-operated amusement machines and bowling alleys within the UK and overseas.

Sunderland hardened 5 to 680p following its defeat of Manchester United.

It was the turn of the big dollar earners to shine yesterday. The bigger engineering companies were among those in favour which helped send several of the issues sharply ahead.

Siebe advanced strongly to end the day as the best performing stock in the FTSE 100. The shares rose 26% to 9361p, with a squeeze in some of the leading engineering stocks cited as part of the reason.

A further boost to sentiment came with the publication of favourable full-year figures from IML. Shares in the group raced 23% ahead or 6.5 per cent to 3871p as several analysts upped current year profit expectations by around 7m to 160m.

Other engineering stocks in demand included TI Group which reports figures tomorrow. Profits are expected to improve from £181m to around the £216m mark. Shares in the group yesterday gained 15 to 555p.

Among telecom stocks, BT improved 7 to 4,965p after SGST reiterated its buy stance on the stock. The broker is said to regard the stock as undervalued and predicted significant outperformance in the next term.

Shares in diversified industrial group Wassall closed 22 ahead at 3,769, after the group said it was to float at least 70 per cent of General Cable Corporation in the US and return around £50m to shareholders.

The group also announced

an improvement in full-year figures and raised the dividend from 5.5p to 7.1p.

Turnover at 5pm was 657m shares. The latest company news

reports were generally welcomed, with figures from top-quality companies such as Laporte and IBM, to name but a few, helping to encourage the big institutions.

Other news items that excited the market included excellent earnings news plus the surprise of the flotation of General Cable, announced by Wassall, the conglomerate.

Oil shares remained very much

in the picture, with the second

line exploration stocks responding to a report that Enterprise Oil was looking to make a film-plus acquisition.

Turnover at 5pm was 657m

shares.

The latest company news

FTSE All-Share Index

	Open	High	Low	Close	Change	Vol.
FTSE 100	4,437.4	4,443.0	4,433.0	4,447.4	+17.1	1,163
FTSE 250	4,729.2	4,734.0	4,724.0	4,734.0	+15.4	1,163
FTSE 350	2,181.5	2,185.0	2,178.0	2,185.0	+5.2	1,163
FTSE All-Share	2,161.13	2,167.00	2,158.00	2,167.00	+7.89	2,221
FTSE All-Share yield	3.51	3.52	3.50	3.52	+0.01	2,111

Indices and ratios

	FTSE 100	FTSE Non-Fins p/c	FTSE 100 For. Mar.	FTSE 100 Gilt yield	Long gilts/equity yld ratio
FTSE 100	4,437.4	16.95	4,420.0	7.28	1.11
FTSE 250	4,729.2	16.95	4,710.0	7.28	1.11
FTSE 350	2,181.5	16.95	2,162.0	7.28	1.11
FTSE All-Share	2,161.13	16.95	2,142.0	7.28	1.11
FTSE All-Share yield	3.51	3.52	3.50	3.52	1.11

Best performing sectors

	1 Diversified Industrials	2 Pharmaceuticals	3 Engineering	4 Consumer Goods	5 Household Goods
1 Diversified Industrials	+1.8	-1.1	-1.1	-1.1	-1.1
2 Pharmaceuticals	+1.8	+1.8	-1.1	-1.1	-1.1
3 Engineering	+1.1	-1.1	+1.1	-1.1	-1.1
4 Consumer Goods	+1.1	-1.1	-1.1	+1.1	-1.1
5 Household Goods	+1.1	-1.1	-1.1	-1.1	+1.1

Worst performing sectors

	1 Gas Distribution	2 Life Assurance	3 Insurance	4 Health Care	5 Consumer Goods
1 Gas Distribution	-3.1	-1.1	-1.1	-1.1	-1.1
2 Life Assurance	-1.1	-1.1	-1.1	-1.1	-1.1
3 Insurance	-1.1	-1.1	-1.1	-1.1	-1.1
4 Health Care	-1.1	-1.1	-1.1	-1.1	-1.1
5 Consumer Goods	-1.1	-1.1	-1.1	-1.1	-1.1

FUTURES AND OPTIONS

FTSE 100 INDEX FUTURES (Liffe £25 per 100 index point)

	Open	Sett price	Change	High	Low	Est. Vol	Open Int.
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NEW YORK STOCK EXCHANGE PRICES

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CORINTHIA PALACE
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THE BOSTONIAN

US shares hold above 7,000 level

AMERICAS

After managing to edge back above 7,000 points on Friday, the Dow Jones Industrial Average moved further ahead in morning trading, writes *Tracy Corrigan* in *New York*.

After losing some of its earlier gains the Dow was still up 16.15 at 7,075.06 at 12.30pm, but other sectors of the market seemed to have less impetus.

The concentration of gains in the Dow stocks "suggests it's a defensive play", with investors shifting into "safe" blue-chip shares – which have tended to outperform other sectors recently – rather than a sign that the broader stock market was in for another strong run-up, according to one analyst.

The Standard & Poor's 500 was up 2.14 at 807.11 while the technology-weighted Nasdaq composite rose 6.59 to 1,318.39.

Newmont Mining fell 1.1% to \$42.76 after it announced its acquisition of Santa Fe Pacific Gold in a stock swap, while Santa Fe said it had terminated its merger agreement with Homestake Mining. The exchange ratio of 0.43 Newmont shares for each Santa Fe share is an increase from the previous offer of 0.40 Newmont shares. Santa Fe gained 5% to trade at \$17.75.

H.J. Heinz rose 3% to 44¢ following a report that the

company planned a restructuring in an effort to accelerate earnings growth. Directors were due to consider the plan, which involves cutting 6 per cent of the company's workforce, tomorrow.

Airline stocks were slightly higher on the news that the industry had managed to push through a 4 per cent fare increase. Although the increase will not cover a reinstated 10 per cent federal ticket tax, the gap will be smaller than some analysts had expected. UAL, parent of United Airlines, rose 6% to 857.75 while AMR, American Airlines' parent, gained 3% to \$39.75.

In the strongly performing pharmaceuticals sector, Warner Lambert shared gained 3% to \$86.46 after Paine Webber raised the target price for the motor giant of DM1,000.

TORONTO continued to move higher. Dealers said the early strength on Wall Street allowed investors to pick up where they left off after a heavy session on Friday. At noon, the 300 composite index was 31.91 higher at 6,300.30. There were further solid gains among the resources and transport sectors. Banks also stayed in demand. Royal Bank of Canada added 55 cents to C\$61.15. Place Dome gained 25 cents to C\$27.80.

Shares put on 20 cents to C\$44.20. Hummingbird stood out among secondary shares, sliding C\$1.60 to C\$40.

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EUROPE

Leading European bourses pushed deeper into new high ground, led by FRANKFURT, where the Dax index closed 1.26 higher at an Ibis indicated 3,426.77.

Chemicals stole the show, surging strongly in active trading on talk of bumper dividends from the sector ahead of this week's string of results.

Bayer surged DM4.35 or 6 per cent to DM77 as dealers speculated that the group could be in line to pay out up to DM1,70 to shareholders, against DM1,50 last time.

Bayer unveils its 1996 numbers today and Hoechst weighs in tomorrow. BASF completes the earnings picture for the chemicals sector a week today. Hoechst rose 2.5% to DM79.50 and BASF gained DM2.51 to DM65.15.

Volkswagen staged a strong recovery, rising DM42.50 or 5 per cent to DM810 in 7.6m shares traded after Lehman Brothers set a target price for the motor giant of DM1,000.

Among secondary stocks, Holzmann climbed DM2.50 to DM530 on news that a vacant supervisory board seat would be filled by a Hochtief management board member. Hochtief has a

FTSE Actuaries Share Indices

Mar 10	THE EUROPEAN SERIES					
	Open	10.20	11.00	12.00	13.00	14.00
FTSE Eurostock 100	2203.05	2212.05	2219.55	2219.55	2221.13	2219.55
FTSE Eurostock 200	2208.65	2204.05	2205.05	2207.05	2207.05	2203.24

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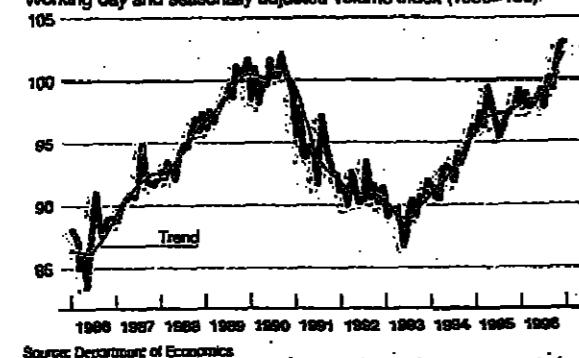
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2 FINLAND

THE ECONOMY • by Greg McIvor

GDP

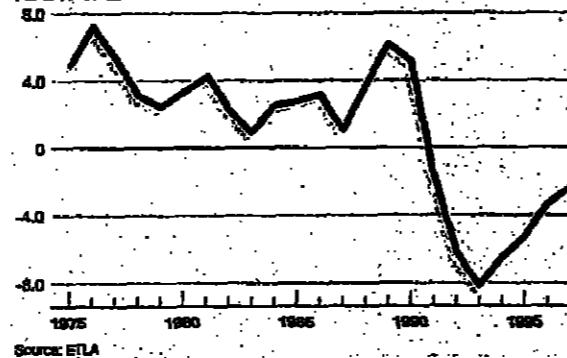
Working day and seasonally adjusted volume index (1990=100)



Source: Department of Economics

Public sector deficit

As a % of GDP



SOURCE: ETLA

Domestic growth stirs

Healthy rise in GDP and low inflation point to return of feel-good factor

As Finland's frozen landscape begins its annual thaw, the domestic economy has already moved into warmer climes. After a mini slowdown in 1996, triggered by weaker export earnings, growth is expected to rebound strongly this year.

The key factor is the resurgence of the domestic economy, which has been depressed since Finland suffered its deepest recession in modern times at the start of the 1990s. Household savings ratios, which soared above 10 per cent of disposable income when the slump set in, have now fallen below 4 per cent.

Private consumption is expected to rise by 3.8 per cent in 1997, marking a shift away from the prevailing pattern in the Finnish economy since 1993, when growth has been powered by strong export flows while domestic demand has trailed far behind.

Official forecasts suggest gross domestic product will grow 4.6 per cent this year, while private consumption expands 3.8 per cent. This, together with a trend of low inflation, has convinced Finnish observers that the elusive feel-good factor is returning after the long crisis in which the economy shrank 12 per cent.

"For the first time in the 1990s we have both economic growth and a belief in the future - a belief that the growth will go on," says Mr Sauli Niinistö, Finland's finance minister and leader of the conservative National Coalition party.

Evidence of the upswing is seen in a revival of Finland's construction and housing industry, which had been in the doldrums since the downturn. House prices have risen by around 15 per cent in the past 18 months, although they still have some way to go to reach the levels of the late 1980s, prior to the real estate collapse which knocked 50 per cent off values.

Hopes are high among Finnish businesses and government officials that the economy is entering a period of sustainable growth. Inflation, at less than 1 per cent,



More window-shopping is disappearing; sales are increasing

is among the lowest in Europe, and double-digit growth in private investment is projected this year.

Interest rates have fallen sharply, and government indebtedness is being steadily reduced.

Finland is now in the enviable position of being qualified on all the Maastricht Treaty criteria for participation in a European single currency. The markka, which had been floating since late 1992, last autumn took its first step toward membership of European monetary union by entering the European exchange rate mechanism (ERM).

The government of Prime Minister Paavo Lipponen has maintained the momentum of the fiscal drive launched by its predecessor. The budget deficit has been pruned back from a peak of 10 per cent of GDP in 1992 to 1.9 per cent this year by a tough prescription of spending cuts equivalent to 10 per cent of GDP. In addition, expenditure levels for 1998-2001 have been frozen.

Mr Niinistö, in an interview, said the country had realised there was "no going back to 1990s, when we built up such a big welfare society". Running deficits, he says, is against the Finnish tradition. "Until the early 1990s we had only a nominal public debt. We are not satisfied with having big debts.

People understand it is very wrong."

While he acknowledges the government's success in reducing the budget deficit, he is adamant the fiscal grip cannot be loosened. Gross public debt was 58.8 per cent of GDP last year - inside the 60 per cent Maastricht criterion but still rising.

He says he wants to see a balanced budget by 2002 or 2003, but stresses this will require sufficiently high GDP growth. Mr Niinistö believes further cuts, such as in unemployment benefit levels, are structurally necessary. But he says after more than five years of austerity the public has little appetite for further belt-tightening.

"Politically, the capacity for making new cuts is not very high, especially as we have this positive economic trend at the moment," he admits. He is under pressure from National Coalition party supporters and colleagues to press for tax cuts, but remains cautious. Whilst he personally favours some easing of income tax, any reductions could not be allowed to jeopardise the reduction of the budget deficit, he stresses.

Tax is a hot topic in Finland. The top marginal income tax rate is 52.5 per cent, and the average is 38 per cent, one of the highest levels in the OECD. Mr

Finland certainly stands out from its neighbours on the Euro front.

Norway, its prickly sense of independence stiffened by oil wealth, voted in late 1994 to stay out of the EU. Sweden voted narrowly to join, but opinion polls have since shown a hardening majority hostile to the union. Denmark has long been an EU member, but the country has bridled against the deeper integration, including Emu, outlined in the Maastricht treaty.

The Finns, however, embraced EU membership in a 1994 referendum by a margin of 57 per cent to 43 per cent, and little suggests opinion has changed significantly since then.

Recent studies by EVA, a business sector-funded "think tank", show a clear majority satisfied by membership, with only one-fifth of the electorate believing the country should leave.

"The decision to join the EU is considered by most Finns to have been right," EVA concluded after a survey last year.

At the political level, there is an even stronger commitment to EU membership, outspokenly led by President Martti Ahtisaari and Mr Paavo Lipponen, the Social Democratic prime minister.

A first, important step was taken last October when the Finnish markka entered the

Kemira is an international chemical group with production in 25 countries and net sales of USD 2.9 billion in 1996.

1996 Annual Report is available end of March.



KEMIIRA

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PROFILE

Prime Minister Paavo Lipponen

Visiting the office of Mr Paavo Lipponen feels a little like entering the headmaster's study. The Finnish Social Democratic prime minister has an avuncular air, but he has shown a strong hand in holding together the disparate elements that comprise his five-party coalition.

The government groups the former communist Left Alliance and Greens at one end of the spectrum with the conservative National Coalition party and the small Swedish People's party at the other. Straddling this pot-pourri has been a delicate balancing act for the softly-spoken Mr Lipponen, but one he has so far accomplished with some skill.

A former journalist and political scientist, he came to power in the 1996 general election, a year after ousting the SDP leadership. Faced with the need for tough fiscal medicine to reduce state debt and ensure Finland's qualification for European monetary union (Emu), he saw the need to forge a broad-based alliance with which to anchor government decisions.

In doing so he has gently manoeuvred the left-of-centre SDP into the middle ground of Finnish politics and forged a climate of consensus with trade unions and industry which has produced harmonious industrial relations and low inflation.

The country has joined the European exchange rate mechanism (ERM), and is one of a handful of

European Union member-states already

joined to Emu. It is an impressive record, and has won praise from financial markets and European partners. But Mr Lipponen is astute enough to know that the toughest challenges lie ahead. In particular, the government's determination to be among the founder members of Emu is likely to prove the coalition's stiffest test so far.

A strong current of anti-Emu sentiment flows inside two of the coalition partners, the Left Alliance and Greens, which could make it difficult for either party to toe the government line in the parliamentary vote on accession expected early next year.

Mr Lipponen is sanguine

won't get many points."

Speculation that the timetable may be slipping causes him some anxiety.

"If you lift [the start date]

now there won't be any

incentive for those

countries with problems,

and it would punish

countries which are already

close or have met the

criteria," he says.

Guiding Finland into a single European currency is Mr Lipponen's most immediate foreign policy priority. Membership would

- initially at least - take

Finland into the EU's inner

sanctum, a step he sees as

vitally important for ensuring

the country's economic and

political voice is heard at

maximum volume.

In an interview, Mr Lipponen outlined his stance in more detail.

"It is a reality for us as a small country in northern Europe to be as close to the core of the union as

possible in order to defend our interests," he said. In contrast to some other European countries, Finland under Mr Lipponen is an enthusiastic advocate of further European integration. "You have to play the ball to score. If you stand in the corner and expect others to pass you

won't get many points."

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While he ponders foreign

affairs, Mr Lipponen - a

former head of the Finnish

Institute of International

Affairs - must watch his

domestic flank. The SDP's

opinion poll ratings have

dropped steadily amid

public dissatisfaction with

the failure substantially to

reduce unemployment and

the effect of welfare cuts.

Tensions in the coalition

surfaced recently when a

group of MPs from all the

ruling parties defied the

government line and voted

with the opposition against a

bill to permit Sunday

shop trading, even after the

issue was made a vote of

confidence.

Commentators suggest

the episode weakened Mr

Lipponen, but he brushes

this aside. The vote, he

says, reaffirmed the

coalition parties'

commitment to co-operate.

"Why at this point go home

and give up when

economically all the

sacrifices are starting to

bring some results?" he asks.

The coming months will

tell whether his partners

share the same view.

Greg McIvor

about any threat to the

coalition, noting that the

government has already

in practice committed to

participation in Emu. A

two-thirds majority in

parliament is required for</



OKMETIC OY

INVESTMENT FINANCING
FIM 340.000.000
ARRANGED BY
APAX PARTNERS & CO
AND
PCA CORPORATE
FINANCE OY

HK RUOKATALO OY
CONVERTIBLE CAPITAL
NOTE
FIM 62.500.000
SECONDARY PLACEMENT
OF A-SHARES
FIM 50.000.000
ARRANGED BY PCA
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4 FINLAND

EMPLOYMENT • by Hilary Barnes

Paradox of labour market pains

Unemployment is high, but social benefits fail to encourage a search for work

Helsinki taxi drivers, some will tell you, are overworked. They operate a fleet of cabs, but have to do a lot of the driving themselves. For, in Finland today, you just can't get the staff...

This is not just the famous cab-driver hyperbole: it is an illustration of the sad paradox of the Finnish labour market. Unemployment averaged 16 per cent last year, and currently runs at 24 per cent among those aged between 20 and 24, but job vacancies remain unfilled.

The case of the deputy head of information in one of the highest offices of state helps explain it. The father of four small children, he was surprised to learn from a report by the social welfare ministry that he could increase his take-home pay by becoming unemployed. Generous child and housing allowances and unemployment benefit would beat his current – by no means lowly – income.

His case illustrates the difficulty of maintaining a comprehensive welfare system – designed to ensure no-one suffers real hardship – with-



Well provided for now, but job prospects when they finish education are not so good

out destroying work incentives.

Mr Tapani Kahri is deputy director-general for industrial relations at the Confederation of Finnish Industry and Employers (CIFI), the employers' bargaining counterpart to the trade unions. He says that a family with two children under the age of seven needs to earn FIM20,000 a month to obtain the same after-tax disposable income it would get from the basic social security compensation – FIM5,000 per person. (The average blue-collar industrial worker earns about FIM10,900 a month, before income tax.)

Unemployment peaked at 19.4 per cent in 1994 and has

come down to about 15.7 per cent since, but progress is slow. The 1996 OECD report on Finland was in no doubt that it would have been speedier if labour markets had been more flexible and the relationship between wages, social security benefits and taxation had worked to encourage re-employment.

"The unemployment insurance system, as currently designed, generates severe work disincentives and has slowed the re-employment of workers. With almost 20 per cent of the working-age population receiving some form of unemployment benefit of practically unlimited duration, urgent action is needed to reform this system," said

the OECD. (The figure of 20 per cent includes people participating in rehabilitation programmes as well as the unemployed.)

Mr Tero Bergman and Ms

Kaisa Kallonen at the Confederation of Finnish Trade Unions (CFTU) are resistant to the OECD's argument. This, of course, is hardly surprising: on three occasions since 1993 the CFTU has stopped government plans to reduce the unemployment benefit level by threatening to call a general strike. "The basic problem is lack of work," they argued.

They point out, however,

that a significant new element of flexibility has now been introduced into the col-

lective wage and work condition agreements. Managements and unions at company level can introduce flexible working hours, within certain limits, so that employees work more in busy periods and less in slack periods.

The CFTU's Mr Kahri agrees

with the trade unions on this point, and adds that a discussion is now taking place over workers' remuneration – with management gaining greater freedom to decide which employees should have a raise and how it should be arranged.

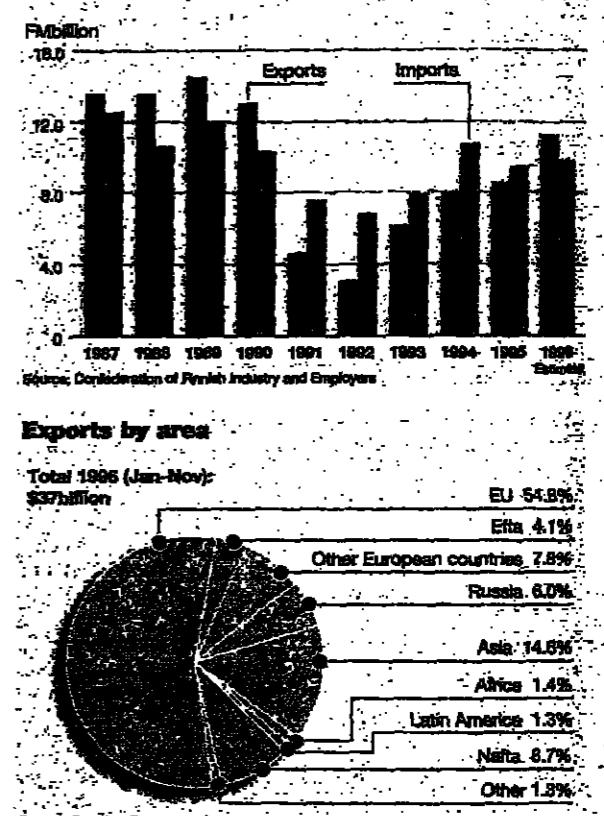
The norms of collective bargaining are changing and the idea of flexibility has caught on quite quickly," he says.

According to Mr Kahri, the collapse of the Finnish Communist party, which until the demise of the Soviet Union had a strong influence in the trade union movement, is contributing to the trend.

"The conflict in the trade

union movement between the Communists and the Social Democrats was one of the main reasons for the stiff and restrictive collective agreements. Now that the Communists are so weak, it is possible to begin changing things so that companies can arrange matters to the benefit of both the employers and the employees," he said.

Trade with USSR/Russia



stry, says initial expectations that the huge conurbation of St Petersburg just across the border would prove the biggest market have not been fulfilled so far.

"Much of the trade is going to the Urals and west Siberia and Moscow," he says. "St Petersburg has not turned out to be so important. Its economy was based on military industries, which have collapsed, and so far not much has taken their place. We now see a big potential in the Murmansk region."

For all the vigour of the new trade, however, the Finns complain bitterly about the barriers they still face in Russia. In recent months, one of the highest-profile disputes has concerned the border crossings, where transporter drivers complain of long delays – of 10 to 12 hours – which restrict Finnish trucks to one return trip to Moscow a week, while their Russian rivals can make two. There were also reports in early February that 200 trucks were stuck in Moscow awaiting customs clearance waived at the border.

It is not just that the Finns suspect the Russians of deliberately using bureaucratic obstacles to discriminate against them. There are tales from Finnish drivers of petty corruption by Russian border officials who have to be paid off in cash or kind before a truck can proceed.

The government is trying to smooth these issues through the joint trade

commission the two countries operate. B

officials say it is difficult to make progress.

Meanwhile, the Finnish industry eagerly awaits the day when Russia once again can afford to finance large-scale capital projects such as Finland used to supply to the Soviet Union.

Combined with the existing patchwork trade, one or two big contracts for a paper mill or a ship could push Finnish exports back to their old levels. But that day still seems some way off.

TRADE • by Hugh Carnegy

To Russia with... patience

There are many frustrating barriers, but business is on the way up again

Trading with Russia is a jungle of obstacles, declares Mr Erik Forsman, director of foreign affairs at the Confederation of Finnish Industry and Employers. "You have to scramble through barbed wire to get there."

Mr Forsman's exasperation is prompted by a series of frustrations facing Finnish companies as they fight to win markets across the country's long border with Russia – the European Union's only direct frontier with the former Soviet Union. Long hold-ups at border crossings, bureaucratic delays for imports, uncertain tax rules, and a lack of export financing are just some of the barriers facing Finnish exporters.

But, despite the difficulties, Finnish trade with Russia is bouncing back after it collapsed along with the old Soviet regime at the beginning of the decade, contributing significantly to the deep, three-year recession Finland suffered at the time.

In 1996, trade with Russia grew at a rate of more than 25 per cent, accounting for some 6 to 7 per cent of Finland's exports. That figure is still far below the 13 per cent of exports which used to go to the Soviet Union, but it is

a big improvement on the 3 to 4 per cent levels that trade slumped to in the early 1990s. And it looks healthy for Finland, which ran a trade surplus with Russia of FIM1.3bn in the first 11 months of last year.

The character of the trade has altered radically. In Soviet days, Finland was a favoured trading partner for Moscow, a western-style economy conveniently situated close at hand but not allied militarily to the western powers. Trade was organised on a state-to-state basis: Finland took mainly oil, timber and other raw materials, and in exchange its big companies won contracts to build industrial plants and supply machinery and finished goods.

Today, Russian exports to

Finland are little changed in content. But the centralised

organisation of the trade has disappeared to be replaced by a kaleidoscope of company-to-company relationships – and the shape of Finland's sales to Russia has been transformed.

"Now there are hundreds of companies involved, mostly small and medium-sized, compared with 25 or so big companies that used to deal with the Soviet Union," says Mr Leif Fagerman, in charge of external economic relations at the foreign ministry. "It is much more broadly based than before, and if the Russian economy builds up those companies involved could really benefit."

"I'm amazed that we have been able to do all this," says Mr Forsman. "We are selling no investment goods, no ships and no goods that need export credits. That's because the Russians can't cover the credit risk. So what we sell they pay cash for. At least 50 per cent of the goods are being paid for in advance."

There have been some surprises in the geographical pattern of trade as well. Mr Fagerman, at the foreign ministry

being moved into educational programmes and resettled.

A special programme has been introduced to get the long-term unemployed over the age of 50 back to work. Started last year in 10 municipalities, the aim is to identify the target group and offer every person in it an individual job-training or educational plan.

The programme is sched-

uled to go national in 1998, but experience at local level has so far been only moderately encouraging.

More people than expected – around one-third of the target group – have proved very difficult to rehabilitate, either because they have an alcohol problem, can't get out of bed in the morning, or suffer from other "discouraged worker" syndromes.

Mr Lehto believes that the

welfare system, of which pensions are one of the largest costs, should prove sustainable, but he is working on various assumptions. These are that over the next 10 years or so Finland's politicians and administrators bring unemployment down to its pre-recession levels of around 5 per cent; the average annual GDP growth rate is 3 to 4 per cent; labour

productivity increases by about 1.5 per cent a year (below the long-term trend of past 20 years); and cuts on social security costs are successfully implemented.

He may, however, have some difficulty convincing the OECD's economists that he is right: the OECD's projections are based on the same, optimistic assumptions used by the ministry.

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FINANCE • by Greg McIvor

Banks have climbed from the pit

The crisis is over, but foreign competition creates fresh problems

Finnish banks have endured a steep and arduous climb back to profitability following a disastrous financial crisis in the early 1990s which savaged their balance sheets and forced the industry to seek a state bail-out.

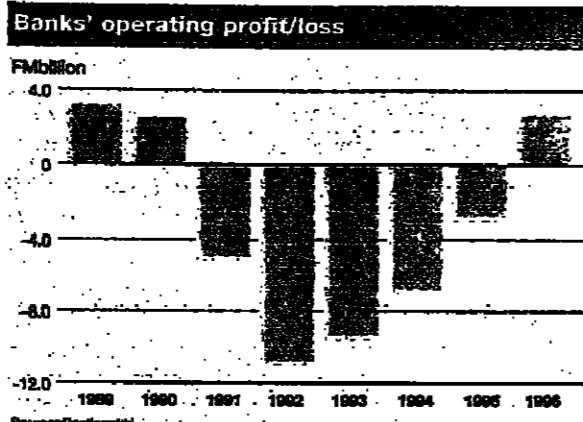
But, after five years of deep losses and heavy restructuring, the summit has finally been reached.

The banks' 1996 results confirmed that the sector as a whole returned to profit last year, propelled by the first increase in markka lending since 1990 and a decline in loan losses to normal levels.

Having passed this milestone, Finnish bankers now appear well-positioned to harvest the fruits of a predicted sharp upturn in private consumption and investment this year that is expected to boost domestic lending levels.

Consolidation has improved the structure of a previously fragmented industry. Of the six main banking groups in the market at the start of the decade, four remain: Merita, the undisputed market leader; Oikohank, a group of 38 co-operative banks; Postipankki, the state-owned bank; and Aktia, a network of 16 savings banks.

Helped by substantial restructuring, cost ratios have fallen to around 60 per cent of total income in the following a reduction in the number of branches from 6,000 in



1990 to around 2,400 today. Staffing levels have fallen around 40 per cent, from a peak of almost 60,000 to just over 20,000.

But while costs are down to acceptable levels, other problems exist. Overall market growth is marginal and tough competition is squeezing margins. Postipankki, for instance, only reached break-even in traditional banking operations last year.

Its profits came chiefly from investment activities and trading in financial instruments, particularly fixed-income bonds.

Competitive pressures have been fuelled by the entry of foreign banks to the Finnish market. Svenska Handelsbanken and Skandinaviska Enskilda Banken, two leading Swedish banks, and Unibank and Den Danske Bank, Denmark's two biggest banks, have all established a presence in Finland in the past two years.

Barring Handelsbanken, which has built a network of around a dozen retail branches, the new arrivals

have concentrated on corporate lending. Consequently, margins have narrowed dramatically. Margins on loans to big corporations are commonly below 1 per cent, and only slightly higher for small and medium-sized companies.

A steady decline in interest rates has also had a hand in cutting net interest margins - so much so that the banks now freely admit they see little enhanced earnings potential from domestic lending. "We can no longer count on increased income from financial operations," says Mr Perti Voutila, chairman of Merita, the banking group formed in 1995 by the merger of Kansallis-Osake-Pankki and Unibank.

Instead, banks are exploring new vistas. Financial deregulation has opened up new opportunities to financial services companies, blurring the traditional divide between banks and insurance groups.

Merita has moved strongly to capture a slice of the growing life assurance market, building up a share of the market to 30 per cent in two years. It is now market leader in life assurance premium income and its initiatives have been followed by other banks.

At the same time banks have moved swiftly into the increasingly lucrative private savings market. Unit-linked and mutual funds, although undeveloped in Finland, are gaining rapidly in popularity and offer substantial growth potential, says Merita's Mr Voutila.

So far, the banks have been more active in seizing market share from the insurance groups than vice-versa. Mr Ilkka Salonen, senior analyst at Postipankki, says insurance companies have been better capitalised than the banks and therefore in less of a hurry to expand. However, this will soon change, he predicts, as Finland's two large insurers, Sampo and Pohjola, pick up the gauntlet.

The eroding boundaries between banks and insurers has prompted speculation about a merger across the two branches. Merita, which holds substantial stakes in Sampo and Pohjola, has held negotiations with both groups in recent months. The talks broke down after the sides concluded that projected synergy effects were insufficient to justify a tie-up, and Merita stresses the issue is firmly on the back-burner.

The import is likely to be felt most in Merita's substantial fixed-income trading operations, once markkadeominated bonds are replaced by euro-denominated bonds and trading shifts to a wider European area.

Analysts suggest this could force Merita to look for a European partner. At the other end of the spectrum, smaller banks believe they have nothing to fear from a single currency. Mr Arto Elomaa, economist at the Finnish Bankers' Association, describes as unrealistic suggestions that Emu might lead to incursions by European banks into the domestic market. "It is not a lucrative market to conquer. It is competitive and it is small compared to the overall European market," he says.

Merita estimates Emu will cost it FM250m in lost income for a "number of years" from 2000, in addition to the estimated FM200m cost of the transition to a single currency. The most international of Finland's banks, it is the most threatened by the increased competition certain to arise within the single currency area.

The government thinks it can carry the pensions burden; others are less sanguine

"base" scenario for Finland.

Finnish officials are somewhat more sanguine. Firstly, they say, all projections into the relatively distant future depend on which variables are fed into the computer models. Outcomes can be calculated that are both possible to sustain and impossible to sustain, according to Mr Markku Lehto, director-general of the ministry of social affairs and health.

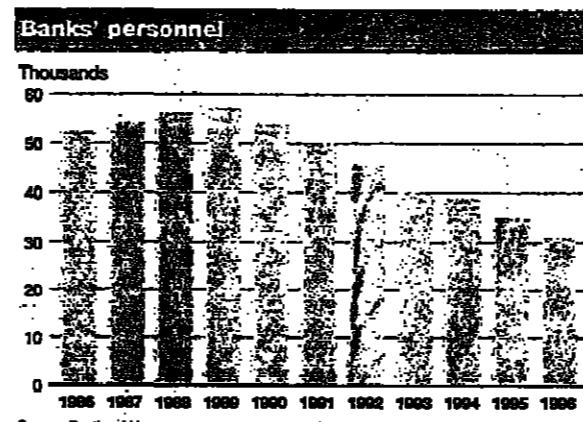
The Finns also point out that quite a lot has been done to make the system more sustainable.

Mr Lehto produces graphs that show how spending curbs introduced over the past few years will reduce the costs of social welfare expenditure after 2020 from peak levels of 40 per cent of GDP to about 35 per cent.

Under the impact of the recession, social welfare expenditure reached about 35 per cent of GDP in 1993-94 - compared with about 25 per cent at the end of the 1980s. The level is expected to fall to under 30 per cent in the 2000-2010 period, before rising to new heights.

Graphs produced by Mr Kari Puro, chief executive of the largest pension insurance company, Ilmarinen, are just as encouraging as Mr Lehto's. Projections for 2030 show how measures taken in 1995-96 to modify the costs of the private pension insurance system have reduced the costs of the

Continued on Page 4



CAPITAL MARKETS • by Greg McIvor

Old perceptions are swept aside

The HEX index has a spring in its step and liquidity in bonds is close to record levels

Spring has come early to Finland's financial markets. A 46 per cent leap in the EX General All-share index last year, outstripping all western European bourses, as continued with a rise of some 15 per cent in the HEX for this year. Meanwhile, liquidity is surging in both the equity and international bond markets.

Just a few years ago, the picture was very different, easily regulated and backed away in Europe's north-eastern periphery, Finnish capital markets attracted only marginal international interest. But financial deregulation in the early 1990s and a recent wave of strong returns has swept old perceptions aside. Helsinki today is firmly rooted on foreign investors'

owing to weakness in the pulp and paper industry.

Without doubt the hottest stock lately has been Raisio, the Finnish food processor and chemicals group, which found itself in the lime-light last year following the launch of a cholesterol-reducing margarine called Benecol. Raisio shares have risen some 270 per cent in a year.

This year, the market has continued to make strong headway. Average daily volumes in 1997 have reached FM780m, almost double last year's level. The increase has been abetted by good domestic economic fundamentals. Export earnings are expected to improve this year after a cyclical dip in 1996, and GDP growth is predicted to top 4 per cent.

Liquidity should get a further boost if the government proceeds with plans to allow pension funds to invest a greater proportion of their holdings in equities. The changes are being considered against a background of

Certainly, Helsinki now has cause to be more confident than before of its stand-alone future. It has worked hard to raise the market's appeal by establishing remote trading links with foreign banks. Den Danske Bank, Denmark's leading bank, hooked up last year, and Mr Juhani Ernsta, president of the Helsinki stock exchange, is confident other Nordic and London-based investment banks will join this year. "I would be disappointed if we have fewer than five new members by year-end. It could be between five and 10."

Moreover, Finnish participation in the formation of a single European single currency is looking ever more likely. Entry to the Euro zone would boost stock market liquidity, analysts predict, as Helsinki would become more attractive to investors in other EMU member countries because of the absence of currency risk.

Despite the bright outlook, several clouds lurk on the horizon. Helsinki's exposure to foreign capital makes it vulnerable to any significant weakening of share prices on Wall Street.

Emu, as well as offering opportunity, is also a threat. Relinquishing the markka would all but erase Finland's currency market - a fact the country's banks have already factored into their strategies. It could also hit liquidity in fixed-income markets as trading in Euro-denominated bonds is likely to gravitate to more mainstream markets.

External trading on the Bourse now accounts for more than 50 per cent of the turnover, and international investors hold 37 per cent of market capitalisation. This proportion is easily increasing, despite the fact that the market, on the 17th of 17, is beginning to look more fully valued.

Two stocks - Nokia, the world's leader in digital cellular phones, and UPM-Kymmene, Europe's largest forestry company - account for 16 per cent of traded turnover and 37 per cent of the market's total value. The heavy reliance on the two groups makes the market sensitive to fluctuations in their fortunes.

Improved profitability in Nokia's mobile phone operations has lifted its share price in the past month, driving much of the HEX's recent bull run. In UPM-Kymmene, however, have underperformed the general index since their launch last year

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6 FINLAND

FORESTRY • by Greg McIvor

High pulp stocks hold down prices

Consolidation has left the industry well primed to exploit the next recovery

The health of Finland's forestry industry and that of the national economy are deeply intertwined. Pulp and paper groups provide one-third of the country's export revenues and 4.2 per cent of GDP. More than 5 per cent of the workforce is employed in forestry-related activities.

Forestry's importance is seen in last year's temporary slowdown in Finnish GDP growth, explained partly by tumbling profits in the forestry sector. Paper production fell nearly 7 per cent, the biggest drop in 21 years. The deterioration was caused by a rapid erosion of pulp prices due to over-production and slack demand in Europe. This drove down the prices of most paper grades, wiping as much as 85 per cent of producers' profits.

A rise in pulp inventories this year has exerted further downward pressure on prices. The price per tonne of Northern Bleached Softwood Kraft, the industry benchmark, has slipped from \$580 at the start of the year to as low as \$520. Analysts predict no real upturn before 1998.

Nevertheless, Finnish companies are better primed than before to capitalise on the recovery, when it comes. A rapid wave of consolidation since 1995 has produced a concentration to three dominant groups: UPM-Kymmene, formed last year by the merger of Repola and Kymmene; Enso, formed a year before by the merger of Enso-Gutzeit and Veitsilouhe; and Metsä-Serla. More than 90 per cent of forestry production now rests with this trio.

"Ten years ago I could not imagine the kind of restructuring we have seen in Finland could happen," says Mr Matti Korhonen, president of

the Finnish Forest Industries Federation. The changes, he says, have boosted competitiveness and left Finnish companies well-equipped to enter new markets.

Average operating margins were 9 per cent last year, comparing favourably with Swedish and North American producers, which operate in a more fragmented market. At the same time, big investments in plant mean Finnish companies now run the biggest and most modern paper factories in the world. Average machine capacity is 120,000 tonnes, compared with 87,000 tonnes in Sweden, the closest competitor.

At the same time, the three big companies are focusing on individual segments rather than producing a wide range of paper and packaging grades, as in the past. This specialisation, aimed at building economies of scale in particular product lines, has resulted in all three Finnish companies enjoying strong market shares in their chosen fields.

With domestic restructuring complete - at least for the foreseeable future - Finnish paper groups have fixed their sights on foreign markets. Finland will continue to be the key production base, but opportunities for organic growth at home are heavily circumscribed. Companies are already cutting close to the amount of annual wood growth and need to enter new markets to boost raw material supply.

So far, attention has been focused on acquisitions in central and eastern Europe, but the companies acknowledge that long-term growth prospects are greatest outside their main European markets.

Mr Korhonen applauds this development. "I think we have the best engineers in the world," he says, "but the business is growing ever more market-oriented. If we want to make money we must recognise that."

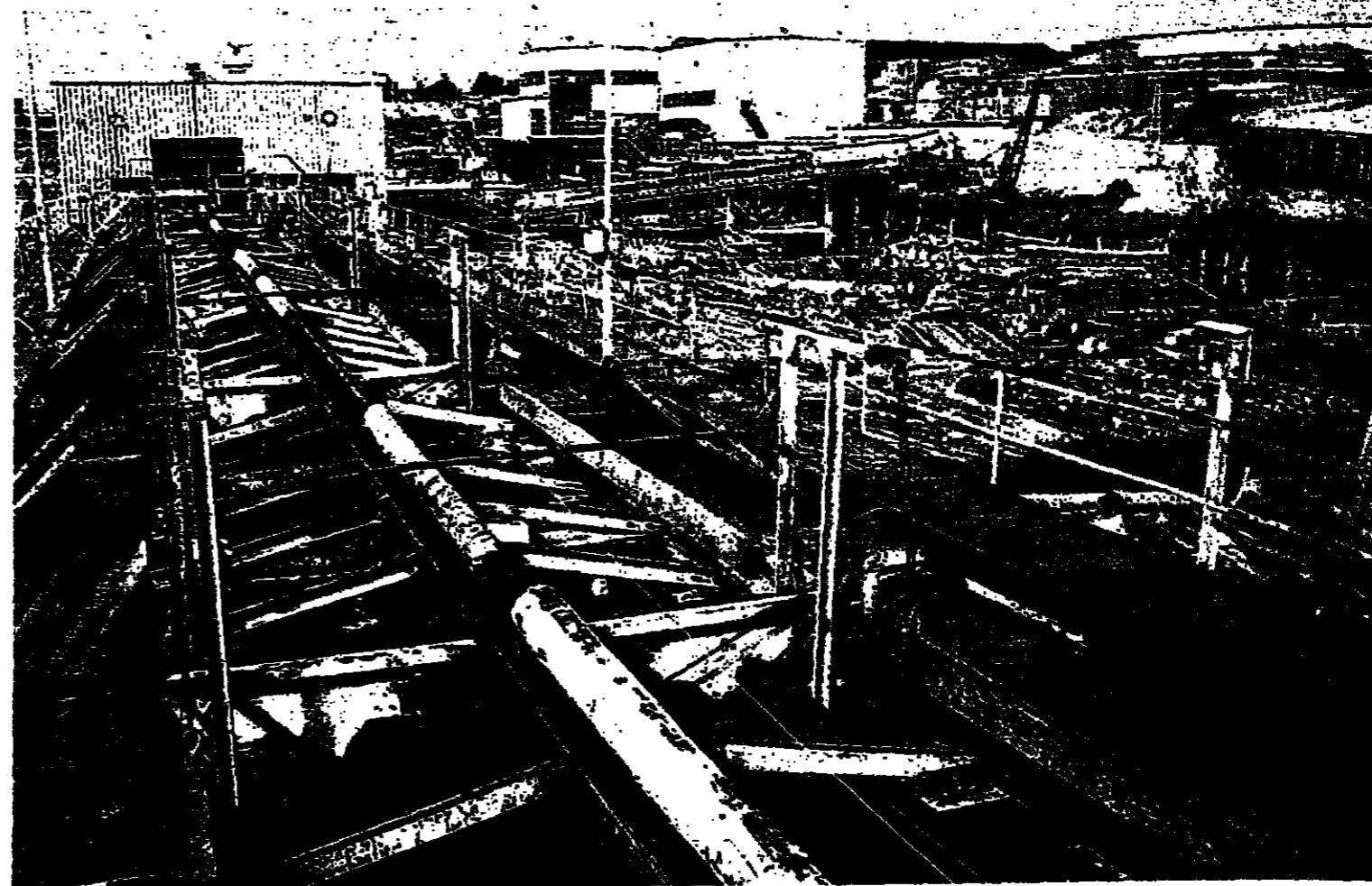
there would be one or two large groups in the future that are global players in every sense, and I hope at least one Finnish group will be involved in that process," he says.

This vision is echoed by Mr Jukka Houskonen, senior investment analyst at Arctos Securities in Helsinki. Companies have no choice but to extend their international reach if they want to grow, he says. "There is only very slow growth in Europe. Pretty much everything in the region has been gobbed up by the Finns and Swedes. The way the industry is going there are only two places in the long run which would really lift the competitiveness of Finnish companies. These are areas of fast-growing wood, which means Latin America and Asia."

Finnish forestry groups have so far hesitated about entering either market, wary of over-committing themselves in areas which they have little ground-level knowledge and where cultural differences can pose problems. Enso operates some forest cultivation in Asia but has no production there, while UPM-Kymmene has yet to evolve a clear strategy for developing regions.

As the market globalises, so the orientation of the Finnish companies has changed. A decade ago forestry was production-led; today, the emphasis is on marketing and business-to-business contacts. This shift is seen in the chief executive seats at Finland's three big companies, where the old guard of civil engineers has been ushered out in the past few years in favour of a younger generation of men with stronger marketing backgrounds.

Mr Jorma Vaajoki, chief executive of Metsä-Serla, says the increasingly global nature of the business means it is only "half-time" in the restructuring race. "One would expect that



Forestry groups face limited opportunities for organic growth at home. They are already cutting close to the annual wood growth

Photo: The Finnish Library

PROFILE

Third-placed, but no underdog

While the two giants of Finnish forestry, UPM-Kymmene and Enso, have captured the spotlight with merger exploits in the last two years, Metsä-Serla has quietly consolidated its position as the third force in Finnish forestry.

Alongside the FM70m-plus annual sales of its two big rivals, Metsä's FM14.7m turnover looks modest. But it is no mismatch, as Europe's fifth-largest supplier of paper and paperboard, and number six in fine paper production, Metsä plays an important part in the regional market.

Its market shares have been augmented by a wave of restructuring in Finnish forestry.

forestry in recent years. In the past 12 months, Metsä has linked arms with Myllykoski, a fellow Finnish paper producer, and struck a series of deals which have expanded capacity in its two core operating areas: printing papers and packaging.

The purchase from UPM-Kymmene of the Simpele paperboard mill in December made Metsä Europe's second largest producer of folding board boxes after Stora of Sweden, with annual capacity of 520,000 tonnes.

It also spun off its chemicals division. Although more profitable than Metsä's main paper and packaging operations,

the unit was not part of the group's core focus.

Mr Jorma Vaajoki, Metsä's marketing chief executive, explains the company's strategy is to be among the market leaders in a few chosen segments.

"The most important thing

is not to be the underdog,"

he says. "You don't have to be number one, but you don't want to be a marginal producer."

In this context, a question mark hangs over the future of Metsä's fine paper

production, which

contributes 12.5 per cent of sales but is non-core. Mr Vaajoki insists there are as yet no plans to sell.

Meanwhile, the priority is to develop Metsä's

marketing organisation and build up a global network in the search for growth.

"This is a global business and you need to have a global presence," says Mr Vaajoki. He sees particular potential in the Asian market and envisages

Metsä strengthening its presence there through joint ventures and alliances with other forestry groups.

Metsä sees itself as too

small to go it alone in big

new markets. Instead, its

strategy is to build up

merchandising operations in far-flung locations, selling

not just its own products

but those of other forestry

groups. "We become a

better partner for our

customers if we can, for

example, offer newspapers even though we don't produce it ourselves," he states. Being in the business, he adds, "means it always means you have to build a paper mill".

Like its peers, Metsä

suffered from weakness in pulp prices in 1996 and the negative consequences for prices of most paper grades.

Profits dropped by more

than 30 per cent and, says

Mr Vaajoki, little

improvement is likely to be

seen this year. His hope is

that when recovery does

arrive, Metsä's

international presence

leaves it better equipped to

reap the benefits.

Greg McIvor

Dear Reader,

What do you know about Finland? Perhaps you have heard of the composer Jean Sibelius or the Olympic runner Paavo Nurmi. Many of you know of the Finnish world champion rally drivers of recent years. But what do you know about the newest and easternmost member of the European Union?

Did you know that the surface area of that country with its population of five million is nearly the size of unified Germany, and that three-quarters of it is covered by forest? Finland's forested area is equal to the total surface area of the UK. Small wonder then that Finland has built its well-being largely by tapping the resources of its forests and forest industry. More than 50 per cent of Finland's forests are privately owned. This tradition of family forestry guarantees that the forests are tended with painstaking care for the long term and in a way that preserves the natural diversity of the forests.

Metsä-Serla is one of Finland's Big Three forest product companies. Its characteristic trait is that over 60 per cent of company's main shareholders are private forest owners. They have a vested interest in seeing to it that the company prospers by manufacturing products that meet customers' needs, whilst abiding in every facet of its activities, by the principles of sustainable development.

This has been the cornerstone of Metsä-Serla's operations.

Our company has expanded energetically into the paper and board market. Last year we marketed two and a half million tonnes of paper and board. We were Europe's second largest supplier of folding board, and the leading supplier of wallpaper board. In Finland a new fine paper machine has just come on stream. We have recently acquired five paper mills in Germany and in Switzerland. Our other overseas mills are located in Sweden, Denmark, the UK, Greece, Estonia and Russia.

We focus have a thorough mastery of forestry and the forest industry, packagings and grades of paper for every customer.

Yours sincerely

Jorma Vaajoki
President and CEO
Metsä-Serla Oy Finland



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TELECOMMUNICATIONS • by Hilary Barnes

Showcase for rest of Europe

Finns are reaping the benefits of an early decision to liberalise their market.

Overseas visitors to Mr Kurt Nordman, chief executive of Helsinki Telephone Company and its associated group of 46 privately-owned local telephone companies, Finnet, are presented with a print-out of his "article of faith".

"It is a nice thing to run a monopoly," it states. "However, if you are forced out of this paradise, the next best thing from a business point of view is the other extreme: full competition."

Mr Nordman led the way in pressing the Finnish government to liberalise the telecommunications regime, a process which began with national data transmission services in 1985 and was completed when competition was permitted in international voice services in 1994.

By stealing a four-year march on the European Union, which is planning to fully liberalise the telecommunications market in 1998, Finland has become something of a showcase for the rest of Europe.

There is plenty of evidence of the benefits of competition to private

and corporate users in Finland. • The highest mobile phone penetration in the world is over 30 per 100 of population. As Finland does not allow the subsidised sale of handsets – unlike many European countries – the expansion of mobile telephony is particularly impressive.

The Finn's fully expect penetration to reach 50 or 60 per cent within the next five years. • The highest internet penetration in the world, which almost certainly means the highest mobile penetration as well.

The first digital switching system was inaugurated in Finland in 1981, supplied by Nokia, a company which at that time was little-known outside Finland. Today the switching systems are fully digitalised, allowing the provision of a wide variety of value-added services to customers.

The first country in Europe to introduce commercial use of the high-speed asynchronous transfer mode (ATM), used for among other things a high-speed residential internet service and real-time exchanges of diagnostic video material between Finnish hospitals.

• Call charges among the lowest in Europe.

The country owes its present position to an historical accident

which gave it a telecommunications structure unlike any other in Europe.

There was never just one national company for all services. There were numerous customer-owned local phone companies, such as Helsinki Telephone Company,

which were permitted to operate only within their local areas. A national telecommunications agency – which has since become Telecom Finland – had a monopoly of national long-distance and international traffic.

This has left Finland today with two big domestic competitors – the private Finnet association of 46 local companies and the state-owned Telecom Finland.

These have now been joined by a third company, Telvo, in which the Swedish state-owned telephone company, Telia, owns 70 per cent.

Telvo has leased the trunk line optical fibre network owned by IVO, the state power utility, and aims to become a full-service telecommunications operator with both mobile and fixed-line services.

Whether one talks to Mr Nordman at Helsinki Telephone or to Mr Antti Salin, chief executive of Telecom Finland, the message is broadly the same: competition has produced intense pressure for

innovation, the business logic of which was to generate value-added services for both corporate and private customers in both mobile and fixed-line services.

Another feature of the competitive Finnish scene is that the phone companies were always free to buy equipment from the supplier of their choice.

The climate of competition and innovation has generated an industrial telecommunications cluster, say the Finns, in which Nokia is the best-known company but is, nevertheless, only one of many.

Many of the leading international companies also find the business climate in Finland rewarding.

Hewlett-Packard, for example, has an alliance with Oy Comptel, a subsidiary of Finnet, which is a supplier of mediation

device solutions. These are solutions which provide mediation between the telecommunications network and customer services, such as billing systems and call-processing.

Mr Peter Vesterbacka, a Hewlett-Packard manager in Finland, says: "If you can be successful in Finland, you have a good chance internationally as well."

NOKIA • by Hugh Carnegy

Revolution leader regains his poise

Mr Jorma Ollila has successfully led the telecoms supplier out of a difficult period

Without any shadow of doubt, the outstanding corporate success story in Finland this decade has been the transformation of Nokia into one of the world's top three suppliers of mobile telecommunications equipment. By the same token, Finland's outstanding executive has been Mr Jorma Ollila, the man who led the revolution.

Mr Ollila's achievements at Nokia provide the foremost example of what Finland is trying to achieve.

Faced in the early 1990s with an ailing organisation that lacked focus and a clear strategy, he injected youth and direction into Nokia's leadership and set the company on a growth path based on high technology and international competition.

It has not all been plain sailing. A little over a year ago, Mr Ollila's grip suddenly looked shaky when Nokia ran into a series of production problems, most of its own making, in its flagship mobile handsets division. Profits slumped, the company's share price plummeted, and the breezy confidence that Mr Ollila had previously exuded evaporated.

A year later, however, he appears to have recovered his poise as Nokia has emerged from its problems to post a 75 per cent increase in profits in the fourth quarter of last year – with the operating profit margin in the previously troubled mobile handset division bouncing back to a healthy 18 per cent in the second half.

Under Mr Ollila, Nokia has ridden the rapid expansion of the mobile telecoms industry to become the second largest supplier of handsets in the world after Motorola of the US. Along with Sweden's Ericsson, the three dominate the mobile equipment sector.

Its share price restored after the setbacks of a year ago, Nokia is comfortably the most highly-valued company on the Helsinki stock market. Group sales, which neared FM40bn last year, are growing at a rate of 25 per cent a year – and the rate is faster in the handset division. Profits have swung from a loss of FM15bn in 1992 to a profit of FM3.9bn last year.

Mr Ollila, an affable man who happily conducts his press conferences in a mix

ture of Finnish, English and Swedish, says confidently: "We will continue on the path of 25 to 30 per cent annual growth over the next few years in both our main businesses."

Managing that growth – it was logistical bottlenecks and rising costs which caused much of last year's problems – to ensure production efficiency is maintained and profit margins defended is one of the key challenges now facing Nokia, Mr Ollila says.

The company must also keep up a stream of new products, be involved in the development of new transmission systems, and stay abreast of broader developments in the telecoms world, such as deregulation and the growth of the Internet.

But Mr Ollila is not unduly concerned by the growing competition from rival telecoms equipment suppliers, and increasingly from consumer electronics specialists such as Sony and Philips.

The three strong players will continue to dominate the digital handset business for a few years more," he says. "At Nokia, we have the financial resources (to meet the competition). We are now in a net cash position. The size of the consumer electronics players is not the issue. It is who can come up with the products that will count."

As Nokia grows, it is to some extent outgrowing Finland. Mr Ollila's own informal style – and his willingness to delegate responsibility – is a characteristic Finnish trait which imbues Nokia. Yet the group is increasingly becoming international in character. Last year, Nokia recruited more people outside Finland than at home for the first time.

But under Mr Ollila, it is difficult to see the Finnish-style corporate culture changing significantly. He may like his winter skiing holiday in Switzerland, and there is nothing particularly Finnish about his regular tennis games. But summer holidays are spent like most Finns, at the family lakeside cottage deep in the Finnish forest.

He also gives no hint that it may be time to move on after five years in charge. "It is Friday, it is past 6pm and there are two more people waiting to see me," he says. "I have no shortage of energy. It feels very good. There is really a lot more to come, and I feel really good about continuing."



Finland, with a high mobile phone penetration, manufactures large numbers of the handsets

printed, packed and distributed to a standing address list next day.

Because Telecom Finland is one unit, rather than the association of 46 local phone companies which comprise its rival Finnet, its basic position appears to be stronger, and its position is likely to strengthen further. It is only this year that the local companies are being forced by legislation to open up fully for fixed-line competition, offering considerable opportunities for Telecom Finland to gain market share.

Telecom Finland's structure makes it easier to raise finance for investment. It is currently arranging a DM300m revolving credit. "We think of Sweden's

Telia as the competitor rather than Finnet," said Mr Vennamo. Telecom Finland

– like Finnet – has stayed out of international alliances, unlike most other smaller European and Nordic telecoms companies. "We do not think we need alliances," said Telecom Finland's CEO, Mr Antti Salin, "but we do need partners."

The global alliances can do nothing to help the Finnish operators provide services in Finland or other Nordic markets, he said. On the other hand, when Telecom Finland sets up a corporate intranet service for a large Finnish customer, with offices all over the world, partners abroad are essential.

eschewing alliances is not to be mistaken for lack of interest in international co-operation. Telecom Finland's declared aim is to generate one-third of group sales from joint ventures abroad. It is heavily engaged in both fixed-line and mobile networks in

Latvia and Estonia, and has interests in several other countries.

Telecom Finland is currently financing investments of around FM12bn a year from cash flow.

With investments expected to rise towards FM18bn a year, Mr Vennamo said the big question was "where cash flow will come from in future – Internet services, broadband services, fixed-line or wireless? And if it is in broadband services, will the last 100 metres be by wireless or will it mean replacing copper cables with optical fibre, requiring large investments?"

These are questions being asked around world. The Finnish experience may provide some of the answers.

Hilary Barnes

PROFILE • Helsinki Telephone Co

Business driven by spot of fun

Mr Kurt Nordman enjoys explaining how his and his colleagues set about applying for a licence to establish a GSM (Global System for Mobiles) cellular phone network in 1988. "We were not driven by commitment to a business idea... it was just an adventure – just good fun," says Mr Nordman, chief executive of Helsinki Telephone Company (HTC) and its associated group of local phone companies, Finnet.

"We are fired by a sense of impatience. The future is just around the corner, and we want to get there!"

Telecom Finland began operating an analogue cellular system in the early 1980s. When Finnet's competing Radiolinja GSM system (GSM can be used for transmission of fax and data as well as voice) went into operation in 1990, it was the world's first. The fun has paid off; Radiolinja became profitable last year.

Having impatiently pushed for liberalisation and competition, Mr Nordman got what he wanted in 1993 when both national and local voice traffic was opened to competition, which meant that the Finnet companies lost their monopolies of local business.

"It was interesting. We were squeezed and we felt the competition. We had to reduce prices. Charges to our big corporate customers fell by 50 per cent within a year," he says. "We couldn't compensate by cutting costs. We had to generate value-added services, and do it fast."

"We are out of the squeeze now, however. Profitability is growing; the value-added is there and is generating money."

He recalls when Telecom Finland's monopoly of national long-distance traffic was ended in 1994.

"We gained a market share of 50 per cent within a week."

In international traffic, the switch-over has been slower. Finnet's share is now about 25 per cent.

"Mobile penetration is over 30 per cent, and we all agree it will be 50 to 60 per cent by 2000. We are aiming at a situation when children are given a mobile as soon as they can talk, and they don't give it up again until they are too old to use it," said Mr Nordman.

"Internet has become big business, with 100 per cent growth in 1996. In the Helsinki area, the volume of Internet traffic is about the same as international traffic," said Mr Nordman.

More fun is on the way for Helsinki Telephone, although Mr Nordman, who retires this year, will not be directly involved.

It is called Helsinki Arena

2000, a scaled-down version of the information society, for which HTC will prove the platform and a consortium of banks and industrial companies will provide the services.

Using a three-dimensional "virtual" model of the city,

PC users will be able to

"enter" a building and find the information they require from city offices. PCs

equipped with small video cameras will be used, so

that if need be users will be able to obtain face-to-face interviews.

The thought behind this

is that as the information

society approaches you must demonstrate to consumers the ability to make things work.

The consortium

knows that it will stay in

the red for some years, but

the system will be

attractively priced and

eventually it will become

profitable," said Mr

Nordman, full of enthusiasm

for their next adventure.

Hilary Barnes

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8 FINLAND

Tampere • by Hugh Carnegy

City seeks new prosperity

Twenty years of industrial upheaval have resulted in profound change

Few places offer a better microcosm of the dramatic changes in Finland's economy over the past decade than Tampere, the country's biggest interior city, built on a narrow isthmus between two large lakes about 150km north-west of Helsinki.

Tampere's prosperity was founded on the paper, textile and engineering industries which were the backbone of the country's industrial development.

Today, these industries are still present in Tampere – but their operations have shrunk in recent years and, above all, the numbers they employ have fallen drastically. Instead, Tampere, a city of 180,000 people, is now battling to build up a new industrial and service economy based on high technology.

It is a struggle that has already yielded some notable successes. But, as in the economy at large, there is still a long way to travel to replace all the jobs lost in the upheavals of the 1980s and early 1990s.

The key to Tampere's development was the Tammerkoski rapids which surge through the isthmus from the Mäsjärvi lake in the north to the Pyhäjärvi lake to the south, dropping almost 18 metres over a couple of kilometres.

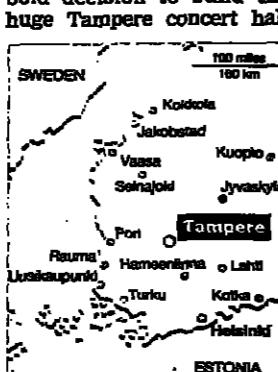
From 1785, when Finland's first paper mill was established on the east bank of the Tammerkoski, the rapids served as the vital energy source for a group of industries including Tampella, the machine maker, Finlayson, a textile company, and Mesta-Seria, the pulp and paper group. Elsewhere in the Tampere region, companies such as Väinö, Rauma and Nokia were established.

But in the past 20 years, the traditional industries of Tampere have undergone profound change. The numbers employed in industry in the region have fallen from

more than 90,000 in 1975 to just 40,000 today as plant after plant closed down or invested in new machinery which required far fewer workers.

The attractive centre of Tampere straddling the Tammerkoski tells the story. The chimneys of the Tako plant (owned by Mesta-Seria) still belch smoke as it continues to churn out cardboard, but the Finlayson factory is now a sports and theatre centre and part of the Tampella plant serves as a courthouse. Other former textile factories have offices or have been replaced by large hotel.

Tampere retains much of its old spirit of provincial civic pride. It still supports a vigorous theatre life and has two senior league ice hockey teams. The biggest civic project this decade was the bold decision to build the huge Tampere concert hall



and conference centre – a striking 3,000-capacity complex that is the biggest of its kind in the Nordic region.

But the painful fact is that the city has an unemployment rate of almost 21 per cent of the workforce, significantly higher than the national rate of 16 per cent.

The cold reality of the traditional sectors in the 1990s was starkly illustrated recently when UPM-Kymmen, the pulp and paper group, spent FM1.2bn in the region on a new mill – an investment which created just 26 new jobs.

But Tampere has been far from idle in working to achieve a revival of its fortunes. The city has focused its efforts on attracting high-tech, knowledge-based indus-

trial and service sector companies through a network of institutions with the University of Tampere and the Tampere University of Technology at its centre.

"In the old days, the key resources in Tampere were the Tammerkoski and the forest. Today, our only real asset is the head and our key resources are the universities," says Mr Olli Niemi, head of Hermia, a technology centre set up alongside the technology university with the aim of providing a bridge between the laboratory and commercial development of new technologies.

Hermia is one of the links in a network which binds the business development agencies of the city and region, the universities, the national research development agency Tekes and industry itself.

There are no rigid structures involved in the network – deliberately so. Nor does Tampere have access to generous subsidies or incentives to offer inward investors. The aim is that a virtuous, flexible circle of support will be created in which businesses will be attracted to the area by the supply of a highly educated workforce and a fertile research environment – and new businesses will also emerge organically.

"We are concentrating on electronics, automation engineering, health care technology and IT," says Mr Timo Kirkko-Jaakkola, development director for the Tampere regional council. "The government has designated Tampere as a centre for these industries."

Tampere's industrial heritage has not been abandoned in this quest. On the contrary, long-established local industries such as forest machinery manufacturing are a vital part of the strategy, for their future also depends on technological development. "One of our key aims is to maintain and grow existing industries in the area – to preserve jobs – because it takes time to develop business ideas into new companies and new jobs," says Hermia's Mr Niemi.

Mr Pentti Pietila, managing director of Nordberg-Lokomo, a subsidiary of Rauma in Tampere, tells a story that illustrates how the network can operate. One of his company's employees worked with the technology university to develop a rock crushing machine that produces a more cubic-shaped final product than otherwise was available. This gave the company a competitive advantage because "cubic" rocks are easier to handle than irregularly shaped rocks.

"At the moment we have three people doing masters degrees at the university," says Mr Pietila. "It is a big advantage for us to have that kind of co-operation and opportunity."

One of the most notable success stories for Tampere has been the recent rapid growth of operations in the area by Nokia, the mobile telecoms group. The town of Nokia, where the company originally started life in forestry products and tyres, lies in the region.

Today Nokia is its cellular data research and development centre in Tampere, in the Hermia complex close by the technology university and the Digital Media Institute. The latter is an independent study centre partly financed by industry which has become a world leader in digital signal processing – something vital to Nokia.

Since setting up in 1988, Nokia's operations in Tampere have grown to employ 1,400 people.

Officials in Tampere are convinced Nokia is a good example of how a vital educational infrastructure is being created to found renewed business prosperity for the city and region. If jobs are growing at the rate of 1,000 a year, but they are under no illusion about the work that still needs to be done.

Ironically, there is now a shortage of qualified labour in Tampere in the IT/advanced electronics sectors. "The problem is the same as in all Finland," says one official with weary resignation. "The supply and demand of the labour force don't match."

Bare facts of the sauna

How should a visitor to Finland react to the following proposition? You are invited to take off all your clothes and go to a little room heated to almost 100° C, where you will sit naked, with others for a while and sweat. Then you will all go outside and jump (still naked) through a small hole in the ice on a lake, the sea or whatever and refresh yourselves in the freezing water – or roll in the snow instead.

In short, "What about a sauna?"

The answer should be simple. Be courageous and say

Mikko Norros
on the etiquette of the Finnish sauna

"yes" – because if you don't you will miss a deliciously relaxing experience which will provide a vital insight into the culture and mentality of your Finnish hosts.

Saunas have existed in other cultures, but it is in Finland that they have become entwined in the national culture. In days gone by, they were the most practical place to wash during the long winters when there was no running hot water. You can still find people in Finland who were born in the saunas. Not when it was heated, of course, but it was a sterile place where hot water was available.

It is estimated there are 2m saunas in Finland, for a population of 5m. Big companies and state institutions have their own saunas. The president has his official sauna, as does the prime minister. They are to be found in city apartments and in country cottages.

Traditional saunas are heated by wood, burned either in a stove with a chimney, or by a stove with no chimney. The latter – a smoke-sauna – is the original sauna and believed by most Finns to be the best. The door is closed after the wood has burned down (and most of the smoke has escaped), leaving the embers to heat the sauna to the proper temperature, but giving a soft heat and the aroma of woodsmoke.

All saunas have a basket of rocks heated by the stove on which to throw water to increase the humidity. Called the "looly" in Finnish (for pronunciation, contact your host), it increases the feeling of heat and makes you sweat.

Basic etiquette in the sauna is quite simple. You first take all your clothes off – something you have to try not to be shy about. It is considered polite to shower before going in. Otherwise, there are few rules. Stay in as long as you feel comfortable, and return to the sauna several times if you wish.

When you come out of the sauna, jump through the ice, or roll in the snow. Or – and this will be the case for most foreign visitors – simply take a shower. But if you do roll in the snow, make sure it is fresh and powdery; old, icy snow can have an effect on your skin like sandpaper.

In summer, you may also be handed a "vihna" – a bunch of birch branches which you dip in water and with which you then gently flagellate yourself. This is not as kinky as it sounds – it stimulates the circulation and gives a fresh aroma.

In some hotel saunas the tradition of the washing-lady survives. She takes care of washing you; don't be shy.

An invitation to sauna from business contacts you have never met before is perfectly normal. If you want to take the initiative yourself, almost all hotels have good saunas, though mostly heated by electricity.

I once took three American journalists to a sauna in a big hotel. The men were a little bit shy so we decided they could keep their swimming trunks on. In the middle of a good looly, the door swung open and a large old Finnish woman entered the room. She simply pointed at the first, horrified American and said bluntly: "You first, underpants off." I had forgotten to tell them about the washing-lady.

* The author is deputy information chief at the prime minister's office.

Hugh Carnegy finds that in most respects Finland is easy on the business traveller

It's a shame about the cuisine...

Finland is habitually grouped with its Scandinavian neighbours – Sweden, Norway and Denmark – but a business traveller should be aware that the country is distinct from them in several important respects.

First, the Finnish language, which belongs to the Finno-Ugric group, is entirely different from the Scandinavian and most other European languages. Although Finland developed a Swedish-style welfare economy in the post-war period, the political culture is different, coloured chiefly by the historically-troubled relationship with Russia, its giant neighbour to the east which ruled Finland until 1917.

Sweden, too, ruled Finland for a long period until the early 18th century. The long centuries of Swedish influence and settlement are still visible mainly in the presence of a Swedish-speaking minority.

Like their Scandinavian neighbours, Finns involved in international business and international affairs speak a high standard of English (most also speak Swedish).

The country generally has a high standard of infrastructure, from air, road and rail links, to highly-developed telecoms, making life easy for a visitor. But beware of the long, harsh winter, with temperatures even in the south normally below freezing point for much of December through March.

During this season, stout shoes, a warm jacket, gloves and a hat are vital accessories. In summer, it can be surprisingly warm, making a trip into the interior of endless forests and lakes a pleasant break from business. But don't plan a business trip in July – most people take their holidays then.

Tips for visitors

TRANSPORT: The main international entry point is Helsinki airport, which has regular connections to all main European centres, North America and Japan. It lies about a 25-minute taxi ride from the city centre. All taxis run meters: the airport to the central railway station costs around FM120, depending on the traffic.

There is an extensive inland network from the same airport, which is the best way to reach the outlying regions, especially the north. Long experience means the severe winters rarely disrupt services. Trains provide cheap, comfortable travel.

Finland's road system is well developed, with traffic light by European standards. But the distances are long and conditions in winter can be difficult for those not used to driving in the snow.

WHERE TO STAY: In Helsinki, the Inter-Continental, the Strand Inter-Continental, the Radisson-SAS, the Arctic Palace, Ramada Presidential and Grand Marinas are all centrally-located, business-oriented hotels. None have any distinctive local character –

but look out in the next couple of years for the refurbishment of a grand old hotel on Esplanadi, the fashionable shopping heart of the city, which served for years as a bank's headquarters.

In Tampere, the modern Hotel Lives is a regular international-standard hotel, but remarkable because of its position overlooking the Tammerkoski rapids in the city centre opposite an impressive old paper factory.

WHAT TO DO: As a French guide book on Scandinavia once said: "If you are thinking of travelling for the cuisine, stay at home". Aside from good herring and salmon, there is not much to distinguish the local fare. But some exotic is worth trying – notably reindeer meat and, for dessert, warm Arctic bilberries on ice cream. In Helsinki, probably the most interesting places to eat are the Russian restaurants which evoke a Czarist-era ambience with lots of vodka and blinis. Try the Alexander Nevsky by the City Hall (ask for the bear-meat starter) or the Bellevue, close to the Orthodox Church.

The best evening relaxation is often to take a sauna, followed by a meal (see story in column 5). Helsinki, home of Sibelius, usually has something good to offer music-lovers, either at the Finlandia Hall or the new Opera House. Tampere has a strong theatre tradition and a stunning new concert hall which attracts international performers. In the summertime, a great excursion is to see the opera at the spectacular Savonlinna Castle on

a lakeside east of Helsinki. For a pleasant stroll and some shopping while in the capital, the area around Esplanadi, Senate Square and the harbour market is best. There is lots of choice of characteristically Finnish gifts in the stores in this area, from stylish women's clothing to colourful, multi-pointed winter hats from Lapland.

Useful publications

A Brief History of Finland, by Matti Klinge, Otava Publishing Co. A 150-page illustrated review of Finland since the end of the ice age.

Helsinki. The Traveller's Guide, by Kimmo Pietiläinen, Art House. Useful mix of history and information about the capital.

Facts about Finland, Otava Publishing Company. Mainly descriptive guide to life in today's Finland, covering economy, culture and politics.

Business Finland 1997, Helsinki Media Special Magazines. Magazine-format run-down of business, industry and finance with good index of leading exporters and other useful contacts.

OECD Finland Survey. Last published August 1996. Local sales via tel: 358-9-121-4416 fax: 358-9-121-4450

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all the Baltic countries to Germany? And the number is increasing fast.

Germany got its first credit card operated fuel dispensing station in 1994 – supplied by Neste. Neste even exports certain motor fuel products to the USA, where its grades exceed the toughest environmental regulations. Which is no surprise since Neste's R&D focus is on high-quality petroleum products with minimal environmental load.

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ENERGY • by Hilary Barnes

A shift in balance of power

Conflicting demands could mean the nuclear option will have to be raised again

The recent decision by Finland's neighbour, Sweden, to close down two commercial nuclear reactors within the next five years has, paradoxically, increased the pressure on the Fins to consider supplementing their four-reactor programme with a fifth plant after the turn of the century.

"Sweden's decision on nuclear power radically weakens our position," Mr Tauri Matomaki, deputy chairman of the supervisory board of the pulp and paper company UPM-Kymmene, told an energy seminar. He called on the government and parliament to consider the nuclear option "without any preconceptions".

The issue is, however, a politically sensitive one. The prime minister, Mr Paavo Lipponen, has said that as long as the Greens are a member of the present "rainbow" coalition, the government will not make any proposals concerning a fifth reactor.

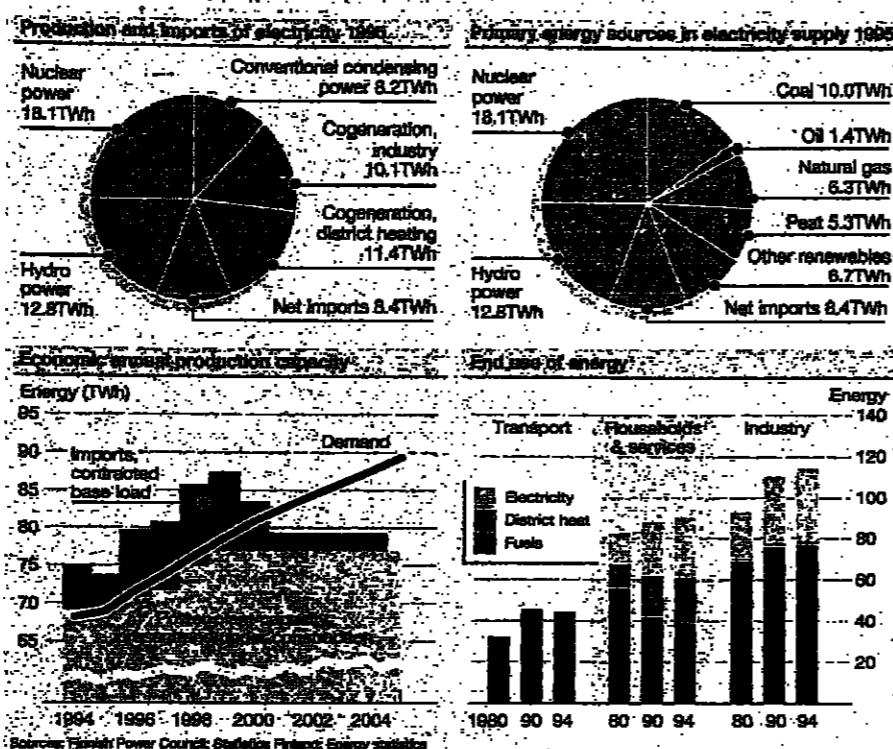
The Eduskunta (parliament) could force the government's hand by itself taking an initiative in favour of a fifth reactor, but it is more likely that the decision will first be seriously considered again after the next general elections in two years' time.

The Swedish decision will affect Finland in several ways. Firstly, the removal of two reactors and consequent reduction in power supply will tend to increase power prices throughout the Nordic area, where there is a common power market.

Secondly, the decision raises issues about the security of future supplies, since the Swedish government intends eventually to close down all 12 of the country's reactors, currently responsible for half of Sweden's power output.

Thirdly, the closure of the first two reactors will coincide with the expiry of

Power supply and usage



long-term power supply contracts for power from both Sweden and Russia to Finnish industry and power distribution companies, placing the Fins at a disadvantage when negotiating new deals.

In common with most other industrial countries, Finland is faced with several conflicting energy policy requirements, as Mr Taisto Turunen, director-general of the energy department of the ministry of trade and industry explains.

Demand for electricity is increasing steadily, and imports already constitute a significant, 12 per cent share of supply. Yet the demands of the change process agreed at the Rio de Janeiro environmental conference earlier this decade mean that Finland will have to balance its need for more power against a requirement for reduced carbon dioxide emissions.

"Policy should support a positive economic development on the one hand; on the other, it must cut carbon dioxide emissions - a very difficult task," said Mr Turunen. The country's single most important export industry - pulp and paper as well as its basic metals industry are energy-intensive, he points out.

A government white paper on energy strategy is planned for improving the balance. Finland receives all its natural gas from Russia, and would like to buy more, but considers that there is a significant commercial and technical risk in being a small buyer dependent on a single supplier at the end of a pipeline which does not go beyond Finland.

A possible solution to this is currently being studied by Neste, Finland's state-owned oil refiner, and Gazprom of Russia. This concerns a project to build a truck-line pipe through Finland, across the Baltic to Sweden, and south through Sweden to central Europe. The pipeline's capacity would be about 30bn cubic metres of gas a year, which compares with Finland's consumption of about 3.5bn cubic metres. "This is such a large flow that it

would give Finland, as a small consumer, security," said Mr Turunen.

The alternative to more Russian supply is gas from the Norwegian sector of the North Sea, via a pipeline through Sweden. The investment costs of such a link are so high, however, that it is not regarded as an economic proposition, although the Norwegians are keen to see the project proceed.

Replacing 1,000MW (megawatts) of power production capacity from coal by natural gas reduces the carbon dioxide emissions from about 7m tonnes a year to 4.5m tonnes, said Mr Turunen. Replacing the power with a nuclear reactor would reduce emissions by 7m tonnes, or just under half the total carbon-dioxide emissions from power production and about 10 per cent of the country's total emissions.

A fifth nuclear reactor was previously discussed in the Eduskunta in 1993, when parliament rejected a government proposal to licence a fifth reactor for construction jointly by the two big power groups, the state-owned Imatran Voima (IVO) and the private Industrial Power Company (TVO).

Opinion in the present Eduskunta is thought to be more favourable towards the nuclear option than it was in the previous parliament, and while the prime minister has said the government will not confront the reactor issue in this parliament, there is speculation in Helsinki that a majority may emerge which requires the administration to bring forward a proposal for a fifth reactor before the 1999 election.

The power utilities, however, which spent large sums of money preparing a licence application in the early 1990s, will make no move until parliament agrees in principle in favour of a fifth reactor. Finland's four existing reactors, two Russian and two Swedish-built, came on stream from 1977 onwards and are extremely efficient, claiming the world's highest load factors of more than 90 per cent.

PROFILE Imatran Voima Oy

State to switch off

Even without the prospect of an international privatisation share issue scheduled for spring next year, Imatran Voima Oy (IVO), the state-owned power group, would have been under careful scrutiny.

In 1996, the group bought control of Gullspang Kraft AB, in Sweden, to become the second-largest power group in the Nordic region after Sweden's state power group, Vattenfall, and at the same time the third-largest supplier of electricity in Sweden itself.

With the privatisation issue still some way off, and the structure of the business continuing to change, estimates of IVO's prospective market value vary, but one estimate at the end of 1996 put the company's worth at FM10bn to FM15bn.

The privatisation issue is in line with the Finnish government's policy of reducing its holdings in the large state-dominated industrial companies. But the IVO issue cannot go ahead until one peculiarly Finnish problem has been resolved.

Most countries have one national grid for high-voltage power distribution but Finland has two, one operated by IVO and one by Industrial Power Group. The two grids are being merged under the control of a new company, Suomen Kaukavirto, of which IVO and Industrial Power Group will each own 30 per cent and the state 16 per cent.

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The operation of the grid has provided IVO with excellent and stable profits, accounting for 44 per cent of group operating profits in 1995 and no less than 78 per cent in 1994. Market analysts are waiting to see how the terms setting up the new grid company will

affect IVO before making their estimates of the latter's earnings outlook.

From IVO's point of view, the disposal of the grid will have an adverse effect on operating profits in the short-term, but according to the chairman of the board, Mr Kallevi Numminen, it will provide capital for investment in future growth.

Gullspang's turnover in 1996 was about SKr5.3bn and its market capitalisation at the end of last year around SKr8.6bn. These estimates include AB Stora Enso, another Swedish power company, which was acquired by Gullspang last July.

The background to IVO's Gullspang acquisition is the liberalisation of the Nordic power markets, starting with Norway in 1993 and followed by Finland in 1995 and Sweden in 1996. There is now a common Nordic power market between the three countries, including a spot market in Sweden and Norway. Finland will join the spot market when the single national grid is in operation.

The emergence of the common power market generated a rapid structural shake-out last year as the Nordic power groups bought capacity in each other's markets. Vattenfall acquired control of one of Finland's largest electricity companies, Hameen Sähköl Oy, and is in the market to buy further Finnish capacity. The Swedish

government's decision, due to begin operations in April, but IVO officials believe the autumn to be more likely.

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is the co-generation of heat and power, a process in which heat is tapped for district heating. Sweden, where cheap power from hydro-electric sources and nuclear facilities has been available, has neglected co-generation, but substantial investments in co-generation are planned by the government in order to help make up any shortfall in supply caused by closing the two reactors. This is a market in which IVO plans to expand its business.

IVO is not new to international engagements. It has a 30 per cent stake in the UK's Humberstone Power, which is constructing a 750MW gas-fired power generation plant on Humberstone. IVO is responsible for the management of the construction, which is being undertaken by the Swedish-Swiss Asea Brown Boveri group.

It also has shares in a power plant in Malaysia and two co-generation plants in Thailand. Last year, IVO, together with the Japanese company Tomen, acquired 74 per cent of the shares in the Budapest power company, Budapesti Erőmű in which IVO holds a 37 per cent stake.

IVO International, with turnover last year of about FM1.8bn, is the engineering arm of the group, and undertakes power plant engineering, power transmission engineering, nuclear engineering and hydro power engineering. This unit has a long history of international operations and is currently engaged in the construction of a large power plant in St Petersburg, and in other overseas projects.

"The outlook for the next few years is, on the whole, good," Mr Numminen said in the 1995 annual report. Nothing has happened since to contradict this view.

Hilary Barnes

PROFILE Partek

Plain sailing start to merger

When Mr Christopher Taxell began to plot a merger between Partek, the engineering and mineral group he heads, and Sisu, best known for its container moving machines, tractors and trucks, the boat he likes to sail in the summertime proved a useful, if unusual, means to an end.

Mr Taxell moves his boat in a berth next to that of the secretary-general of the industry ministry. As Sisu was 74 per cent controlled by the state, the aquatic contact provided a handy way to get merger talks under way. "In Finland, things can happen that way because it's a small country and everyone knows everyone," remarks Mr Taxell.

The result was a complex FM1.7bn deal, announced in January, to create what will be the world's leading producer of cargo-handling machines and equipment, making everything from huge mobile lifters and stackers of containers to truck-mounted cranes. In effect, Partek is taking over Sisu, forming a group with annual turnover of FM12bn. Mr Taxell will continue as chief executive of the

merged company, in which the state will retain a 30 per cent stake.

It is only the latest in a spate of recent big mergers in Finland, notably in the forestry and banking sectors.

The merger followed a turbulent period for both Partek and Sisu. Mr Taxell says many people had not realised the extent of structural changes that had already taken place within the two companies when the merger was announced.

"They thought a cement company was merging with a truck company," he jokes. In fact, Partek got out of cement-making some years ago, and trucks today make up only 3 per cent of turnover at Sisu.

Partek has undergone

dramatic changes since Mr Taxell - a former justice and education minister and one-time chairman of the minority Swedish People's Party in Finland - became chief executive in 1990.

Putting together the merged group is also going

to take some time to complete. First Partek is to pay FM130m in cash to independent shareholders and issue shares worth FM785m to the state and Valmet, which is still a

minority shareholder in Sisu, to buy a 54 per cent stake in Sisu. Meanwhile, the Norwegian group Aker is to swap its 26 per cent share in Partek with the state for a 46 per cent share in Sisu - in which the government will eventually sell to Partek for another FM785m.

Mr Taxell acknowledges that the merger deal - and the merger logic - might appear too complex and vague. But he says Partek will have majority control of Sisu by April, and he insists the economic benefits of the merger will be significant.

Above all, he believes there will be gains in the machinery operations where there are similarities between the container handling businesses of Sisu and the cargo handling operations of Partek. Together, these two will have turnover of FM4.3bn a year.

"I'm very cautious about making predictions, but we believe the merger will be good for our shareholders and will, of course, increase profitability," says Mr Taxell.

Hugh Carnegy

Rauma: four solid businesses. One Strong Company.

Rauma Corporation is an international metal and engineering company headquartered in Helsinki, Finland.

The Corporation has four equally strong business groups: Timberjack, Sunds Defibrator, Nordberg and Neles-Jamesbury. Each one supplies high performance industrial investment products and associated support services. And they all work in fields requiring advanced technology and a high degree of manufacturing knowhow.

Other factors the business groups have in common include worldwide operations and major market shares. Each numbers among the world leaders in its chosen sector.

Did you know that one in every three forest machines in professional use worldwide was built by Timberjack. Sunds Defibrator offers the broadest product range in fiber processing technology. Nordberg specializes in complete crushing plants and track-mounted crushing units. And more than half of the world's chemical pulp flows through Neles-Jamesbury valves.

Key facts for 1996: Net sales FM10.2 billion (USD 2.2 billion), 85% of which were derived from exports and overseas operations • More than 10,000 employees • Manufacturing plants in 10 countries, offices in 38 countries and an extensive dealer network • Rauma's shares are listed on the Helsinki and New York (NYSE) stock exchanges and the SEAQ International trading system of the London Stock Exchange.

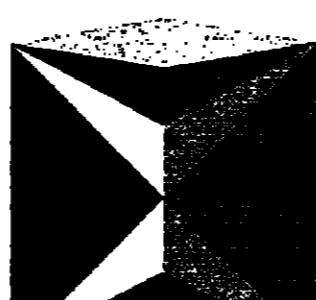
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